The Honorable Timothy Kaine Governor of Virginia 1111 East Broad Street Richmond, VA 23219

The Honorable John H. Chichester Chairman, Senate Finance Committee General Assembly Building, 10<sup>th</sup> floor Richmond, VA 23219

The Honorable Vincent F. Callahan, Jr. Chairman, House Appropriations Committee General Assembly Building, 9<sup>th</sup> floor Richmond, VA 23219

#### Gentlemen:

I am pleased to submit this report in response to Chapter 566 (2005) an Act to amend and reenact the third enactment of Chapter 994 of the Acts of Assembly of 2004, relating to the Competitive Government Act. The legislation requires the Governor to conduct a biennial enterprise-wide examination of the commercial activities being performed by state employees to ensure that these activities are being accomplished in a most cost-effective manner. All requirements of the Act have been met and the attached report reflects the manner in which services are provided by the Executive Department.

The legislation provides for the Secretary of Administration, in consultation with the Secretary of Finance and the Secretary of Technology, to submit a report once every second year of the biennium on the examination of commercial activities to the Governor and the Chairs of Appropriations and Senate Finance. In addition, the Governor is required to identify three enterprise-wide commercial activities biennially for assessment, re-engineering, and possible outsourcing.

The Governor and his administration have been, and remain, committed to serving the needs of Virginia's citizens through a state government that provides services in the most efficient and effective manner possible.

The 2007 Commercial Activities Inventory report maximized use of the technology available within state government and utilized the existing databases of the Department of Human Resource Management, Department of Accounts, and the Department of Planning and Budget. Although the Competitive Government Act states the examination of the commercial activities inventory could be conducted by a commercial source

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through a solicitation under the Public-Private Education Facilities and Infrastructure Act or the Virginia Public Procurement Act, the decision was made to utilize data and technology resources available within state government.

This information will be available on the web site of the Commonwealth Competition Council at <a href="https://www.egovcompetition.com">www.egovcompetition.com</a>

I would be pleased to respond to any questions you may have following a review of the attached reports.

Sincerely,

Viola O. Baskerville

Attachment

#### **Preface**

Chapter 566 (2005), an Act to amend and reenact the third enactment of Chapter 994 of the Acts of Assembly of 2004, relating to the Competitive Government Act requires the Governor to conduct a biennial enterprise-wide examination of the commercial activities being performed by state employees to ensure that these activities are being accomplished in a most cost-effective manner. All requirements of the Act have been met and the attached report reflects the manner in which services are provided by the Executive Department.

This examination is to be completed at least once in every two-year period and may be conducted entirely by a commercial source through a solicitation process as provided in the Virginia Public Procurement Act (§ 2.2-4300 et seq.) or the Public-Private Education Facilities and Infrastructure Act of 2002 (§ 56-575.1 et seq.). During every two-year period, the examination is to consider at least three commercial activities as the Governor may identify. The legislation further required that guidance be developed in determining functions that should be performed by state employees because they are inherently governmental in nature, and those that may be suitable for cost comparison analyses. This and all other provisions of the legislation have been met.

The Governor and his administration remain committed to serving the needs of Virginia's citizens through a state government that provides services in the most efficient and effective manner possible. The administration has conducted many initiatives and implemented several enterprise-wide business function reengineering projects that are achieving increased efficiencies and cost reductions. All have included public-private partnerships and outsourcing to private entities in accordance with the Virginia Public Procurement Act. This is the second report under the Competitive Government Act.

The five spreadsheets attached delineate the service activities of the Executive Department for the 2006-2007 fiscal year and arrays data for salaried and wage employment and contractual services.

Appreciation is extended to the Departments of Accounts, Human Resource Management, Planning and Budget, the Commonwealth Competition Council, the Office of Administration and the Virginia Information Technologies Agency for providing centralized information and technical support to meet the requirements of this legislation. Any comments or questions on the report should be directed to the Commonwealth Competition Council at the Department of Planning and Budget (804) 786-5064.

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#### **Executive Summary**

The Governor and his administration remain committed to serving the needs of Virginia's citizens through a state government that provides services in the most efficient and effective manner possible. The administration has conducted many initiatives and implemented several enterprise-wide business function reengineering projects that are achieving increased efficiencies and cost reductions. All have included public-private partnerships and outsourcing to private entities in accordance with the Virginia Public Procurement Act.

The Commonwealth of Virginia delivers its services in a variety of ways, including state employees, outsourcing, public-private partnerships, or a combination of these. The Competitive Government Act defines state employees as all persons employed by the Commonwealth to provide services, including both salaried and wage employees, and all persons engaged to perform work for or to provide services to the Commonwealth. This report reflects the delivery of services by the Executive Department of state government for fiscal year 2007.

In implementing the provisions of this legislation, the Governor directed the Secretaries of Administration, Finance, and Technology to (i) develop a methodology for updating the inventory of commercial activities previously developed by the Commonwealth Competition Council; (ii) provide guidance in determining functions that should be performed by state employees because they are inherently governmental in nature, and those that may be suitable for cost comparison analyses; (iii) determine which commercial activities are suitable for consideration for outsourcing at the agency level and which should be the subject of enterprise-wide approaches; (iv) provide guidance to agencies and institutions in making realistic and fair cost comparisons for contracting with the private sector; and (v) recommend such other actions as may be necessary and appropriate to procure the services, and develop the required reports.

In addition, in keeping with the requirements of the legislation, the Governor identified the following three enterprise-wide initiatives for 2005: fleet operations and maintenance, seat of government mail operations and services, and real estate operations and services. The results of these initiatives will be submitted to the Governor and House Appropriation and Senate Finance Committees by October 1, 2007.

The information presented expands upon the 205 commercial activities identified in the 1999 inventory compiled by the Commonwealth Competition Council and includes all activities of the Executive Department of state government. The former commercial activity topics will now be identified as service areas. This conforms to the naming structure for the state budget.

During the 2007 fiscal year, there were in excess of 700 services being provided for Virginia's citizens by the Executive Department. Removing the 178 services that are

considered pass-through grants and/or inherently governmental services, there are 539 services that contain some form of commercial activities. Efforts are underway to determine which of these services, or portions of these services, are considered inherently governmental, meaning that only the state workforce should deliver the service. The General Assembly and Governor have authorized over 98,900 classified employees in the Executive Department to provide its services. Recognizing that in many cases there is need to supplement the Executive Department workforce, almost 11,000 individuals have been employed by the state agencies and institutions as wage employees during the 2007 fiscal year. In addition, the Commonwealth spent \$7.95 billion in contractual services.

Details on the analyses done to develop the list of services and the delivery mechanisms for the Executive Department are reflected on the attached five reports:

Report 1: delineates the services of the Executive Department of state government that contain some form of commercial activities. This is a more comprehensive listing of services provided than in the 1999 inventory. Once the decision is made to study the service in depth and the outcome is known and implemented, it is intended that the activity will be moved to a completed list of services. As services are studied, the inherently governmental aspects of each will be identified and moved to a list of inherently governmental services. These two additional lists will be included in the information available on the web.

Report 2: lists the pass-through grant funding services which have been removed from the activities of state government identified in Report 1.

Report 3: arrays expenditures in salaried and wage information for the 2007 fiscal year.

Report 4: arrays salaried and wage employment statistics and contractual services for the 2007 fiscal year.

Report 5: reflects expenditures in contractual services for the 2007 fiscal year. This information will be available on the web sites of the Commonwealth Competition Council at <a href="http://www.egoycompetition.com">http://www.egoycompetition.com</a>.

#### **2007** Commercial Activities Inventory

The Governor and his administration remain committed to serving the needs of Virginia's citizens through a state government that provides services in the most efficient and effective manner possible. The administration has conducted many initiatives and implemented several enterprise-wide business function reengineering projects that are achieving increased efficiencies and cost reductions. All have included public-private partnerships and outsourcing to private entities in accordance with the Virginia Public Procurement Act.

The Commonwealth of Virginia delivers its services in a variety of ways, including state employees, outsourcing, public-private partnerships, or a combination of these. The Competitive Government Act defined state employees as all persons employed by the Commonwealth to provide services, including both salaried and wage employees, and all persons engaged to perform work for or to provide services to the Commonwealth. This report reflects the delivery of services by the Executive Department of state government for fiscal year 2007.

This report complies with Chapter 566 (2005) an Act to amend and reenact the third enactment of Chapter 994 of the Acts of Assembly of 2004, relating to the Competitive Government Act. This Act requested the Governor to biennially conduct an enterprise-wide examination of the commercial activities being performed by state employees to ensure that they are being accomplished in a most cost-efficient and effective manner. For the purposes of this report, the legislation defined state employees as all persons employed by the Commonwealth to provide services, including both salaried and wage employees, and all persons engaged to perform work for or to provide services to the Commonwealth. In turn, the Secretary of Administration is to submit a report on the examination to the Governor and the Chairs of Appropriations and Senate Finance by October 1, 2007.

This report responds to these actions. In accordance with the legislation, the Governor directed the Secretaries of Administration, Finance and Technology to be responsible for accomplishing five major tasks:

- (i) develop a methodology for updating the inventory of commercial activities previously developed by the Commonwealth Competition Council;
- (ii) provide guidance in determining functions that should be performed by state employees because they are inherently governmental in nature, and those that may be suitable for cost comparison analyses;
- (iii) determine which commercial activities are suitable for consideration for outsourcing at the agency level and which should be the subject of enterprise-wide approaches;

- (iv) provide guidance to agencies and institutions in making realistic and fair cost comparisons for contracting with the private sector; and,
- (v) recommend such other actions as may be necessary and appropriate to procure the services, and develop the reports provided for in the third enactment of the legislation.

All requirements have been met.

In addition, as required by the legislation, the Governor identified the following three enterprise-wide initiatives for 2005; the results for these initiatives will be submitted to the Governor and House Appropriation and Senate Finance Committees by October 1, 2007.

- 1. fleet operations and maintenance
- 2. seat of government mail operations and services
- 3. real estate operations and services

#### Brief history of the methodology for updating the Commonwealth Competition Council inventory of commercial activities

The 1999 commercial activities inventory published by the Virginia Commonwealth Competition Council was the first such inventory developed for a state government in the nation. Each of the 205 activities listed in that inventory was crosswalked to the Virginia Information Technologies Agency taxonomy on services provided and to the new service area structure being implemented for state government by the Department of Planning and Budget. This new structure standardizes the service area titles, allowing the citizen and the individual state agency to utilize one set of familiar service titles when interested in how the state budget is being spent and on what services. The results of this process identified other services not included in the 1999 inventory and are now included in what is intended to be a standardized inventory.

Beginning in January 2005, the Department of Planning and Budget revised the Virginia State Government Program Structure resulting in the change of many service area titles. Therefore, the service area titles reflected below may not all coincide directly with those in the 2005 report. Additionally, the Department of Planning and Budget also conducted a review of all Aid to Localities service areas since the publication of the last report which has resulted in a clearer identification of these costs. Finally, actual FY2007 expenditures are reported here whereas prior reports have reported base budget totals.

#### **Guidance in determining inherently governmental functions**

Extensive research occurred in order to develop guidance for identifying inherently governmental functions within Virginia state government. This included

conversations with individuals outside the Commonwealth such as other state governments, the Council of State Government, the National Association of State Budget Officers and the Federal government Office of Management and Policy which publishes the federal definition of inherently governmental. Within our state government, research included conversations with the Office of the Attorney General, Division of Legislative Services, Department of Accounts, Department of General Services, Department of Planning and Budget, and the Commonwealth Competition Council, as well as a review of the Constitution of Virginia. While each agency was familiar with the term, there were only two references within Virginia state government:

- 1. The Agency Procurement and Surplus Property Manual (APSPM)<sup>1</sup> states that in Phase One of their long-standing "Make or Buy" Analysis Procedures, a list of all services must be made of (1) those being provided or proposed to be provided by the agency to the public or to other agencies and (2) the services the agency provides or contracts for in support of its operations. Once that is done, their guidance states that consideration should be given to the public acceptability of contracting. Determination is then made of which services are close to the fundamental purpose of government (such as judicial, police, tax collection, revenue disbursement, intergovernmental affairs) or which are essential to the government's ability to protect the health, safety and welfare of its citizens (such as regulatory functions). The APSPM stresses exercising caution in considering services of this nature to be provided by contractors. While some parts of a particular service may be suitable for being provided by a contractor, others may not.
- 2. The Privatization/Competition Manual<sup>2</sup> defines an inherently governmental activity as being so intimately related to the public interest as to mandate performance by state employees.

The federal government has the most extensive guiding principle<sup>3</sup> on inherently governmental functions found during this research. This policy letter establishes the federal executive branch policy relating to service contracting and inherently governmental functions. Its purpose is to assist executive branch officers and employees in avoiding an unacceptable transfer of official responsibility to government contractors.

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<sup>&</sup>lt;sup>1</sup> The public interest, public well being, and public trust require that inherently governmental activities be uninterrupted and continuous to alleviate risk and fulfill the Constitutional mandate. Agency Procurement and Surplus Property Manual, September 1998, Department of General Services, Division of Purchases and Supply, Richmond, Virginia 23219, Chapter 4, General Procurement Guidelines & Planning, 4.25 Make-or-Buy Analysis, and Annex 4-C, "Make or Buy" Analysis Procedures

<sup>&</sup>lt;sup>2</sup> The Privatization/Competition Manual, 1998, Commonwealth Competition Council, Richmond, Virginia, 23219, page 14.

<sup>&</sup>lt;sup>3</sup> Policy Letter 92-1 to the heads of Federal government executive agencies and departments, September 23, 1992, http://www.arnet.gov/Library//OFPP/PolicyLetters/Letters/PL92-1.html. This policy letter was issued pursuant to section 6(a) of the Office of Federal Procurement Policy (OFPP) Act, as amended, codified at 41 U.S.C. [section] 405.

This research suggests that an "inherently governmental" activity in the Commonwealth of Virginia is one that is so intimately related to the public interest, public well being, and public trust as to mandate its performance by the governmental entity, state employees, and their direct agents. "Inherently governmental" includes:

- the act of governing;
- authority to collect and spend public revenues, and
- entitlements (from the Constitution of Virginia).

The public interest, public well being, and public trust require that inherently governmental activities be uninterrupted and continuous to alleviate risk and fulfill the Constitutional mandate.

Authority for "governmental activity" is established in the Constitution of Virginia:

- people have a right to uniform government of Virginia;
- governmental activity should produce the greatest degree of happiness and safety, and be most effectively secured against the danger of maladministration; and,
- exhibit a firm adherence to justice, moderation, temperance, frugality and virtue by frequent recurrence to fundamental principles.

Examples of inherently governmental activities:

- an effective system of education throughout the Commonwealth;
- free elections:
- transportation system;
- defense from enemy attack on the soil of Virginia;
- intercourse with other and foreign states;
- taxation and assessments at fair market value;
- ultimate control over the acquisition, use, or disposition of the property, real or personal, tangible or intangible, of the Commonwealth, including the collection, control or disbursement of appropriated and other state funds; and,
- natural resources for the benefit, enjoyment and general welfare of the people of the Commonwealth.

The act of governing, as in the exercise of government authority, implies discretion:

- discretion in making policy decisions;
- discretion in interpretation and execution of the laws of the Commonwealth to commit the government to a course of action;
- discretion in determining strategy;
- discretion in establishing the level of state control that is required over an activity; and,

• discretion in making activities available to private performance, particularly in considering factors like institutional knowledge, as well as other tangible and intangible factors.

The greater the amount of discretion involved in performing the activity, the more likely it is inherently governmental. In addition to the degree of discretion, the effect of an inherently governmental activity is that it commits government. For example, decisions, regulations, and policies are commitments of government. Activities, however, that support making decisions, regulations, and policies are not necessarily inherently governmental. The totality of circumstances must be considered in recognizing "inherently governmental" activities, not only discretion.

#### **Delivery of services**

During the 2007 fiscal year, there were in excess of 700 services being provided for Virginia's citizens by the Executive Department. Removing the 178 services that are considered pass-through grants and/or inherently governmental services, there are 539 services that contain some form of commercial activities. Efforts are underway to determine which of these services, or portions of these services, are considered inherently governmental, meaning that only the state workforce should deliver the service. The General Assembly and Governor have authorized over 98,900 classified employees in the Executive Department to provide its services. Recognizing that in many cases there is need to supplement the Executive Department workforce, almost 11,000 individuals have been employed by the state agencies and institutions as wage employees during the 2007 fiscal year. In addition, the Commonwealth spent \$7.95 billion in contractual services.

Selected statistics are listed below on the top agencies and institutions expending the most on salaried and wage payrolls during the 2007 fiscal year. The top agencies and institutions expending the most dollars for salaried and wage employees, excluding fringe benefits, were:

	Salaried Payroll
Department of Transportation	\$380,480,582
University of Virginia	\$371,165,533
Virginia Polytechnic Institute and State University <sup>4</sup>	\$338,672,819
Virginia Community College System <sup>5</sup>	\$271,106,884
Virginia Commonwealth University	\$259,792,059
University of Virginia Medical Center	\$245,793,758
George Mason University	\$196,846,274
Department of Health	\$149,881,697
Department of State Police	\$124,205,021
James Madison University	\$111,503,115

Wage employee hours worked range from 3,590 to under an hour:

<sup>&</sup>lt;sup>4</sup> Includes the salary expenditures for the VPI Co-op Extension.

<sup>&</sup>lt;sup>5</sup> Includes the salary expenditures of the entire system.

	Wage Payroll
Virginia Community College System <sup>6</sup>	\$121,802,605
Virginia Polytechnic Institute and State University <sup>7</sup>	\$89,518,635
University of Virginia	\$65,590,060
University of Virginia Medical Center	\$63,284,782
Virginia Commonwealth University	\$54,429,762
George Mason University	\$47,888,742
Virginia Community College System	\$23,528,337
Old Dominion University	\$22,642,253
James Madison University	\$21,645,551
Department of Alcoholic Beverage Control	\$19,399,916

The top contractual services utilized by the Executive Department during the 2007 fiscal year included:

Service Area	<b>FY07 Expenditures</b>	Agencies
Insurance Premiums for Health Services for		
Individuals	\$1,484,443,473.85	12
Medical Services	\$1,456,518,320.91	109
Nursing Home Services	\$1,240,197,977.79	7
Hospital Services	\$895,967,850.90	28
Highway Repair and Maintenance Services	\$380,105,857.56	34
Management Services	\$312,984,565.76	135
Skilled Services	\$285,495,553.17	168
Architectural and Engineering Services	\$213,200,031.44	93
Clinic Services	\$190,187,370.68	49

The full details on each topic are found in the attached reports.

#### **Reporting Documentation**

Based on the examination of all activities within the Executive Department of state government, the following reports are attached to document the results of commercial activities inventory and analysis:

Report 1 Delineates the services of the Executive Department of state government that contain some form of commercial activities. This is a more comprehensive listing of services provided than in the 1999 inventory. Once the decision is made to study the service in depth and the outcome is known and implemented, it is intended that the activity will be moved to a completed list of services. As services are studied, the inherently governmental aspects of each will be identified and moved to a list

<sup>7</sup> Includes the wage expenditures for the VPI Co-op Extension

<sup>&</sup>lt;sup>6</sup> Includes the wage expenditures for the entire system.

of inherently governmental services. These two additional lists will be included in the information available on the web.

Report 2: lists the pass-through grant funding services which have been removed from the activities of state government identified in Report 1.

Report 3: arrays expenditures in salaried and wage information for the 2007 fiscal year.

Report 4: arrays salaried and wage employee statistics, and contractual services for the 2007 fiscal year.

Report 5: reflects expenditures in contractual services for the 2007 fiscal year.

	Service Area Title	No. Agencies	Expenditures	FTE*
	*Full-time Equivalent Positions			
1	Accountant Regulation	1	\$911,371	8.00
2	Accounting and Budgeting Services	8	\$22,862,434	29.00
3	Accounting and Trust Services	1	\$1,152,787	10.00
4	Accounting Services	1	-\$760	0.00
5	Adjudication Training, Education, and Standards	1	\$336	0.00
6	Administration of Grants for Cultural and Artistic Affairs	2	\$33,031,653	0.00
7	Administrative and Support Services	15	\$29,200,418	0.00
8	Administrative Services	13	\$292,172,671	29.10
	Administrative Support for the Family Access to Medical		, , , , , ,	
9	Insurance Security Plan	1	\$6,960,416	17.00
10	Adult Community Instructional Services	1	\$1,013,070	14.00
11	Adult Education and Literacy	1	-\$70,617	11.00
12	Adult Instructional Services	1	\$9,506,955	149.05
13	Adult Probation and Parole Services	1	\$752,243	6.00
14	Agency Human Resource Services	1	\$1,467,467	19.00
15	Agribusiness	17	\$9,032,441	103.00
	Agribusiness Development Services and Farmland		. , ,	
16	Preservation	1	\$547,236	3.00
	Agricultural and Food Emergencies Prevention and			
17	Response	1	\$241,072	1.80
18	Agricultural Commodity Boards	1	\$3,226,831	5.00
19	Air Protection Compliance and Enforcement	1	\$6,189,296	83.55
20	Air Protection Monitoring and Assessment	1	\$2,280,580	22.60
21	Air Protection Outreach	1	\$399,501	4.60
22	Air Protection Permitting	1	\$5,356,538	86.05
23	Air Protection Planning and Policy	1	\$1,808,973	23.50
24	Air Transportation Planning and Development	1	\$1,050,604	11.00
25	Alcoholic Beverage Control Retail Store Operations	1	\$68,456,875	626.00
26	Alcoholic Beverage Merchandising	1	\$49	0.00
	Alcoholic Beverage Purchasing, Warehousing and			
27	Distribution	1	\$314,073,664	64.00
28	Anatomical Services	1	\$188,266	3.00
29	Animal Disease Prevention and Control	1	\$2,505,404	27.80
30	Animal Welfare	1	\$64,531	1.20
31	Appeals and Rulings	1	\$1,033,423	14.00
32	Apprenticeship Program	13	\$1,716,161	20.00
33	Architectural and Engineering Services	3	\$9,025,551	32.00
34	Archival Research Services	1	\$1,411,650	27.00
35	Artificial Reef Construction	1	\$157,985	2.00
36	Asbestos and Lead Safety Services	1	\$344,006	5.16
37	Audit Services	1	\$337,995	4.00
38	Aviation Communication and Education	1	\$604,131	5.00
39	Aviation Licensing and Regulation	1	\$55,689	1.00
40	Aviation Operations	1	\$5,874,957	29.00
41	Banking and Investment Services	1	\$3,862,528	10.00
42	Bedding and Upholstery Inspection	1	\$287,209	2.00
43	Biological Analysis Services	1	\$7,852,558	286.00
44	Boat Registration and Titling	1	\$1,503,037	15.00
45	Boating Safety Information and Education	1	\$364,469	2.00
46	Boiler and Pressure Vessel Safety Services	1	\$521,589	9.00
47	Bookstores And Other Stores	31	\$22,014,030	78.70
48	Braille and Large-Print Textbook Services	1	\$567,875	6.00

Service Area Title Agencies Expenditures  *Full-time Equivalent Positions  49 Budget Development and Budget Execution Services 1 \$4,308, 50 Business Formation Services 1 \$264, 51 Business Regulation Services 1 \$2,509, 52 Cafeteria 1 \$687, 53 Campaign Finance Disclosure Administration Services 1 \$209, 54 Capital Access Fund for Disadvantaged Businesses 1 \$52, Career and Technical Instructional Services for Youth and 55 Adult Schools 1 \$14,656, 56 Case Management Services for Veterans Benefits 1 \$3,039, 57 Certificate of Public Need 1 \$1,511, 58 Charitable Gaming Management Training 1 \$56, 59 Check Processing and Bank Reconciliation 1 \$2,875, 60 Chemical Analysis Services 1 \$8,108, 61 Chesapeake Bay Fisheries Management 1 \$2,750, 62 Child and Adolescent Health Services 1 \$9,447, Chronic Disease Prevention, Health Promotion, and Oral 63 Heath 1 \$8,406, 64 Circuit Court Record Preservation 1 \$873,	610 49.10 398 3.50 195 20.00 731 4.00 913 4.00 046 1.00 856 212.00 830 56.00 078 11.00 563 0.62 883 20.00 998 12.00 035 65.00
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Campaign Finance Disclosure Administration Services  Capital Access Fund for Disadvantaged Businesses  Career and Technical Instructional Services for Youth and  Adult Schools  Case Management Services for Veterans Benefits  Certificate of Public Need  Charitable Gaming Management Training  Check Processing and Bank Reconciliation  Chemical Analysis Services  Chesapeake Bay Fisheries Management  Child and Adolescent Health Services  Chronic Disease Prevention, Health Promotion, and Oral  Heath  \$209,  \$209,  \$209,  \$209,  \$309,  \$40,  \$514,656,  \$40,656,  \$50,656,  \$50,656,  \$50,656,  \$50,656,  \$50,656,  \$50,657,  \$50,	913 4.00 046 1.00 856 212.00 830 56.00 078 11.00 563 0.62 883 20.00 998 12.00 035 65.00
Capital Access Fund for Disadvantaged Businesses Career and Technical Instructional Services for Youth and Adult Schools Case Management Services for Veterans Benefits Certificate of Public Need Charitable Gaming Management Training Check Processing and Bank Reconciliation Chemical Analysis Services Chesapeake Bay Fisheries Management Chronic Disease Prevention, Health Promotion, and Oral Heath  State State State Heath State Sta	046     1.00       856     212.00       830     56.00       078     11.00       563     0.62       883     20.00       963     0.00       998     12.00       035     65.00
Career and Technical Instructional Services for Youth and Adult Schools 1 \$14,656, Case Management Services for Veterans Benefits 1 \$3,039, Certificate of Public Need 1 \$1,511, Charitable Gaming Management Training 1 \$56, Check Processing and Bank Reconciliation 1 \$2,875, Chemical Analysis Services 1 \$8,108, Chesapeake Bay Fisheries Management 1 \$2,750, Child and Adolescent Health Services 1 \$9,447, Chronic Disease Prevention, Health Promotion, and Oral Heath 1 \$8,406,	856 212.00 830 56.00 078 11.00 563 0.62 883 20.00 963 0.00 998 12.00 035 65.00
55Adult Schools1\$14,656,56Case Management Services for Veterans Benefits1\$3,039,57Certificate of Public Need1\$1,511,58Charitable Gaming Management Training1\$56,59Check Processing and Bank Reconciliation1\$2,875,60Chemical Analysis Services1\$8,108,61Chesapeake Bay Fisheries Management1\$2,750,62Child and Adolescent Health Services1\$9,447,Chronic Disease Prevention, Health Promotion, and Oral1\$8,406,	830 56.00 078 11.00 563 0.62 883 20.00 963 0.00 998 12.00 035 65.00
Case Management Services for Veterans Benefits 1 \$3,039, Certificate of Public Need 1 \$1,511, Charitable Gaming Management Training 1 \$56, Check Processing and Bank Reconciliation 1 \$2,875, Chemical Analysis Services 1 \$8,108, Chesapeake Bay Fisheries Management 1 \$2,750, Child and Adolescent Health Services 1 \$9,447, Chronic Disease Prevention, Health Promotion, and Oral Heath 1 \$8,406,	830 56.00 078 11.00 563 0.62 883 20.00 963 0.00 998 12.00 035 65.00
57Certificate of Public Need1\$1,511,58Charitable Gaming Management Training1\$56,59Check Processing and Bank Reconciliation1\$2,875,60Chemical Analysis Services1\$8,108,61Chesapeake Bay Fisheries Management1\$2,750,62Child and Adolescent Health Services1\$9,447,Chronic Disease Prevention, Health Promotion, and Oral63Heath1\$8,406,	078     11.00       563     0.62       883     20.00       963     0.00       998     12.00       035     65.00
Charitable Gaming Management Training 1 \$56, Check Processing and Bank Reconciliation 1 \$2,875, Chemical Analysis Services 1 \$8,108, Chemical Analysis Services 1 \$8,108, Chesapeake Bay Fisheries Management 1 \$2,750, Child and Adolescent Health Services 1 \$9,447, Chronic Disease Prevention, Health Promotion, and Oral Heath 1 \$8,406,	563     0.62       883     20.00       963     0.00       998     12.00       035     65.00
Check Processing and Bank Reconciliation 1 \$2,875, Chemical Analysis Services 1 \$8,108, Chesapeake Bay Fisheries Management 1 \$2,750, Child and Adolescent Health Services 1 \$9,447, Chronic Disease Prevention, Health Promotion, and Oral Heath 1 \$8,406,	883 20.00 963 0.00 998 12.00 035 65.00
Chemical Analysis Services 1 \$8,108, Chesapeake Bay Fisheries Management 1 \$2,750, Child and Adolescent Health Services 1 \$9,447, Chronic Disease Prevention, Health Promotion, and Oral Heath 1 \$8,406,	963 0.00 998 12.00 035 65.00
Chesapeake Bay Fisheries Management 1 \$2,750, Child and Adolescent Health Services 1 \$9,447, Chronic Disease Prevention, Health Promotion, and Oral Heath 1 \$8,406,	998 12.00 035 65.00
62 Child and Adolescent Health Services 1 \$9,447, Chronic Disease Prevention, Health Promotion, and Oral Heath 1 \$8,406,	035 65.00
Chronic Disease Prevention, Health Promotion, and Oral Heath 1 \$8,406,	
63 Heath 1 \$8,406,	
1 75,100,	4001 0404
64   Circuit Court Record Preservation   1   1   1   1   8873	
. ,	
65 Classroom Instruction 7 \$5,765,	
66 Coal Environmental Protection and Land Reclamation 1 \$11,064,	
67 Coal Worker Safety 1 \$4,334,	
68 Coastal Lands and Bottomlands Management 1 \$1,124,	
69 Collection and Locator Services 1 \$2,807,	
70 Collections Management and Curatorial Services 7 \$5,649,	
71 Commemorative Attraction Management 1 \$11,908,	
72 Commerce Advertising 1 \$952,	
73 Commercial Vehicle Enforcement 1 \$4,102,	
74 Commonwealth Technology Policy Services 1 \$171,	
75 Community Facility Management 1 \$2,087,	
76 Community Programs Administration 1 \$3,042,	
77 Community Rehabilitation Programs 1 \$15,721,	915 15.75
Community Residential and Non-residential Custody and	000
78 Treatment Services 1 \$6,022,	
79 Community Residential Programs 1 \$1,651,	
80 Compliance and Enforcement 1 \$384,	
81 Compliance Audit 1 \$17,674,	
82 Compliance Collections 1 \$14,274,	
83 Comprehensive Services Act Administration 1 \$830,	
84 Computer Operations Services 1 \$18,	
85 Computer Services 1 \$1,856,	
86 Conservation-Preservation of Historic Records 1 \$1,411,	
87 Consultation to Libraries 1 \$429,	361 10.00
88 Consumer Affairs - Regulation and Consumer Education 1 \$1,595,	762 21.00
89 Consumer Assistance 2 \$265,	
90 Consumer, Interpreter, and Community Support Services 1 \$736,	220 7.50
94 Counter-Terrorism 1 \$4,402, 95 Crime Investigation and Intelligence Services 1 \$22,377,	

	Service Area Title	No. Agencies	Expenditures	FTE*
*Ful	I-time Equivalent Positions			
96 Crir	ninal Justice Information Services	1	\$7,909,256	121.00
	minal Justice Research, Statistics, Evaluation, and	·	ψ.,σσσ,2σσ	121.00
	rmation Services	1	\$191,572	5.00
98 Cus	stomer Services	1	\$7,964,670	142.00
Dar	n Inventory, Evaluation and Classification and Flood Plain			
99 Mar	nagement	1	\$2,958,057	11.00
100 Dat	a Center Services	1	\$62,963,762	-232.85
101 Day	Reporting Centers	1	\$4,670,375	69.50
102 Deb	ot Management	1	\$937,197	11.00
103 Dec	dicated and Statewide Construction	1	\$283,275,116	193.00
104 Des	sign and Construction of Outdoor Recreational Facilities	1	\$981,031	21.00
	sktop and End User Services	1	\$107,669,611	468.48
106 Dia	gnostic Services	1	\$3,584,074	47.00
	bursements Review	1	\$750,147	10.00
	ease Investigation and Control Services	1	\$2,557,049	9.00
	tance Learning and Electronic Classroom	1	\$504,208	6.00
	nking Water Regulation	1	\$8,442,435	104.00
	ver Regulation Services	1	\$40,510,294	762.00
	g Enforcement	1	\$16,015,475	135.00
	ly Awareness and Readiness Programs	1	\$1,421,422	5.00
	onomic Development Services	2	\$18,913,166	0.00
	nomic Information Services	1	\$2,271,967	48.00
	ucation and Extension Services	6	\$17,207,207	239.00
	ucational Services	1	\$1,154,845	6.00
	ction Administration Services	1	\$2,685,874	8.00
	ctoral Services	1	\$743	0.00
	ctoral Uniformity, Legality, and Quality Assurance	·	ψ1.10	0.00
	vices	1	\$339,370	3.00
	ctronic Government Development and Support	1	\$41	0.00
			7	
122 Em	ergency Communication Systems Development Services	1	\$1,110,474	10.00
123 Em	ergency Planning, Training and Exercises	1	\$8,476,830	28.25
124 Em	ergency Preparedness and Response	1	\$42,939,760	123.00
125 Em	ergency Response and Recovery	1	-\$400	0.00
126 Em	ergency Response and Recovery Services	1	\$9,399,993	21.00
	ployee Grievance, Mediation, Training, and Consultation			
127 Ser	vices	2	\$1,235,991	18.00
128 Em	ployee Training and Development	1	\$9,798,930	75.00
Ene	ergy Conservation and Alternative Energy Supply			
129 Pro	grams	1	\$2,750,363	7.00
Enf	orcement and Regulation of Alcoholic Beverage Control			
130 Law	=	1	\$12,900,593	170.00
	orcement of Boating Safety Laws and Regulations	1	\$3,586,074	42.00
	orcement of Licensing, Regulating and Certifying			
	fessions and Occupations	1	\$4,021,224	51.00
	orcement of Recreational Hunting and Fishing Laws and			
	gulations	1	\$12,472,269	172.00
	rironmental Monitoring and Compliance for Highway		<b>A</b>	
	jects	1	\$12,025,001	113.00
	rironmental Monitoring Program Management and		00.077.705	
	ection	1	\$2,277,783	38.00
136 Equ	ual Employment Services	2	\$943,983	9.00

	Service Area Title	No. Agencies	Expenditures	FTE*
	*Full-time Equivalent Positions	-		
137	Existing Business Services	1	\$727,181	7.50
138	Facilities and Grounds Management Services	2	\$15,510,939	130.00
139	Facility Administrative and Support Services	2	\$24,524	
139	admity Administrative and Support Services	2	φ24,524	0.00
140	Facility and Community Programs Inspection and Monitoring	1	\$514,007	4.00
141	Facility-Based Education and Skills Training	7	\$7,362,587	191.00
142	Financial and Operational Audits	1	\$3,214,120	77.00
	·		. , ,	
143	Financial Assistance for Coastal Resources Management	1	\$404,332	0.00
	Financial Assistance for Environmental Resources			
144	Management	1	\$5,921,365	0.00
	Financial Assistance for Non Profit Emergency Medical			
145	Services Organizations and Localities	1	\$21,727,163	5.86
146	Financial Assistance for Tourist Promotion	1	\$193,050	0.00
147	Financial Assistance Programs Administration	1	\$11,820,012	60.00
140	Financial Assistance to Localities for Individual and Family	4	¢420 572	0.00
148	Services Einangial Reporting	1	\$430,572	0.00
149	Financial Reporting	1	\$1,435,700	16.00
150	Financial Services for Economic Development Financial Systems Development	1	\$1,698,868	9.00 6.00
151 152	Financial Systems Maintenance	1	\$605,490	10.00
152	Fire Services Management and Coordination	1	\$922,770	
154	Fire Services Training and Professional Development		\$1,821,384	34.00
154	Firearms Purchase Program	1	\$2,057,238	2.00
156	Food and Dietary Services	17	\$503,089	14.00
	Food Services		\$28,462,814	7.00
157	Food Services - Community Residential Facilities	30 1	\$138,393,065	460.88
158 159	Food Services - Community Residential Facilities  Food Services - Prisons	34	\$1,195,488	18.50 358.00
160	Forecasting and Regulatory Review Service	1	\$43,910,099 \$555,566	7.15
161	Forensic and Behavioral Rehabilitation Security	2	\$16,806,492	478.00
162	Forest Conservation, Wildfire & Watershed Services	1	\$24,255,108	273.38
163	Fort Pickett and Camp Pendelton Operations	1	\$9,646,485	118.00
164	Gaming Organization Audits	1	\$673,666	10.25
165	Gaming Organization Enforcement	1	\$771,646	5.25
166	Gaming Organization Licensing	1	\$882,889	5.25
100	Gas and Oil Environmental Protection, Worker Safety and	'	Ψ002,009	5.25
167	Land Reclamation	1	\$919,816	11.00
168	General Accounting	1	\$1,148,636	16.00
169	General Aviation Personnel Development	1	\$21,660	0.00
170	General Library Services	1	\$1,018,708	12.00
171	General Management and Direction	67	\$480,110,665	189.00
172	General Weapons Warehousing	1	\$1,876,060	8.00
173	Geographic Information Access Services	1	\$4,112,945	2.00
	Geologic and Mineral Resource Investigations, Mapping, and		. , ,	
174	Utilization	1	\$1,932,215	26.00
175	Geriatric Care Services	5	\$35,352,170	717.58
176	Grading and Certification of Virginia Products	1	\$4,292,652	51.00
177	Ground Transportation Program Management and Direction	1	\$3,366,469	38.00
178	Ground Transportation System Planning	1	\$27,336,201	220.00
179	Ground Transportation System Research	1	\$2,708,802	0.00
180	Health Research Grant Administration Services	1	\$965,466	0.00
181	Health Research, Planning and Coordination	1	\$1,645,391	10.00

	independent agencies, and Executive emices.	No.	E 19	<b>-</b>
	Service Area Title	Agencies	Expenditures	FTE*
	*Full-time Equivalent Positions			
182	Health Statistics	1	\$707,738	10.00
183	Help Eliminate Auto Theft (HEAT)	1	\$1,719,424	8.00
184	Higher Education 4-H Cooperative Extension Services	1	\$757,765	23.82
405	Higher Education Academic Administration, Personnel	00	<b>#</b> 407.070.04.4	044.40
185	Development, and Course and Curriculum Development	36	\$167,078,314	611.13
186	Higher Education Academic Support Higher Education Academic, Fiscal, and Facility Planning and	4	-\$4,761	3.00
187	Coordination	1	\$5	0.00
188	Higher Education Administration And Supervision	34	\$36,046,953	396.95
189	Higher Education Agriculture And Forestry Research	2	\$34,945,438	399.13
100	Higher Education Agriculture And Natural Resources		φο 1,ο 1ο, 1οο	000.10
190	Cooperative Extension Services	2	\$13,188,498	114.18
191	Higher Education All Other Subprograms	10	\$51,175,277	1,822.91
192	Higher Education Alumni Hall	1	\$59,678	2.00
193	Higher Education Ancillary Support	19	\$18,742,400	51.64
194	Higher Education Audio/Visual Services	31	\$23,565,595	201.95
195	Higher Education Auxiliary Enterprises	9	\$120,262,894	0.00
	Higher Education Building Repairs And Maintenance, Care			
	And Maintenance Of Grounds, And Utility Lines And			
196	Maintenance Repairs	34	\$86,183,809	331.97
197	Higher Education Coal And Energy Research	1	\$106,588	2.25
198	Higher Education Community Education	22	\$22,719,151	372.88
	Higher Education Community Resource Development			
199	Cooperative Extension Services	1	\$145,462	0.00
200	Higher Education Community Services	32	\$24,952,547	141.49
201	Higher Education Computing Support	34	\$50,532,278	244.64
202	Higher Education Coordination and Review	1	\$4,151,298	37.00
203	Higher Education Counseling And Career Guidance	34	\$27,661,113	267.75
204	Higher Education Custodial Service	34	\$29,161,349	183.24
205	Higher Education Debt Service Educational And General Plant	4	\$4,129,396	0.00
206	Higher Education Dentistry Instruction	1	\$14,871,160	153.76
200	Higher Education Education Program Certification for	'	ψ14,071,100	133.70
207	Veterans	1	\$568,616	59.00
208	Higher Education Educational and General Programs	4	\$637,278	0.00
209	Higher Education Eminent Scholars	14	\$12,777,487	9.21
	Higher Education Environmental And Water Resources			
210	Research	1	\$313,265	3.82
211	Higher Education Executive Management	35	\$91,924,862	783.50
212	Higher Education Family Practice Residency Instruction	2	\$7,617,259	24.57
	Higher Education Family Resources Cooperative Extension			
213	Services	1	\$822,395	13.93
214	Higher Education Federal Programs Coordination	1	\$540,167	1.00
215	Higher Education Fellowships	7	\$52,588,712	0.00
216	Higher Education Field Cooperative Extension Services	1	\$22,486,624	546.36
217	Higher Education Financial Aid Administration	33	\$20,429,179	146.93
040	Higher Education Financial Assistance For Educational and	7	<b>©202 200 442</b>	0.00
218	General Services	7	\$283,206,142	0.00
219	Higher Education Fiscal Operations Higher Education General Academic Instruction	35	\$55,890,939 \$1,304,747,731	376.25
220 221	Higher Education General Adaministrative Services	41 25	\$1,304,747,721	-30,348.97
221	Higher Education Individual Or Project Research	35 8	\$101,092,426 \$28,468,214	398.61
<b>ZZZ</b>	riigher Education muividual Of Project Research	8	\$28,468,214	6.37

Hiç 223 Re 224 Hiç	Service Area Title ull-time Equivalent Positions	Agencies	Expenditures	FTE*
223 Re 224 Hig				
223 Re 224 Hig				
224 Hi	gher Education Industrial And Economic Development			
	esearch	1	\$1,903,869	16.77
225 Hi	gher Education Institutes And Research Centers	9	\$43,308,405	156.81
220 111	gher Education Institutional Support	12	\$101,499,489	2,596.82
	gher Education Instruction	3	\$2,014	45,050.90
227 Hi	gher Education Libraries	40	\$144,850,972	1,233.01
	gher Education Logistical Services	35	\$49,452,170	307.31
	gher Education Marine Science, Resources, And			
-	nvironmental Research	1	\$9,521,502	142.62
	gher Education Medical Education	1	\$16,689,353	0.00
	gher Education Medicine Instruction	3	\$73,915,152	642.06
	gher Education Museums And Galleries	5	\$1,373,411	1.00
	gher Education Operation and Maintenance of Plant	9	\$69,692,692	2,394.48
234 Hi	gher Education Operation Of Power Plant	13	\$8,780,290	8.00
005 11	Taken Education Other Operation And Maintenance Europe		00.400.004	22.11
	gher Education Other Operation And Maintenance Expense	14	\$8,483,664	29.14
236 Hi	gher Education Outstanding Faculty Recognition	2	\$71,009	0.00
227 ∐i.	gher Education Property And General Liability Insurance	24	\$4 EE1 060	0.00
	gher Education Property And General Liability insurance	31	\$4,551,969	0.00
	gher Education Property Remais gher Education Public Broadcasting Services	20	\$23,428,359	0.00
	· · · · · · · · · · · · · · · · · · ·	3	\$174,781	39.00
	gher Education Public Relations And Development	35	\$37,915,733	142.36
	gher Education Public Services	5	\$6,560,642	75.75
	gher Education Regional Financial Assistance for ducation	1	\$170,000	0.00
	gher Education Regulation of Private and Out-of-State	'	\$170,000	0.00
	stitutions	1	\$347,009	4.00
	gher Education Remedial Instruction	25	\$12,635,710	271.77
	gher Education Research	2	\$2,135,408	55.50
	gher Education Scholarships	40	\$270,159,645	7.00
	gher Education Social And Cultural Development	10	\$9,110,279	4.38
	gher Education Sponsored Programs	41	\$592,760,668	6,092.80
	gher Education Student Admissions And Records	33	\$39,931,049	246.46
	gher Education Student Financial Assistance	4	\$15,754,756	0.00
	gher Education Student Health Services	9	\$493,875	0.00
	gher Education Student Service Administration	32	\$21,638,223	230.27
	gher Education Student Services	8	\$39,571,498	981.48
	gher Education Supporting Research	2	\$566,434	11.21
	gher Education Tuition Assistance	1	\$1,919,982	0.00
	gher Education Unique Academic Program Activities	1	\$26,017,262	31.00
	gher Education Unique Military Activities	2	\$6,441,171	23.24
	gher Education Utilities	34	\$70,701,625	0.00
	gher Education Veterinary Instruction	1	\$12,440,688	105.00
	gher Education Veterinary Medical Research	2	\$3,021,843	29.06
	gher Education Veterinary Medical Services	1	\$2,424,048	35.02
	gher Education Vocational Education	23	\$120,139,420	2,134.21
	ghway Construction Program Management	1	\$34,979,245	520.00
264 Hi	ghway Maintenance Program Management and Direction	1	\$118,964,530	1,003.00
	storic and Commemorative Attraction Management	1	\$20	0.00
	storic Landmarks and Facilities Management	2	\$747,446	6.00
	storic Resource Management	1	\$5,028,881	41.00

		No.	- "	FTF.
	Service Area Title	Agencies	Expenditures	FTE*
	*Full-time Equivalent Positions			
268	Historical and Cultural Publications	1	\$1,199,158	11.00
269	HIV/AIDS Prevention and Treatment Services	1	\$31,601,454	28.00
270	Homeless Assistance	1	\$13,203,567	4.00
271	Housekeeping Services	14	\$15,399,605	497.46
272	Housing Assistance	1	\$29,832,527	15.50
273	Human Resources Services	7	\$13,153,905	86.20
274	Immunization Program	1	\$5,279,147	37.00
275	Independent Living Services	1	\$3,151,326	42.00
276	Information Technology Services	33	\$247,618,417	62.00
277	Information Technology Systems and Planning	1	\$10,587,816	87.00
	Information Technology Systems, Telecommunications and			
278	Records Management	1	\$4,129	0.00
279	Injury and Violence Prevention	1	\$4,747,923	13.00
280	Inpatient Medical Services	10	\$424,863,550	2,916.25
281	Inpatient Pharmacy Services	12	\$27,003,848	65.80
282	Instruction	1	\$289	0.00
283	Instructional Leadership and Support Services	1	\$11,239,733	126.00
284	Instructional Technology	1	\$1,161,666	11.00
285	Insurance Fraud Program	1	\$4,127,239	34.00
			. , ,	
286	Insurance Premium Payments for HIV-Positive Individuals	1	\$555,871	0.00
287	Insurance Services	1	\$2,355,741	18.00
288	Intercollegiate Athletics	13	\$129,747,943	972.21
289	Interdepartmental Licensure and Certification	1	\$391,969	2.00
290	Intergovernmental Relations	1	\$340,293	8.00
291	Interstate Construction	1	\$295,856,043	148.00
292	Interstate Maintenance	1	\$162,363,118	444.00
293	Job Placement Services	1	\$30,694,540	367.50
294	Juvenile Corrections Center Management	7	\$9,591,747	113.00
295	Juvenile Probation and Aftercare Services	2	\$53,826,376	903.50
296	Juvenile Rehabilitation and Treatment Services	1	\$8,739,879	181.00
297	Juvenile Supervision and Management Services	1	\$42,341,521	929.00
298	Labor Law Services	1	\$737,418	14.00
299	Laboratory Services	1	\$50	0.00
300	Land Protection Compliance and Enforcement	1	\$4,933,500	75.80
301	Land Protection Outreach	1	\$1,935,189	7.50
302	Land Protection Permitting	1	\$3,006,771	46.60
303	Land Protection Planning and Policy	1	\$193,171	2.30
304	Law Enforcement and Highway Safety Services	1	-\$2,413	0.00
305	Law Enforcement Scientific Support Services	1	\$17	0.00
306	Law Enforcement Training and Education Assistance	1	\$2,111,740	19.00
307	Legislation and Executive Order Review Service	1	\$49,763	0.50
308	Liability Insurance	1	\$3,352,000	0.00
500	License and Regulate Horse Racing and Pari-mutuel	<del>                                     </del>	ψ0,002,000	0.00
309	Wagering	1	\$1,949,118	10.00
200	Licensure, Certification, and Registration of Professions and	<del>                                     </del>	ψ.,σ.ισ, ι.ισ	. 5.50
310	Occupations	1	\$4,268,881	57.00
311	Line of Duty	1	\$1,564,749	0.00
312	Linen and Laundry Services	13	\$3,823,785	94.05
313	Litter Control and Recycling Grants	1	\$312,549	0.00
314	Local Chronic Disease and Prevention Control	1	\$10,333,957	152.00

Full-time Equivalent Positions		Service Area Title	No. Agencies	Expenditures	FTE*
Control		*Full-time Equivalent Positions			
Local Dental Services		3			
Local Health Benefit Services			<del> </del>		
Local Home Health and Personal Care Services					
Local Immunization Services					
Local Laboratory and Pharmacy Services			<del> </del>		
Local Maternal and Child Health Services			+		
1					
Local Training and Assistance			+		
Low Vision Services			+		
326         Maintenance and Operations of Ports and Facilities         1         \$4,938,176         0.00           327         Management of Archival Records         1         \$1,709,260         23.00           328         Management of Public Records         1         \$19,211,614         13.00           329         Manufacturing Services         1         \$19,211,614         13.00           330         Marine Life Information Services         1         \$742,506         11.00           331         Marine Life Regulation Enforcement         1         \$6,444,036         85.50           332         Marine Resources Surveying and Mapping         1         \$414,822         7.00           333         Market Virginia Agricultural and Forestry Products Nationally         1         \$3,345,385         31.00           334         Marketing Research         1         \$533,766         7.00           345         Medical and Clinical Services - Community Residential         Facilities         1         \$792,413         10.50           337         Medical Exabilitatios Services - Prisons         34         \$129,999,600         645.50           338         Medical Examiner Services         1         \$7,091,458         46.00           340         Milk Marketi					
Management of Archival Records			+		
328         Management of Public Records         1         \$904,267         18.00           329         Manufacturing Services         1         \$19,211,614         13.00           330         Marine Life Information Services         1         \$72,2506         11.00           331         Marine Life Regulation Enforcement         1         \$6,444,036         85.50           332         Marine Resources Surveying and Mapping         1         \$414,822         7.00           Market Virginia Agricultural and Forestry Products Nationally         1         \$3,345,385         31.00           333         and Internationally         1         \$3,345,385         31.00           334         Marketing Research         1         \$53,7766         7.00           Medical and Clinical Services         2         \$686,994         3.00           Medical and Clinical Services - Community Residential         1         \$792,413         10.50           336         Medical Examiner Services         1         \$7,091,458         46.00           337         Medical Examiner Services         1         \$7,091,458         46.00           340         Milk Marketing Regulation         1         \$621,472         10.00           Milk Marketing Regulation <td></td> <td></td> <td></td> <td></td> <td></td>					
Manufacturing Services		· ·			
330         Marine Life Information Services         1         \$742,506         11.00           331         Marine Life Regulation Enforcement         1         \$6,444,036         85.50           332         Marine Resources Surveying and Mapping         1         \$414,822         7.00           Market Virginia Agricultural and Forestry Products Nationally         and Internationally         334,345,385         31.00           333         Marketing Research         1         \$537,766         7.00           340         Marketing Research         1         \$537,766         7.00           350         Medical and Clinical Services         2         \$886,994         3.00           Medical and Clinical Services - Community Residential         1         \$792,413         10.50           334         \$129,999,600         645,50           345         Medical and Clinical Services         1         \$7,091,458         46.00           346         Medical Examiner Services         1         \$7,091,458         46.00           347         Medical Examiner Services         1         \$8,189,614         148.00           348         Milk Marketing Regulation         1         \$2,246,636         22.00           Milk Marketing Regulation         1		-			
Marine Life Regulation Enforcement					
332         Marine Resources Surveying and Mapping         1         \$414,822         7.00           333         Market Virginia Agricultural and Forestry Products Nationally         3         33.345,385         31.00           334         Marketing Research         1         \$537,766         7.00           335         Medical and Clinical Services         2         \$686,994         3.00           336         Medical and Clinical Services - Community Residential         Facilities         1         \$792,413         10.50           337         Medical and Clinical Services - Prisons         34         \$129,999,600         645.50           338         Medical Rehabilitative Services         1         \$7,091,458         46.00           339         Medical Rehabilitative Services         1         \$8,189,614         148.00           340         Milk Marketing Regulation         1         \$621,472         10.00           Mineral Mining Environmental Protection, Worker Safety and         Land Reclamation         1         \$2,246,636         22.00           341         Minority Business Enterprise Certification         1         \$347,509         8.00           342         Minority Business Enterprise Outreach         1         \$1,377,503         4.00					
Market Virginia Agricultural and Forestry Products Nationally and Internationally and Internationally         1         \$3,345,385         31.00           334         Marketing Research         1         \$537,766         7.00           335         Medical and Clinical Services         2         \$686,994         3.00           Medical and Clinical Services - Community Residential         1         \$792,413         10.50           337         Medical Examiner Services         1         \$7,091,458         46.00           338         Medical Examiner Services         1         \$7,091,458         46.00           339         Medical Rehabilitative Services         1         \$8,189,614         148.00           340         Milk Marketing Regulation         1         \$621,472         10.00           Mineral Mining Environmental Protection, Worker Safety and Land Reclamation         1         \$2,246,636         22.00           341         Land Reclamation         1         \$345,592         4.00           342         Minority Business Enterprise Certification         1         \$347,509         8.00           343         Minority Business Enterprise Procurement Reporting and Coordination         1         \$447,392         6.00           346         Motor Carrier Regulation Services					
333         and Internationally         1         \$3,345,385         31.00           334         Marketing Research         1         \$537,766         7.00           335         Medical and Clinical Services         2         \$686,994         3.00           Medical and Clinical Services - Community Residential         Facilities         1         \$792,413         10.50           336         Medical Examiner Services         1         \$7,091,458         46.00           338         Medical Examiner Services         1         \$7,091,458         46.00           340         Micorial Rehabilitative Services         1         \$8,189,614         148.00           340         Milk Marketing Regulation         1         \$621,472         10.00           Mineral Mining Environmental Protection, Worker Safety and Land Reclamation         1         \$2,246,636         22.00           341         Minority Business Enterprise Certification         1         \$347,509         8.00           342         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           343         Minority Business Enterprise Procurement Reporting and         Coordination         1         \$497,392         6.00           346         Motor Carrier Regul	332		1	\$414,822	7.00
Marketing Research					
Medical and Clinical Services		-			
Medical and Clinical Services - Community Residential Facilities         1         \$792,413         10.50           337         Medical and Clinical Services - Prisons         34         \$129,999,600         645.50           338         Medical Examiner Services         1         \$7,091,458         46.00           340         Michigan Repulation Protection, Worker Safety and Land Reclamation         1         \$621,472         10.00           341         Mineral Mining Environmental Protection, Worker Safety and Land Reclamation         1         \$2,246,636         22.00           342         Minimum Security Services         1         \$9,592         4.00           343         Minority Business Enterprise Certification         1         \$347,509         8.00           344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           345         Minority Business Enterprise Procurement Reporting and Coordination         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motorists Assistance Program         1         \$1,381,589         16.00           348         Motorists Assistance Program         1         \$1,381,589         16.00					
Facilities	335		2	\$686,994	3.00
337         Medical and Clinical Services - Prisons         34         \$129,999,600         645.50           338         Medical Examiner Services         1         \$7,091,458         46.00           339         Medical Rehabilitative Services         1         \$8,189,614         148.00           340         Milk Marketing Regulation         1         \$621,472         10.00           Mineral Mining Environmental Protection, Worker Safety and         1         \$2,246,636         22.00           341         Land Reclamation         1         \$2,246,636         22.00           342         Minimum Security Services         1         \$9,592         4.00           343         Minority Business Enterprise Certification         1         \$347,509         8.00           344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           345         Coordination         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$1,381,589         16.00           348         Motorists Assistance Program         1         \$1,381,589         16.00	000	I		Ф <b>7</b> 00 440	40.50
338         Medical Examiner Services         1         \$7,091,458         46.00           339         Medical Rehabilitative Services         1         \$8,189,614         148.00           340         Miki Marketing Regulation         1         \$621,472         10.00           Mineral Mining Environmental Protection, Worker Safety and Land Reclamation         1         \$2,246,636         22.00           341         Land Reclamation         1         \$9,592         4.00           342         Minimum Security Services         1         \$9,592         4.00           343         Minority Business Enterprise Certification         1         \$347,509         8.00           344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           Minority Business Enterprise Procurement Reporting and         2         4         4.00           345         Coordination         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295,00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00					
339         Medical Rehabilitative Services         1         \$8,189,614         148.00           340         Milk Marketing Regulation         1         \$621,472         10.00           Mineral Mining Environmental Protection, Worker Safety and Land Reclamation         1         \$2,246,636         22.00           341         Land Reclamation         1         \$9,592         4.00           342         Minority Business Enterprise Certification         1         \$347,509         8.00           343         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           Minority Business Enterprise Procurement Reporting and         2         Coordination         1         \$497,392         6.00           345         Coordination         1         \$20,688,205         295.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National Guard Operations (including Auxiliary)					
340         Milk Marketing Regulation         1         \$621,472         10.00           341         Land Reclamation         1         \$2,246,636         22.00           342         Minimum Security Services         1         \$9,592         4.00           343         Minority Business Enterprise Certification         1         \$347,509         8.00           344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           Minority Business Enterprise Procurement Reporting and         Coordination         1         \$497,392         6.00           345         Motor Carrier Regulation Services         1         \$20,688,205         295.00           346         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           Natural Heritage Preservation and Management         1         \$1					
Mineral Mining Environmental Protection, Worker Safety and Land Reclamation         1         \$2,246,636         22.00           342         Minimum Security Services         1         \$9,592         4.00           343         Minority Business Enterprise Certification         1         \$347,509         8.00           344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           Minority Business Enterprise Procurement Reporting and         Coordination         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$1,589,044         10.00           Network-Data Services <td></td> <td></td> <td></td> <td></td> <td></td>					
341         Land Reclamation         1         \$2,246,636         22.00           342         Minimum Security Services         1         \$9,592         4.00           343         Minority Business Enterprise Certification         1         \$347,509         8.00           344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           Minority Business Enterprise Procurement Reporting and         Coordination         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$1,589,044         10.00           Natural Outdoor Recreational and Open Space Resource	340		1	\$621,472	10.00
342         Minimum Security Services         1         \$9,592         4.00           343         Minority Business Enterprise Certification         1         \$347,509         8.00           344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           Minority Business Enterprise Procurement Reporting and Coordination         1         \$497,392         6.00           345         Coordination         1         \$20,688,205         295.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$1,589,044         10.00           Natural Outdoor Recreational and Open Space Resource         1	244			¢2 246 626	22.00
343         Minority Business Enterprise Certification         1         \$347,509         8.00           344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           345         Coordination         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         Research, Planning, and Technical Assistance         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-V					
344         Minority Business Enterprise Outreach         1         \$1,371,753         14.00           345         Coordination         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         Research, Planning, and Technical Assistance         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           366         Offender Classificati		•	<del> </del>		
Minority Business Enterprise Procurement Reporting and         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         Research, Planning, and Technical Assistance         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357 </td <td></td> <td>·</td> <td><del> </del></td> <td></td> <td></td>		·	<del> </del>		
345         Coordination         1         \$497,392         6.00           346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         Research, Planning, and Technical Assistance         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357         Opera	344		1	\$1,371,753	14.00
346         Motor Carrier Regulation Services         1         \$20,688,205         295.00           347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         Research, Planning, and Technical Assistance         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357         Operation of Higher Education Centers         4         \$9,240,761         38.00	245	, , , , , , , , , , , , , , , , , , , ,	1 1	¢407 202	6.00
347         Motor Vehicle Dealer and Salesman Regulation         1         \$900,834         14.00           348         Motorists Assistance Program         1         \$1,381,589         16.00           349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         Research, Planning, and Technical Assistance         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357         Operation of Higher Education Centers         4         \$9,240,761         38.00					
348       Motorists Assistance Program       1       \$1,381,589       16.00         349       Museum and Cultural Services       3       \$19       0.00         350       National and International Trade Services       1       \$7,659,014       34.00         351       National Guard Operations (including Auxiliary)       1       \$66,250       0.00         352       Natural Heritage Preservation and Management       1       \$3,142,418       40.00         Natural Outdoor Recreational and Open Space Resource       2       \$1,589,044       10.00         354       Network-Data Services       1       \$1,589,044       10.00         355       Occupational-Vocational Instruction       4       \$600,156       8.00         356       Offender Classification and Time Computation Services       2       \$8,684,757       25.00         357       Operation of Higher Education Centers       4       \$9,240,761       38.00			<del> </del>		
349         Museum and Cultural Services         3         \$19         0.00           350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357         Operation of Higher Education Centers         4         \$9,240,761         38.00					
350         National and International Trade Services         1         \$7,659,014         34.00           351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         Research, Planning, and Technical Assistance         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357         Operation of Higher Education Centers         4         \$9,240,761         38.00					
351         National Guard Operations (including Auxiliary)         1         \$66,250         0.00           352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         Research, Planning, and Technical Assistance         1         \$1,589,044         10.00           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357         Operation of Higher Education Centers         4         \$9,240,761         38.00					
352         Natural Heritage Preservation and Management         1         \$3,142,418         40.00           Natural Outdoor Recreational and Open Space Resource         1         \$1,589,044         10.00           353         Research, Planning, and Technical Assistance         1         \$41,671,809         7.84           354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357         Operation of Higher Education Centers         4         \$9,240,761         38.00			+		
Natural Outdoor Recreational and Open Space Resource         353       Research, Planning, and Technical Assistance       1       \$1,589,044       10.00         354       Network-Data Services       1       \$41,671,809       7.84         355       Occupational-Vocational Instruction       4       \$600,156       8.00         356       Offender Classification and Time Computation Services       2       \$8,684,757       25.00         357       Operation of Higher Education Centers       4       \$9,240,761       38.00		- i i i i i i i i i i i i i i i i i i i			
353       Research, Planning, and Technical Assistance       1       \$1,589,044       10.00         354       Network-Data Services       1       \$41,671,809       7.84         355       Occupational-Vocational Instruction       4       \$600,156       8.00         356       Offender Classification and Time Computation Services       2       \$8,684,757       25.00         357       Operation of Higher Education Centers       4       \$9,240,761       38.00	352	Natural Heritage Preservation and Management	1	\$3,142,418	40.00
353       Research, Planning, and Technical Assistance       1       \$1,589,044       10.00         354       Network-Data Services       1       \$41,671,809       7.84         355       Occupational-Vocational Instruction       4       \$600,156       8.00         356       Offender Classification and Time Computation Services       2       \$8,684,757       25.00         357       Operation of Higher Education Centers       4       \$9,240,761       38.00		Noticed Outdoor Represtigational and Open Chara Resource			
354         Network-Data Services         1         \$41,671,809         7.84           355         Occupational-Vocational Instruction         4         \$600,156         8.00           356         Offender Classification and Time Computation Services         2         \$8,684,757         25.00           357         Operation of Higher Education Centers         4         \$9,240,761         38.00	252		1	¢1 580 044	10.00
Occupational-Vocational Instruction  4 \$600,156 8.00  Offender Classification and Time Computation Services 2 \$8,684,757 25.00  Operation of Higher Education Centers 4 \$9,240,761 38.00					
Offender Classification and Time Computation Services 2 \$8,684,757 25.00 Operation of Higher Education Centers 4 \$9,240,761 38.00					
Operation of Higher Education Centers 4 \$9,240,761 38.00	333	Occupational vocational instruction	4	φουυ,156	8.00
Operation of Higher Education Centers 4 \$9,240,761 38.00	356	Offender Classification and Time Computation Services		¢α 6Ω4 757	25.00
		·			
	35 <i>1</i> 358	Operation of Secure Correctional Facilities	10	\$9,240,761	0.00

Full-time Equivalent Positions   7   \$27,028,543   254,00		Service Area Title	No. Agencies	Expenditures	FTE*
Operations and Maintenance Services		*Full-time Equivalent Positions			
Operations and Maintenance Services	359	Operational and Support Services	7	\$27.028.543	254.00
Other Enterprise Functions			+		
362         Outpatient Medical Services         1         \$237,633,844         1,459,350           363         Outreach and Community Assistance         1         \$43,609         0.00           364         Oyster Propagation and Habital Improvement         1         \$2,777,778         5.00           365         Parking And Transportation Systems And Services         27         \$51,205,875         222.11           367         Payroll Cyerations         1         \$1,192,831         18.00           368         Payroll Service Bureau         1         \$470,536         13.00           369         Personnel Development Services         1         \$11,064,924         0.00           370         Personnel Development Services         1         \$772,592         8.00           371         Personnel Management Services         1         \$5,237,746         0.00           372         Pesticide Regulation and Applicator Certification         1         \$2,844,505         25.00           373         Physical Plant Services         1         \$5,237,746         0.00           374         Physical Plant Services         1         \$1,237,744         7.00           375         Physical Plant Services - Community Residential Facilities         1         \$1		·			
Outreach and Community Assistance		·	+		
Oyster Propagation and Habitat Improvement		·	_		
Parking And Transportation Systems And Services   27   \$51,205,875   222,11		•	+		
986         Parking Facilities Management         1         \$3,343,325         2.00           367         Payroll Operations         1         \$1,192,831         18,00           88         Payroll Service Bureau         1         \$470,536         13,00           889         Personal Property Tax Relief Program         1         \$11,064,924         0.00           370         Personnel Development Services         1         \$772,592         8.00           371         Personnel Management Services         2         \$12         0.00           372         Pesticide Regulation and Applicator Certification         1         \$2,844,505         25,00           373         Physical Plant Services Services         1         \$5,237,746         0.00           374         Physical Plant Services - Community Residential Facilities         1         \$2,20,225         0.00           375         Physical Plant Services - Community Residential Facilities         1         \$1,723,714         7.00           376         Physical Plant Services - Community Residential Facilities         1         \$1,723,714         7.00           377         Physical Plant Services - Community Residential Facilities         1         \$1,723,714         7.00           378         Planting a			+		
Payroll Operations			+		
Payroll Service Bureau			_		
Personal Property Tax Relief Program			+ + +		
Personnel Development Services			-		
Personnel Management Services   2   \$12   0.00					
Pesticide Regulation and Applicator Certification					
Physical Evidence Services			+ + +		
374         Physical Plant Management Services         1         -\$20,625         0.00           375         Physical Plant Services         23         \$51,838,369         18.20           376         Physical Plant Services - Community Residential Facilities         1         \$1,723,714         7.00           377         Physical Plant Services - Prisons         34         \$80,338,856         588.00           378         Planning and Evaluation Services         5         \$3,671,511         12.00           379         Plant Pest and Disease Prevention and Control Services         1         \$4,764,723         33.50           380         Policy, Planning, and Evaluation Services         1         \$1,359,019         18.00           381         Port Facilities Planning         1         \$593,025         5.00           382         Port Traffic Rate Management         1         \$193,116         2.00           383         Power Plant Operation         12         \$9,662,411         46.95           384         Preservation of Open Space Lands         1         \$14,649,1321         3.00           385         Primary Maintenance         1         \$165,481,036         364.00           386         Primary Maintenance         1         \$128,1704,2					
Physical Plant Services   23   \$51,838,369   18.20		-	+		
Physical Plant Services - Community Residential Facilities			_		
Physical Plant Services - Prisons   34   \$80,338,856   588.00     Planning and Evaluation Services   5   \$3,671,511   12.00     Plant Pest and Disease Prevention and Control Services   1   \$4,764,723   33.50     Policy, Planning, and Evaluation Services   1   \$1,359,019   18.00     Port Facilities Planning   1   \$593,025   5.00     Port Traffic Rate Management   1   \$193,116   2.00     Power Plant Operation   12   \$9,662,411   46.95     Rower Plant Operation   12   \$9,662,411   46.95     Prison Primary Construction   1   \$165,481,036   364.00     Primary Construction   1   \$165,481,036   364.00     Primary Maintenance   1   \$181,704,269   1,017.00     Prison Management   33   \$83,076,160   1,055.25     Robation and Parole Determination   1   \$16   0.00     Probation and Parole Determination   1   \$16,000     Procurement and Contracting Services   1   \$22,059   38.00     Procurement and Distribution Services   4   \$15,814,556   42.00     Program Administration and Assistance for Instructional   \$25,059   38.00     Program Development and Coordination   1   \$13,094,195   75.73     Program Development and Coordination   1   \$13,094,195   75.73     Program Evaluation Services   1   \$1,369,148   8.15     Promote the Horse Industry   1   \$114,296   0.00     Public Flie and Life Safety Educational Services   1   \$1,369,48   8.15     Promote the Horse Industry   1   \$144,296   0.00     Public Fire and Life Safety Educational Services   1   \$1,369,48   8.15     Promote the Horse Industry   1   \$144,296   0.00     Public Fire and Life Safety Educational Services   1   \$1,369,48   6.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1	3/3	Thysical Flant Services	23	φ51,030,309	10.20
Physical Plant Services - Prisons   34   \$80,338,856   588.00     Planning and Evaluation Services   5   \$3,671,511   12.00     Plant Pest and Disease Prevention and Control Services   1   \$4,764,723   33.50     Policy, Planning, and Evaluation Services   1   \$1,359,019   18.00     Port Facilities Planning   1   \$593,025   5.00     Port Traffic Rate Management   1   \$193,116   2.00     Power Plant Operation   12   \$9,662,411   46.95     Rower Plant Operation   12   \$9,662,411   46.95     Prison Primary Construction   1   \$165,481,036   364.00     Primary Construction   1   \$165,481,036   364.00     Primary Maintenance   1   \$181,704,269   1,017.00     Prison Management   33   \$83,076,160   1,055.25     Robation and Parole Determination   1   \$16   0.00     Probation and Parole Determination   1   \$16,000     Procurement and Contracting Services   1   \$22,059   38.00     Procurement and Distribution Services   4   \$15,814,556   42.00     Program Administration and Assistance for Instructional   \$25,059   38.00     Program Development and Coordination   1   \$13,094,195   75.73     Program Development and Coordination   1   \$13,094,195   75.73     Program Evaluation Services   1   \$1,369,148   8.15     Promote the Horse Industry   1   \$114,296   0.00     Public Flie and Life Safety Educational Services   1   \$1,369,48   8.15     Promote the Horse Industry   1   \$144,296   0.00     Public Fire and Life Safety Educational Services   1   \$1,369,48   8.15     Promote the Horse Industry   1   \$144,296   0.00     Public Fire and Life Safety Educational Services   1   \$1,369,48   6.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1   \$1,365,398   0.00     Public Fire and Life Safety Educational Services   1	376	Physical Plant Services - Community Residential Facilities	1	\$1.723.714	7.00
Planning and Evaluation Services   5   \$3,671,511   12.00					
Plant Pest and Disease Prevention and Control Services		-			
Policy, Planning, and Evaluation Services	0.0	Transing and Evaluation Controls		φο,ονι,ονι	12.00
Policy, Planning, and Evaluation Services	379	Plant Pest and Disease Prevention and Control Services	1	\$4.764.723	33.50
Port Facilities Planning					
382         Port Traffic Rate Management         1         \$193,116         2.00           383         Power Plant Operation         12         \$9,662,411         46.95           384         Preservation of Open Space Lands         1         \$14,491,321         3.00           385         Primary Construction         1         \$165,481,036         364.00           386         Primary Maintenance         1         \$281,704,269         1,017.00           387         Prison Management         33         \$63,076,160         1,055,25           388         Probation and Parole Determination         1         \$16         0.00           389         Probation and Parole Services         1         \$71,220,721         1,052,50           390         Procurement and Contracting Services         1         \$26,059         38.00           391         Procurement and Distribution Services         4         \$15,814,556         42.00           392         Procurement Services         1         \$6,310,368         21.00           393         Services         1         \$6,310,368         21.00           394         Program Administration and Assistance for Instructional         39         \$6,310,368         21.00           <			1		
Power Plant Operation   12   \$9,662,411   46.95		-	+		
Preservation of Open Space Lands					
385         Primary Construction         1         \$165,481,036         364.00           386         Primary Maintenance         1         \$281,704,269         1,017.00           387         Prison Management         33         \$63,076,160         1,055.25           388         Probation and Parole Determination         1         \$16         0.00           389         Probation and Parole Services         1         \$71,220,721         1,052.50           390         Procurement and Contracting Services         1         \$26,059         38.00           391         Procurement and Distribution Services         4         \$15,814,556         42.00           392         Procurement Services         1         \$13,973         0.00           Program Administration and Assistance for Instructional         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Development and Coordination         1         \$13,094,195         75.73           396         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$804,00         90<		·	+		
Beautiful State (1)         Primary Maintenance         1         \$281,704,269         1,017.00           387         Prison Management         33         \$63,076,160         1,055.25           388         Probation and Parole Determination         1         \$16         0.00           389         Probation and Parole Services         1         \$71,220,721         1,052.50           390         Procurement and Contracting Services         1         \$26,059         38.00           391         Procurement and Distribution Services         4         \$15,814,556         42.00           392         Procurement Services         1         -\$13,973         0.00           Program Administration and Assistance for Instructional         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Development and Coordination         1         \$13,094,195         75.73           396         Program Evaluation Services         1         \$1,369,148         8.15           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
387         Prison Management         33         \$63,076,160         1,055.25           388         Probation and Parole Determination         1         \$16         0.00           389         Probation and Parole Services         1         \$71,220,721         1,052.50           390         Procurement and Contracting Services         1         \$26,059         38.00           391         Procurement and Distribution Services         4         \$15,814,556         42.00           392         Procurement Services         1         -\$13,973         0.00           Program Administration and Assistance for Instructional         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064 </td <td></td> <td></td> <td></td> <td></td> <td></td>					
388         Probation and Parole Determination         1         \$16         0.00           389         Probation and Parole Services         1         \$71,220,721         1,052.50           390         Procurement and Contracting Services         1         \$26,059         38.00           391         Procurement and Distribution Services         4         \$15,814,556         42.00           392         Procurement Services         1         -\$13,973         0.00           Program Administration and Assistance for Instructional         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$6,994,789         64.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Health Toxicology         1         \$43,234			+		
389         Probation and Parole Services         1         \$71,220,721         1,052.50           390         Procurement and Contracting Services         1         \$26,059         38.00           391         Procurement and Distribution Services         4         \$15,814,556         42.00           392         Procurement Services         1         -\$13,973         0.00           Program Administration and Assistance for Instructional         392         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           402         Public Information Services <td></td> <td></td> <td>1</td> <td></td> <td></td>			1		
390         Procurement and Contracting Services         1         \$26,059         38.00           391         Procurement and Distribution Services         4         \$15,814,556         42.00           392         Procurement Services         1         -\$13,973         0.00           Program Administration and Assistance for Instructional         393         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Information Services         1         \$1,017,525         15.00           402         Public Information Services					
391         Procurement and Distribution Services         4         \$15,814,556         42.00           392         Procurement Services         1         -\$13,973         0.00           Program Administration and Assistance for Instructional         393         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Information Services         1         \$1,017,525         15.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Adm			1 1		
392         Procurement Services         1         -\$13,973         0.00           393         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Health Toxicology         1         \$443,234         6.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Administration         1         \$3,653,983         0.00           404         Pupil Transportation         1         \$138,733         2.00		<u> </u>			
Program Administration and Assistance for Instructional   Services   1   \$6,310,368   21.00			_		
393         Services         1         \$6,310,368         21.00           394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Health Toxicology         1         \$443,234         6.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Administration         1         \$3,653,983         0.00           404         Pupil Transportation         1         \$188,733         2.00           405         Radiological Health and Safety Regulation         1         \$1,362,507         1	002		<del>' '</del>	ψ10,570	0.00
394         Program Development and Coordination         1         \$13,094,195         75.73           395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Health Toxicology         1         \$443,234         6.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Administration         1         \$3,653,983         0.00           404         Pupil Transportation         1         \$188,733         2.00           405         Radiological Health and Safety Regulation         1         \$1,362,507         13.00           406         Recreational And Intramural Programs         11	393	<del>-</del>	1	\$6,310,368	21.00
395         Program Evaluation Services         1         \$1,369,148         8.15           396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Health Toxicology         1         \$443,234         6.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Administration         1         \$3,653,983         0.00           404         Pupil Transportation         1         \$188,733         2.00           405         Radiological Health and Safety Regulation         1         \$20,558,270         125.39           406         Recreational And Intramural Programs         11         \$20,558,270         125.39			-		
396         Promote the Horse Industry         1         \$144,296         0.00           397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Health Toxicology         1         \$443,234         6.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Administration         1         \$3,653,983         0.00           404         Pupil Transportation         1         \$188,733         2.00           405         Radiological Health and Safety Regulation         1         \$1,362,507         13.00           406         Recreational And Intramural Programs         11         \$20,558,270         125.39		·	+		
397         Prosecutorial Training         1         \$801,239         6.00           398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Health Toxicology         1         \$443,234         6.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Administration         1         \$3,653,983         0.00           404         Pupil Transportation         1         \$188,733         2.00           405         Radiological Health and Safety Regulation         1         \$1,362,507         13.00           406         Recreational And Intramural Programs         11         \$20,558,270         125.39		<u> </u>	_		
398         Protective Services Programs Administration         1         \$6,994,789         64.00           399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Health Toxicology         1         \$443,234         6.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Administration         1         \$3,653,983         0.00           404         Pupil Transportation         1         \$188,733         2.00           405         Radiological Health and Safety Regulation         1         \$1,362,507         13.00           406         Recreational And Intramural Programs         11         \$20,558,270         125.39			_		
399         Public Education Instructional Services         1         \$14,807,064         70.00           400         Public Fire and Life Safety Educational Services         1         \$178,167         0.00           401         Public Health Toxicology         1         \$443,234         6.00           402         Public Information Services         1         \$1,017,525         15.00           403         Public/Private Partnerships for Revenue Administration         1         \$3,653,983         0.00           404         Pupil Transportation         1         \$188,733         2.00           405         Radiological Health and Safety Regulation         1         \$1,362,507         13.00           406         Recreational And Intramural Programs         11         \$20,558,270         125.39		-	+		
400       Public Fire and Life Safety Educational Services       1       \$178,167       0.00         401       Public Health Toxicology       1       \$443,234       6.00         402       Public Information Services       1       \$1,017,525       15.00         403       Public/Private Partnerships for Revenue Administration       1       \$3,653,983       0.00         404       Pupil Transportation       1       \$188,733       2.00         405       Radiological Health and Safety Regulation       1       \$1,362,507       13.00         406       Recreational And Intramural Programs       11       \$20,558,270       125.39			+		
401       Public Health Toxicology       1       \$443,234       6.00         402       Public Information Services       1       \$1,017,525       15.00         403       Public/Private Partnerships for Revenue Administration       1       \$3,653,983       0.00         404       Pupil Transportation       1       \$188,733       2.00         405       Radiological Health and Safety Regulation       1       \$1,362,507       13.00         406       Recreational And Intramural Programs       11       \$20,558,270       125.39			+		
402       Public Information Services       1       \$1,017,525       15.00         403       Public/Private Partnerships for Revenue Administration       1       \$3,653,983       0.00         404       Pupil Transportation       1       \$188,733       2.00         405       Radiological Health and Safety Regulation       1       \$1,362,507       13.00         406       Recreational And Intramural Programs       11       \$20,558,270       125.39					
403       Public/Private Partnerships for Revenue Administration       1       \$3,653,983       0.00         404       Pupil Transportation       1       \$188,733       2.00         405       Radiological Health and Safety Regulation       1       \$1,362,507       13.00         406       Recreational And Intramural Programs       11       \$20,558,270       125.39					
404         Pupil Transportation         1         \$188,733         2.00           405         Radiological Health and Safety Regulation         1         \$1,362,507         13.00           406         Recreational And Intramural Programs         11         \$20,558,270         125.39			_		
405         Radiological Health and Safety Regulation         1         \$1,362,507         13.00           406         Recreational And Intramural Programs         11         \$20,558,270         125.39			+ + +		
406 Recreational And Intramural Programs 11 \$20,558,270 125.39			-		
			-		

		No.	Evpandituras	<b></b> *
	Service Area Title	Agencies	Expenditures	FTE*
	*Full-time Equivalent Positions			
408	Regional and Areawide Assistance Administration	1	\$1,922,741	26.00
409	Regional Emergency Medical Services Councils	1	\$2,944,908	0.00
410	Regulation of Adult and Child Welfare Facilities	1	\$11,782,101	160.00
411	Regulation of Charitable Gaming Organizations	1	\$30	0.00
412	Regulation of Feed, Seed, and Fertilizer Products	1	\$1,544,235	27.80
413	Regulation of Food Establishments and Processors	1	\$2,741,817	40.64
414	Regulation of Grain Commodity Sales	1	\$75,563	1.00
415	Regulation of Health Care Facilities	1	\$7,991,602	84.00
416	Regulation of Health Care Service Providers	1	\$1,677,787	22.00
417	Regulation of Horse Racing and Pari-Mutuel Betting	1	\$35	0.00
418	Regulation of Meat Products	1	\$2,629,742	47.00
419	Regulation of Milk and Dairy Industry	1	\$1,148,456	16.36
420	Regulation of Professions and Occupations	1	-\$3	0.00
421	Regulation of Weights and Measures and Motor Fuels	1	\$2,082,464	39.50
	Rehabilitation and Treatment Services - Community			
422	Residential Facilities	1	\$1,436,350	32.00
423	Rehabilitation and Treatment Services - Prisons	32	\$28,282,025	636.00
424	Research Library Services	1	\$3,754,604	58.00
	Research, Planning, Outreach, Advocacy, and Systems			
425	Improvement	1	\$493,624	4.44
426	Residential Services	17	\$171,254,569	41.00
	Resource and Economic Development Administrative and			
427	Support Services	1	\$47	0.00
	Restaurant and Food Safety, Well and Septic Permitting and			
428	Other Environmental Health Services	1	\$32,872,319	559.00
429	Revenue Forecasting	1	\$662,528	6.00
430	School Improvement	1	\$1,870,433	10.00
431	School Nutrition	1	\$946,717	13.00
432	Scientific Research	1	\$787,643	10.00
433	Seat of Government Mail Services	1	\$1,093,613	9.00
434	Security Services	3	\$11,173,420	105.00
435	Sex Offender Registry Program	1	\$1,684,140	8.00
436	Sexually Transmitted Disease Prevention and Control	1	\$2,344,235	11.00
437	Shellfish Sanitation	1	\$2,029,537	31.00
438	Social and Personal Adjustment to Blindness Training	1	\$1,177,321	20.00
439	Social Security Disability Determination	1	\$35,532,674	276.75
440	Special Education Administration and Assistance Services	1	\$199,476	5.00
441	Special Education Compliance and Monitoring Services	1	\$2,113,519	15.00
442	Special Education Instructional Services	1	\$7,218,136	15.00
443	State Aircraft Operations and Maintenance	1	\$1,774,314	8.00
444	State Building Code Administration	1	\$2,014,956	14.00
445	State Employee Services	1	\$132,831	6.00
446	State Employee Workers' Compensation Services	1	\$687,594	11.00
447	State Fire Prevention Code Administration	1	\$2,800,102	36.00
448	State Health Services	3	\$17,884	0.00
1 10			ψ17,004	0.00
449	State Health Services Technical Support And Administration	2	\$16,402,466	200.00
450	State Mental Health Facility Services	9	\$130,716,940	2,417.99
451	State Mental Retardation Training Center Services	6	\$114,578,769	2,661.00
452	State Office of Emergency Medical Services	1	\$3,030,662	19.00

Full-time Equivalent Positions		Service Area Title	No. Agencies	Expenditures	FTE*
State Park Management and Operations					
State Park Management and Operations	450	State Office of Environmental Health Services	1 1	¢2 000 175	24.00
State Veterans Cemetery Management and Operations   1   \$642,558   14,00					
Statewide Agricultural and Urban Nonpoint Source Water   1   \$29,880,519   108.00					
1	455		1	\$042,558	14.00
Statewide Building Management   1   \$31,486,267   198,00	456		1	\$20,990,510	109.00
Statewide Cooperative Procurement and Distribution   Services   1   \$30,325,310   26,00					
Services	457		'	φ31, <del>4</del> 00,207	196.00
Statewide Engineering and Architectural Services	458		1	\$30,325,310	26 00
460         Statewide Graphic Design Services         1         \$374,374         5.00           461         Statewide Leasing and Disposal Services         1         \$24,796,278         202.50           462         Statewide Leasing and Disposal Services         1         \$3,444,401         12.50           463         Statewide Procurement Services         1         \$22,057,131         64.00           464         Statewide Verbrice Management Services         1         \$22,057,131         64.00           465         Statewide Verbrice Management Services         1         \$5,525,675         6.00           466         Student Health Services         12         \$30,529,206         314.74           467         Student Unions And Recreational Facilities         13         \$43,218,753         361.12           468         Statewide Verkregistration System Services         1         \$541,252         3.00           468         Student Unions And Recreational Facilities         13         \$43,218,753         361.12           468         Substance Abuse Research, Planning and Coordination         1         \$541,252         3.00           468         Supervision and Management of Irmates         33         \$380,308,04         38,339.05           479         Sup					
461         Statewide Laboratory Services         1         \$24,796,278         202.50           462         Statewide Leasing and Disposal Services         1         \$3,444,401         12.50           463         Statewide Procurement Services         1         \$22,057,131         64.00           464         Statewide Vehicle Management Services         1         \$17,436,386         19.00           465         Student Health Services         12         \$30,529,206         314,74           467         Student Health Services         12         \$30,529,206         314,74           468         Student Unions And Recreational Facilities         13         \$43,218,753         361,12           468         Student Unions And Recreational Facilities         13         \$43,218,753         361,12           468         Substance Abuse Research, Planning and Coordination         1         \$541,252         3.00           469         Supervision and Management of Probates         1         \$12,200,964         3.33,95           470         Supervision of Offenders and Re-entry Services         1         \$81,593,313         959,00           473         Support Fenforcement and Collection Services         1         \$81,593,313         959,00           473         Su			<del> </del>		
462         Statewide Leasing and Disposal Services         1         \$3,444,401         12,50           463         Statewide Procurement Services         1         \$22,057,131         64,00           465         Statewide Vehicle Management Services         1         \$17,436,386         19,00           466         Statewide Voter Registration System Services         1         \$6,526,675         6.00           466         Student Health Services         12         \$30,529,206         314,74           467         Student Unions And Recreational Facilities         13         \$43,218,753         361,12           468         Substance Abuse Research, Planning and Coordination         1         \$541,252         3.00           469         Supervision and Management of Inmates         33         \$380,308,043         8,339.05           470         Supervision of Offenders and Re-entry Services         1         \$12,020,964         275.00           471         Support for Local Management, Business, and Facilities         1         \$81,593,313         395.00           472         Support for Local Management, Business, and Facilities         1         \$61,374,187         362.00           473         Surplus Property Programs         1         \$22,287,462         21.00					
463         Statewide Procurement Services         1         \$22,057,131         64.00           464         Statewide Vehicle Management Services         1         \$17,436,336         19.00           465         Statewide Vehicle Management Services         1         \$6,526,675         6.00           466         Student Health Services         12         \$30,529,206         314,74           467         Student Unions And Recreational Facilities         13         \$43,218,753         361,12           468         Substance Abuse Research, Planning and Coordination         1         \$541,252         3.00           469         Supervision and Management of Inmates         33         \$380,308,043         8.339,05           470         Supervision of Offenders and Re-entry Services         1         \$12,020,964         275,00           471         Supervision of Offenders and Re-entry Services         1         \$12,020,964         275,00           472         Support for Local Management, Business, and Facilities         1         \$61,374,187         362,00           473         Support for Local Management, Business, and Facilities         1         \$61,374,187         362,00           474         Support for Local Management of Probates         1         \$12,257,462         21,00					
Statewide Vehicle Management Services					
Statewide Voter Registration System Services					
Student Health Services   12   \$30,529,206   314.74		-			
467         Student Unions And Recreational Facilities         13         \$43,218,753         361.12           468         Substance Abuse Research, Planning and Coordination         1         \$541,252         3.00           469         Supervision and Management of Inmates         33         \$380,308,043         8,339.05           470         Supervision and Management of Probates         1         \$12,020,964         275.00           471         Supervision of Offenders and Re-entry Services         1         \$81,593,313         959.00           472         Support Enforcement and Collection Services         1         \$81,593,313         395.00           473         Support for Local Management, Business, and Facilities         1         \$61,374,187         362.00           473         Support for Local Management, Business, and Facilities         1         \$61,374,187         362.00           474         Surport for Local Management, Business, and Facilities         1         \$61,374,187         362.00           475         Tax Policy Research and Analysis         1         \$1,220,773         22.00           476         Tax Return Processing         1         \$13,552,732         168.50           477         Teacher Licensure and Certification         1         \$1,194,647         13		·			
468         Substance Abuse Research, Planning and Coordination         1         \$541,252         3.00           469         Supervision and Management of Inmates         33         \$380,308,043         8,339.05           470         Supervision and Management of Probates         1         \$12,020,964         275.00           471         Supervision of Offenders and Re-entry Services         1         \$72         0.00           472         Support Enforcement and Collection Services         1         \$81,593,313         959.00           473         Support for Local Management, Business, and Facilities         1         \$61,374,187         362.00           474         Surplus Property Programs         1         \$2,257,462         21.00           475         Tax Policy Research and Analysis         1         \$1,220,773         22.00           476         Tax Return Processing         1         \$13,552,732         186,50           477         Teacher Education and Assistance         1         \$4,835,743         10.00           478         Teacher Licensure and Certification         1         \$1,194,647         13.00           479         Technical Assistance tor Regulatory Boards         1         \$21,000,00         199.00           480         Techni					
Supervision and Management of Inmates   33   \$380,308,043   8,339.05	407	Student Onions And Necreational Facilities	13	φ <del>4</del> 3,216,733	301.12
Supervision and Management of Inmates   33   \$380,308,043   8,339.05	468	Substance Abuse Research, Planning and Coordination	1	\$541 252	3.00
Supervision and Management of Probates   1   \$12,020,964   275.00					
Supervision of Offenders and Re-entry Services   1   \$72   0.00		·			
472         Support Enforcement and Collection Services         1         \$81,593,313         959.00           473         Support for Local Management, Business, and Facilities         1         \$61,374,187         362.00           474         Surplus Property Programs         1         \$2,257,462         21.00           475         Tax Policy Research and Analysis         1         \$1,220,773         22.00           476         Tax Return Processing         1         \$13,552,732         168.50           477         Teacher Education and Assistance         1         \$4,835,743         10.00           478         Teacher Education and Assistance         1         \$1,194,647         13.00           479         Technical and Financial Assistance for Land Management         1         \$690,660         13.00           480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Industry Development Services         1         \$374,258         0.00           483         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           484		·			
473         Support for Local Management, Business, and Facilities         1         \$61,374,187         362.00           474         Surplus Property Programs         1         \$2,257,462         21.00           475         Tax Policy Research and Analysis         1         \$1,220,773         22.00           476         Tax Return Processing         1         \$13,552,732         168.50           477         Teacher Education and Assistance         1         \$4,835,743         10.00           478         Teacher Licensure and Certification         1         \$1,194,647         13.00           479         Technical and Financial Assistance for Land Management         1         \$690,660         13.00           480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485 <td></td> <td></td> <td></td> <td></td> <td></td>					
474         Surplus Property Programs         1         \$2,257,462         21.00           475         Tax Policy Research and Analysis         1         \$1,220,773         22.00           476         Tax Return Processing         1         \$13,552,732         168.50           477         Teacher Education and Assistance         1         \$4,835,743         10.00           478         Teacher Licensure and Certification         1         \$1,194,647         13.00           479         Technical and Financial Assistance for Land Management         1         \$690,660         13.00           480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Industry Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Services for Deaf and Hard-of-Hearing         1         \$2,288,285         23.00           486         T	412	Support Enforcement and Conection Cervices		ψ01,090,010	939.00
474         Surplus Property Programs         1         \$2,257,462         21.00           475         Tax Policy Research and Analysis         1         \$1,220,773         22.00           476         Tax Return Processing         1         \$13,552,732         168.50           477         Teacher Education and Assistance         1         \$4,835,743         10.00           478         Teacher Licensure and Certification         1         \$1,194,647         13.00           479         Technical and Financial Assistance for Land Management         1         \$690,660         13.00           480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Industry Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Services for Deaf and Hard-of-Hearing         1         \$2,288,285         23.00           486         T	473	Support for Local Management, Business, and Facilities	1	\$61 374 187	362 00
475         Tax Policy Research and Analysis         1         \$1,220,773         22.00           476         Tax Return Processing         1         \$13,552,732         168.50           477         Teacher Education and Assistance         1         \$4,835,743         10.00           478         Teacher Licensure and Certification         1         \$1,194,647         13.00           479         Technical and Financial Assistance for Land Management         1         \$690,660         13.00           480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$2,637,031         22.00					
476         Tax Retum Processing         1         \$13,552,732         168.50           477         Teacher Education and Assistance         1         \$4,835,743         10.00           478         Teacher Licensure and Certification         1         \$1,194,647         13.00           479         Technical Assistance for Land Management         1         \$690,660         13.00           480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$2,637,031         22.00           487         Telecommunications         1         \$2,637,031         22.00           488         (STARS)<					
4777         Teacher Education and Assistance         1         \$4,835,743         10.00           478         Teacher Licensure and Certification         1         \$1,194,647         13.00           479         Technical Assistance and Consultation Services         1         \$690,660         13.00           480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications and Statewide Agencies Radio System         1         \$16,082,022         193.00           488         ISTARS)         1         \$16,082,022         193.00 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
478         Teacher Licensure and Certification         1         \$1,194,647         13.00           479         Technical Assistance for Land Management         1         \$690,660         13.00           480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           488         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Developm					
Technical and Financial Assistance for Land Management   1					
480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           488         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Faci				Ψ1,101,011	10.00
480         Technical Assistance and Consultation Services         1         \$1,535,455         0.00           481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           488         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Faci	479	Technical and Financial Assistance for Land Management	1	\$690,660	13.00
481         Technical Assistance to Regulatory Boards         1         \$21,080,019         199.00           482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           488         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493         Tourist Promo		-	1		
482         Technology Entrepreneurial Development Services         1         \$4,202,914         0.00           483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           Telecommunications and Statewide Agencies Radio System         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$16,334,448         0.00           493         Training Academy         2         \$10,140,991         111.00           495					
483         Technology Industry Development Services         1         \$374,258         0.00           484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           Telecommunications and Statewide Agencies Radio System         1         \$16,082,022         193.00           488         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$16,334,448         0.00           493         Tourist Promotion Services         1         \$16,334,448         0.00           494         Training Academy         2					
484         Technology Industry Research and Developmental Services         1         \$1,532,810         0.00           485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           Telecommunications and Statewide Agencies Radio System         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493         Tourist Promotion Services         1         \$16,334,448         0.00           494         Training Academy         2         \$10,140,991         111.00           495         Training and Education Services         1         \$1,394,147         0.00					
485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           Telecommunications and Statewide Agencies Radio System         1         \$16,082,022         193.00           488         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493         Tourist Promotion Services         1         \$16,334,448         0.00           494         Training Academy         2         \$10,140,991         111.00           495         Training and Education Services         1         \$1,394,147         0.00				ψο: :,=σσ	0.00
485         Technology Management Oversight Services         1         \$2,288,285         23.00           486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           Telecommunications and Statewide Agencies Radio System         1         \$16,082,022         193.00           488         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493         Tourist Promotion Services         1         \$16,334,448         0.00           494         Training Academy         2         \$10,140,991         111.00           495         Training and Education Services         1         \$1,394,147         0.00	484	Technology Industry Research and Developmental Services	1	\$1,532,810	0.00
486         Technology Services for Deaf and Hard-of-Hearing         1         \$4,851,632         3.40           487         Telecommunications         1         \$2,637,031         22.00           Telecommunications and Statewide Agencies Radio System         1         \$16,082,022         193.00           488         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493         Tourist Promotion Services         1         \$16,334,448         0.00           494         Training Academy         2         \$10,140,991         111.00           495         Training and Education Services         17         \$4,512,593         65.08           496         Training and Standards Services         1         \$1,394,147         0.00			<del> </del>		
487         Telecommunications         1         \$2,637,031         22.00           Telecommunications and Statewide Agencies Radio System         (STARS)         1         \$16,082,022         193.00           489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493         Tourist Promotion Services         1         \$16,334,448         0.00           494         Training Academy         2         \$10,140,991         111.00           495         Training and Education Services         17         \$4,512,593         65.08           496         Training and Standards Services         1         \$1,394,147         0.00					
Telecommunications and Statewide Agencies Radio System           488 (STARS)         1         \$16,082,022         193.00           489 Telecommunications Systems And Services         9         \$24,639,699         230.10           490 Test Development and Administration         1         \$38,271,370         30.00           491 Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492 Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493 Tourist Promotion Services         1         \$16,334,448         0.00           494 Training Academy         2         \$10,140,991         111.00           495 Training and Education Services         17         \$4,512,593         65.08           496 Training and Standards Services         1         \$1,394,147         0.00					
488       (STARS)       1       \$16,082,022       193.00         489       Telecommunications Systems And Services       9       \$24,639,699       230.10         490       Test Development and Administration       1       \$38,271,370       30.00         491       Toll Facility Acquisition and Construction       1       \$1,454,876       0.00         492       Toll Facility Maintenance And Operation       1       \$32,328,233       115.00         493       Tourist Promotion Services       1       \$16,334,448       0.00         494       Training Academy       2       \$10,140,991       111.00         495       Training and Education Services       17       \$4,512,593       65.08         496       Training and Standards Services       1       \$1,394,147       0.00				<del>+</del> =,001,001	
489         Telecommunications Systems And Services         9         \$24,639,699         230.10           490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493         Tourist Promotion Services         1         \$16,334,448         0.00           494         Training Academy         2         \$10,140,991         111.00           495         Training and Education Services         17         \$4,512,593         65.08           496         Training and Standards Services         1         \$1,394,147         0.00	488	· · · · · · · · · · · · · · · · · · ·	1	\$16,082,022	193.00
490         Test Development and Administration         1         \$38,271,370         30.00           491         Toll Facility Acquisition and Construction         1         \$1,454,876         0.00           492         Toll Facility Maintenance And Operation         1         \$32,328,233         115.00           493         Tourist Promotion Services         1         \$16,334,448         0.00           494         Training Academy         2         \$10,140,991         111.00           495         Training and Education Services         17         \$4,512,593         65.08           496         Training and Standards Services         1         \$1,394,147         0.00	489	Telecommunications Systems And Services	9		
491       Toll Facility Acquisition and Construction       1       \$1,454,876       0.00         492       Toll Facility Maintenance And Operation       1       \$32,328,233       115.00         493       Tourist Promotion Services       1       \$16,334,448       0.00         494       Training Academy       2       \$10,140,991       111.00         495       Training and Education Services       17       \$4,512,593       65.08         496       Training and Standards Services       1       \$1,394,147       0.00		-			
492       Toll Facility Maintenance And Operation       1       \$32,328,233       115.00         493       Tourist Promotion Services       1       \$16,334,448       0.00         494       Training Academy       2       \$10,140,991       111.00         495       Training and Education Services       17       \$4,512,593       65.08         496       Training and Standards Services       1       \$1,394,147       0.00		·			0.00
493       Tourist Promotion Services       1       \$16,334,448       0.00         494       Training Academy       2       \$10,140,991       111.00         495       Training and Education Services       17       \$4,512,593       65.08         496       Training and Standards Services       1       \$1,394,147       0.00					
494       Training Academy       2       \$10,140,991       111.00         495       Training and Education Services       17       \$4,512,593       65.08         496       Training and Standards Services       1       \$1,394,147       0.00		·			
495         Training and Education Services         17         \$4,512,593         65.08           496         Training and Standards Services         1         \$1,394,147         0.00					
496         Training and Standards Services         1         \$1,394,147         0.00					
437 THAIHIU IVI LUCAI MOSESSUIS I I I I MA XXXI HIIIII	497	Training for Local Assessors	1	\$68,883	0.00

NOTE: This spreadsheet excludes Legislative and Judicial branches of government, Non-State agencies, Independent agencies, and Executive Offices.

Full-time Equivalent Positions  Training Services  1 \$180,603 0.00  Transportation Operations Services 1 \$76,725,592 870,00  Transportation Safety Administration Services 1 \$8,022,725,592 870,00  Transportation Safety Administration Services 1 \$8,022,725,592 870,00  Transportation Services 1 \$8,022,725,592 870,00  Transportation Services 1 \$8,022,725,592 870,00  Transportation System Development, Construction, and Program Management 1 \$33,046,105 13.00  Program Management 1 \$33,046,105 13.00  Tree Restoration and Improvement, Nurseries & State- Owned Forest Lands 1 \$2,723,005 45.00  Under Grest Lands 1 \$2,723,005 45.00  Under Grest Lands 1 \$3,801,643 41.00  Unclaimed Property Administration 1 \$3,801,643 41.00  Unclaimed Property Administration 1 \$3,801,643 41.00  Uniform Patrol Services (Highway Patrol) 1 \$116,677,104 1,417.00  Valuation and Assessment Assistance for Localities 1 \$1,252,494 14.00  Vehicle Safety Inspections 1 \$1,7663,941 149.00  Vehicle Regulation Services 1 \$54,149,505  Vehicle Regulation Services 1 \$1,7663,941 149.00  Vending Stands, Cafeterias, and Snack Bars 1 \$15,926,047 255.00  Video Services 1 \$1,52,955 1.81  Virginia Commonwealth Challenge Program 1 \$4,009,174 54.00  Virginia Emergency Operations Center (VEOC) and  Communications 1 \$19,4246 1.00  Virginia Emergency Operations Center (VEOC) and  Virginia Commonwealth Challenge Program 1 \$4,009,174 54.00  Virginia Saltwater Sport Fishing Tournament 1 \$210,289 2.00  Vital Records 1 \$4,689,717 56.00  Virginia Saltwater Sport Fishing Tournament 1 \$15,905,666 7.00  Virginia Saltwater Sport Fishing Tournament 1 \$15,905,666 7.00  Virginia Saltwater Sport Fishing Tournament 1 \$2,116,311 29.00  Virginia Saltwater Sport Fishing Tournament 1 \$1,900,89,707,4125 104.20  Virginia Saltwater Sport Fishing Tournament 1 \$1,900,89,800,800 525.00  Video Services 1 \$2,915,916,800,917,917,917,917,917,917,917,917,917,917		7	No.		
Training Services			Agencies	Expenditures	FTE*
Transportation Services		*Full-time Equivalent Positions			
Transportation Safety Administration Services	498	Training Services	1	\$180,603	0.00
Transportation Services   2   \$368,553   0.80	499	Transportation Operations Services	1	\$76,725,592	870.00
Transportation System Development, Construction, and Program Management Tree Restoration and Improvement, Nurseries & State-  Soan Management Tree Restoration and Improvement, Nurseries & State-  Owned Forest Lands 1 \$2,723,905 45,00 Tuberculosis Prevention and Control 1 \$3,801,643 41,00 Unclaimed Property Administration 1 \$1,663,941 41,000 Vehicle Regulation Services 1 \$41,6378 2.00 Vehicle Regulation Services 1 \$1,763,941 419,000 Vehicle Regulation Services 1 \$1,763,941 419,000 Vehicle Regulation Services 1 \$1,763,941 419,000 Vehicle Regulation Services 1 \$1,841,6378 2.00 Veterans Care Center Operations 1 \$1,982,047 255,00 Video Services 1 \$1,982,047 255,00 Video Services Research 1 \$1,982,047 255,00 Virginia Communications 1 \$1,982,047 34,25 Virginia Saltawater Sport Fishing Tournament 1 \$1,982,046 1,00 Virginia Saltawater Sport Fishing Tournament 1 \$210,289 2.00 Vital Records 1 \$7,074,125 104,20 Virginia Saltawater Sport Fishing Tournament 1 \$2,10,289 2.00 Vital Records 1 \$3,898,00,286 525,50 Vital Records 1 \$3,898,00,286 525	500	Transportation Safety Administration Services	1	\$8,022,723	24.00
Program Management   1	501	Transportation Services	2	\$368,553	0.80
Tree Restoration and Improvement, Nurseries & State- Owned Forest Lands  Owned Forest Lands  Tuberculosis Prevention and Control  Tuberculosis Prevention Advances and Tuberculosis and Control  Tuberculosis Prevention Advances and Tuberculos and Control  Tuberculosis Prevention Advances and Control  Tuberculosis Advances and Control  Tuberculosis Advances and Control  Tuberculos Advances and Control  Tuberculos Advances Advances Advances and Control  Tuberculos Advances Adv	502		1	\$33,046,105	13.00
Tuberculosis Prevention and Control		· ·			
Unclaimed Property Administration			1	\$2,723,905	45.00
Unemployment Insurance Services	504		1	\$1,629,921	19.00
Uniform Patrol Services (Highway Patrol)	505	Unclaimed Property Administration	1	\$3,801,643	41.00
508         Valuation and Assessment Assistance for Localities         1         \$1,252,494         14.00           509         Vehicle Regulation Services         1         \$54,149,502         563.00           510         Vehicle Regulation Services         1         \$17,663,941         149.00           511         Vending Stands, Cafeterias, and Snack Bars         1         \$416,378         2.00           512         Veterans Care Center Operations         1         \$15,926,047         255.00           513         Video Services         1         \$2,955         1.81           514         Virginia Commonwealth Challenge Program         1         \$4,009,174         54.00           515         Virginia Emergency Operations Center (VEOC) and         Communications         1         \$1,982,717         34.25           516         Virginia Foservices Research         1         \$1,982,717         34.25           517         Virginia Salte Defense Research         1         \$7,074,125         104.20           518         Virginia Salte Defense Force         1         \$7,074,125         104.20           519         Virginia Salte Defense Force         1         \$7,074,125         104.20           521         Voice Services         1	506	Unemployment Insurance Services	1	\$460,356,914	543.00
509         Vehicle Regulation Services         1         \$54,149,502         563.00           510         Vehicle Safety Inspections         1         \$17,663,941         149.00           511         Vending Stands, Cafeterias, and Snack Bars         1         \$416,378         2.00           512         Veterans Care Center Operations         1         \$15,926,047         255.00           513         Video Services         1         \$2,955         1.81           514         Virginia Commonwealth Challenge Program         1         \$4,009,174         54.00           515         Orginia Emergency Operations Center (VEOC) and         Tomunications         1         \$1,982,717         34.25           516         Virginia Fire Services Research         1         \$1,982,717         34.25           517         Virginia Saltwater Sport Fishing Tournament         1         \$210,209         2.00           518         Virginia State Defense Force         1         \$75,282         0.00           519         Virginia State Defense Force         1         \$75,282         0.00           519         Virginia State Defense Force         1         \$75,282         0.00           510         Virginia State Defense Force         1         \$75,	507	Uniform Patrol Services (Highway Patrol)	1	\$116,677,104	1,417.00
510         Vehicle Safety Inspections         1         \$17,663,941         149.00           511         Vending Stands, Cafeterias, and Snack Bars         1         \$416,378         2.00           512         Veterans Care Center Operations         1         \$15,926,047         255.00           513         Video Services         1         \$2,955         1.81           514         Virginia Commonwealth Challenge Program         1         \$4,009,174         54.00           515         Communications         1         \$1,982,717         34.25           516         Communications         1         \$1,982,717         34.25           517         Virginia Fire Services Research         1         \$1,942,46         1.00           517         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           518         Virginia Satte Defense Force         1         \$77,074,125         104.20           519         Virginia State Defense Force         1         \$75,282         0.00           520         Virginia State Defense Force         1         \$21,289         2.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50	508	Valuation and Assessment Assistance for Localities	1	\$1,252,494	14.00
511         Vending Stands, Cafeterias, and Snack Bars         1         \$416,378         2.00           512         Veterans Care Center Operations         1         \$15,926,047         255.00           513         Video Services         1         -\$2,955         1.81           514         Virginia Commonwealth Challenge Program         1         \$4,009,174         54.00           Virginia Emergency Operations Center (VEOC) and         Communications         1         \$1,982,717         34.25           516         Virginia Fire Services Research         1         \$1,982,717         34.25           517         Virginia Occupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Voice Services         3         \$89,800,286         525.50           522         Voice Services         1         \$2,142,614         3.70           523         Voter Services         1         \$2,142,614         3.70	509	Vehicle Regulation Services	1	\$54,149,502	563.00
511         Vending Stands, Cafeterias, and Snack Bars         1         \$416,378         2.00           512         Veterans Care Center Operations         1         \$15,926,047         255.00           513         Video Services         1         -\$2,955         1.81           514         Virginia Commonwealth Challenge Program         1         \$4,009,174         54.00           Virginia Emergency Operations Center (VEOC) and         Communications         1         \$1,982,717         34.25           516         Virginia Fire Services Research         1         \$7,074,125         104.20           517         Virginia Coupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Virginia State Defense Force         1         \$75,282         0.00           521         Voice Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,482,614         3.70           523         Voter Services         1         \$723,866         7.00	510	Vehicle Safety Inspections	1	\$17,663,941	149.00
512         Veterans Care Center Operations         1         \$15,926,047         255.00           513         Video Services         1         -\$2,955         1.81           514         Virginia Commonwealth Challenge Program         1         \$4,009,174         54.00           Virginia Emergency Operations Center (VEOC) and         Communications         1         \$1,982,717         34.25           516         Virginia Fire Services Research         1         \$194,246         1.00           517         Virginia Occupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$723,866         7.00           524         Voice Services         1         \$723,866         7.00           525         Voice Services         1         \$723,866         7.00	511	Vending Stands, Cafeterias, and Snack Bars	1		2.00
513         Video Services         1         -\$2,955         1.81           514         Virginia Commonwealth Challenge Program         1         \$4,009,174         54.00           Virginia Emergency Operations Center (VEOC) and         Communications         1         \$1,982,717         34.25           516         Virginia Fire Services Research         1         \$194,246         1.00           517         Virginia Cocupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           510         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           520         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           520         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           520         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           520         Viral Records         1         \$210,286         525.50           521         Vocice Services         <	512	Veterans Care Center Operations	1		
514         Virginia Commonwealth Challenge Program         1         \$4,009,174         54.00           515         Communications         1         \$1,982,717         34.25           516         Virginia Fire Services Research         1         \$194,246         1.00           517         Virginia Occupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,142,614         3.70           523         Voice Services         1         \$15,909,526         189,75           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189,75           525         Water Protection Monitoring and Assessment         1         \$8,319,302         123,95           526         Water Protection Permitting         1         \$8,319,302         123,95		· · · · · · · · · · · · · · · · · · ·	1		
Virginia Emergency Operations Center (VEOC) and         1         \$1,982,717         34.25           516         Virginia Fire Services Research         1         \$194,246         1.00           517         Virginia Cocupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           524         Water Protection Outreach         1         \$2,116,319         29.60           526         Water Protection Outreach         1         \$8,393,302         123.95	514	Virginia Commonwealth Challenge Program	1		54.00
515         Communications         1         \$1,982,717         34.25           516         Virginia Fire Services Research         1         \$194,246         1.00           517         Virginia Occupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Dutreach         1         \$2,116,319         29.60           527         Water Protection Planning and Policy         1         \$6,137,139         52.70				+ ,,	
516         Virginia Fire Services Research         1         \$194,246         1.00           517         Virginia Occupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189,75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68,50           526         Water Protection Outreach         1         \$2,116,319         29,60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Permitting         1         \$6,137,139         52.70 <td>515</td> <td></td> <td>1</td> <td>\$1,982,717</td> <td>34.25</td>	515		1	\$1,982,717	34.25
517         Virginia Occupational Safety and Health Services         1         \$7,074,125         104.20           518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$22,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189,75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68,50           526         Water Protection Outreach         1         \$2,116,319         29,60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.		Virginia Fire Services Research	1		
518         Virginia Saltwater Sport Fishing Tournament         1         \$210,289         2.00           519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$3,336,078         25.00 <td></td> <td></td> <td>1</td> <td></td> <td>104.20</td>			1		104.20
519         Virginia State Defense Force         1         \$75,282         0.00           520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$1,20         0           531         Wildlife Management and Habitat Improvement         1         \$1,571,087         192.00		•	1		
520         Vital Records         1         \$4,689,717         56.00           521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           532         Wildlife Management and Children (WIC) and Community         1         \$71,920,715			1		
521         Vocational Rehabilitation Services         3         \$89,800,286         525.50           522         Voice Services         1         \$28,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           533         Nutrition Services         1         \$71,920,715		_ ~	_		
522         Voice Services         1         \$28,142,614         3.70           523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           533         Nutrition Services         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062		Vocational Rehabilitation Services			
523         Voter Services         1         \$723,866         7.00           524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           Women, Infants, and Children (WIC) and Community         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
524         Water Protection Compliance and Enforcement         1         \$15,909,526         189.75           525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           533         Nutrition Services         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program			1		
525         Water Protection Monitoring and Assessment         1         \$8,595,431         68.50           526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           533         Nutrition Services         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537         Workforce System Organization Services					
526         Water Protection Outreach         1         \$2,116,319         29.60           527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           Women, Infants, and Children (WIC) and Community         Nutrition Services         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program         1         \$1,293,012         14.00           537         Workforce System Organization Services         1         \$5,751,669         39.00		·			
527         Water Protection Permitting         1         \$8,319,302         123.95           528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           Women, Infants, and Children (WIC) and Community         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537         Workforce System Organization Services         1         \$5,751,669         39.00		-			
528         Water Protection Planning and Policy         1         \$6,137,139         52.70           529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           Women, Infants, and Children (WIC) and Community         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537         Workforce System Organization Services         1         \$5,751,669         39.00					
529         Web Development and Support Services         1         \$5,161,272         1.02           530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           Women, Infants, and Children (WIC) and Community         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537         Workforce System Organization Services         1         \$5,751,669         39.00		<del>-</del>			
530         Wildlife and Freshwater Fisheries Management         1         \$12         0.00           531         Wildlife Information and Education         1         \$3,336,078         25.00           532         Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           Women, Infants, and Children (WIC) and Community         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537         Workforce System Organization Services         1         \$5,751,669         39.00					
531       Wildlife Information and Education       1       \$3,336,078       25.00         532       Wildlife Management and Habitat Improvement       1       \$19,571,087       192.00         Women, Infants, and Children (WIC) and Community       1       \$71,920,715       37.00         534       Women's and Infant's Health Services       1       \$5,408,062       19.00         535       Workforce Development Services       1       \$37,131,274       40.00         536       Workforce Services Jobs Investment Program       1       \$11,293,012       14.00         537       Workforce System Organization Services       1       \$5,751,669       39.00					
Wildlife Management and Habitat Improvement         1         \$19,571,087         192.00           Women, Infants, and Children (WIC) and Community         1         \$71,920,715         37.00           534 Women's and Infant's Health Services         1         \$5,408,062         19.00           535 Workforce Development Services         1         \$37,131,274         40.00           536 Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537 Workforce System Organization Services         1         \$5,751,669         39.00				· · · · · · · · · · · · · · · · · · ·	
Women, Infants, and Children (WIC) and Community       1       \$71,920,715       37.00         533       Nutrition Services       1       \$5,408,062       19.00         534       Workforce Development Services       1       \$37,131,274       40.00         535       Workforce Services Jobs Investment Program       1       \$11,293,012       14.00         536       Workforce System Organization Services       1       \$5,751,669       39.00					
533         Nutrition Services         1         \$71,920,715         37.00           534         Women's and Infant's Health Services         1         \$5,408,062         19.00           535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537         Workforce System Organization Services         1         \$5,751,669         39.00	332		1	Ψ19,571,007	132.00
534       Women's and Infant's Health Services       1       \$5,408,062       19.00         535       Workforce Development Services       1       \$37,131,274       40.00         536       Workforce Services Jobs Investment Program       1       \$11,293,012       14.00         537       Workforce System Organization Services       1       \$5,751,669       39.00	533			\$71.920.715	37.00
535         Workforce Development Services         1         \$37,131,274         40.00           536         Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537         Workforce System Organization Services         1         \$5,751,669         39.00					
536         Workforce Services Jobs Investment Program         1         \$11,293,012         14.00           537         Workforce System Organization Services         1         \$5,751,669         39.00					
Workforce System Organization Services 1 \$5,751,669 39.00					
		<u> </u>			
	538	Youth Instructional Services	1	\$13,291,649	242.50

Total 2308 \$13,819,085,492 98,929.23

	Agency	Service Area Title	Expenditures	FTE*
	*Full-time Equivalent Positions			
1	Department for the Deaf and Hard-of-Hearing	Administrative Services	\$79,160	0.81
	Virginia Board for People with Disabilities			
2	Disabilities	Administrative Services	\$181,093	1.04
3	Department of Social Services	Adoption	\$60,383,249	0.00
4	Department of Social Services	Adult Protective and Supportive Services	\$11,129,173	0.00
5	Hiram W. Davis Medical Center	Aftercare Pharmacy Services	\$10,219,869	0.00
6	Northern Virginia Mental Health Institute	Aftercare Pharmacy Services	\$35,318	0.00
7	Virginia Port Authority	Aid to Localities	\$689,768	0.00
		Auxiliary Grants for the Aged, Blind, and		
8	Department of Social Services	Disabled	\$23,536,824	0.00
9	Department of Fire Programs	Burn Building Grants	\$1,379,108	0.00
10	Treasury Board	Capital Lease Payments	\$14,135,327	0.00
11	Department of Fire Programs	Categorical Grants	\$608,773	0.00
12	Department of Social Services	Child Protection Services	\$9,165,973	10.00
12	Department of Coolai Corvicos	Office 1 Total Control of Vices	ψ3,103,373	10.00
13	Department of Social Services	Child Support Supplement Community Access to Educational,	\$7,133,042	0.00
		Economic, and Cultural Programming		
14	Secretary of Administration	through Public Radio	\$643,384	0.00
		Community Access to Educational,		
		Economic, and Cultural Programming		
15	Secretary of Administration	through Public Television	\$2,988,303	0.00
	Virginia Commission For The	Community Access to Educational, Economic, and Cultural Programming		
16	Arts	through Public Television	\$825	0.00
		Community Assess to Educational		
		Community Access to Educational, Economic, and Cultural Programming		
17	Treasury Board	through Public Television	\$2,902,811	0.00
40	-			
18	Department of Social Services  Department Of Housing And	Community Action Grants  Community Development and	\$16,055,056	0.00
19	Community Development	Revitalization	\$12,063,618	23.50
20	Grants to Localities	Community Mental Health Services	\$158,129,335	0.00
21	Grants to Localities	Community Mental Retardation Services	\$33,820,170	0.00
22	Grants to Localities	Community Substance Abuse Services	\$85,668,923	0.00
	Department of Rail and Public	Community Capatance Apase Services	ψου,ουο,σ23	0.00
23	Transportation	Commuter Assistance Programs	\$8,802,871	0.00
0.4	Department Of Education,	Compliance and Monitoring of	<b>#</b> 450	0.00
24	Central Office Operations	Instructional Services	\$456	0.00

	Agency	Service Area Title	Expenditures	FTE*
	*Full-time Equivalent Positions			
25	Department of State Police	Concealed Weapons Program	\$128,214	0.0
	Department of Criminal Justice	Coordination of Asset Seizure and	. ,	
26	Services	Forfeiture Activities	\$3,568,273	1.0
	Department of Accounts	Death Benefit Payments Under the Line		
27	Transfer Payments	of Duty Act	\$1,075,000	0.0
28	Virginia Port Authority	Debt Service for Port Facilities	\$50,031,174	0.0
		Debt Service Payments on College		
29	Treasury Board	Building Authority Bonds	\$98,955,720	0.
		Debt Service Payments on General	_	
30	Treasury Board	Obligation Bonds	\$83,279,233	0.
		Debt Service Payments on Public	<b>.</b>	
31	Treasury Board	Building Authority Bonds	\$146,180,482	0.0
	5	Delivery of Meals to Home-Bound	<b>*</b> • • • • • • • • • • • • • • • • • • •	
32	Department for the Aging	Individuals	\$8,694,637	0.
00	Department of Transportation	Designated Highway Corridor Debt	<b>#</b> 00 <b>540 400</b>	0
33	Department of Transportation	Service	\$80,516,199	0.
24	Department of Accounts	Distribution of Alcoholic Beverage Control Profits	¢4.440.505	0
34	Transfer Payments		\$4,149,595	0.
35	Department for the Aging	Distribution of Food	\$356,301	0.0
26	Department of Agriculture and Consumer Services	Distribution of Food	¢040	0
36	Department of Accounts	Distribution of Food	\$848	0.
37	Transfer Payments	Distribution of Recordation Taxes	\$20,880,627	0.0
31	Department of Accounts	Distribution of Necordation Taxes	φ20,000,021	0.0
38	Transfer Payments	Distribution of Rolling Stock Taxes	\$4,968,612	0.0
30	Department of Accounts	Distribution of Sales Tax Revenues from	Ψ+,900,012	0.
39	Transfer Payments	Certain Public Facilities	\$1,037,260	0.
	Department of Accounts	Distribution of Tennessee Valley	ψ1,001,200	
40	Transfer Payments	Authority Payments in Lieu of Taxes	\$128,470	0.
	Virginia Tobacco Settlement		¥ :==; :: s	
41	Foundation	Distribution of Tobacco Settlement	\$1,125,808	0.
	Department of Agriculture and		+ , -,	
42	Consumer Services	Distribution of USDA Donated Food	\$1,789,400	11.
	Department of Accounts			
43	Transfer Payments	Distribution of Wine Taxes	\$4,349,575	0.
44	Department of Social Services	Domestic Violence Services	\$6,014,820	0.
45	Department of Health	Drinking Water Construction Financing	\$18,285,710	7.
	Department of Accounts			
46	Transfer Payments	Edvantage Reserve Fund	\$5,282	0.
		Eligibility Determination for Benefit		
47	Department of Social Services	Programs	\$168,773,047	0.
			<b>.</b>	_
48	Department of Social Services	Emergency and Energy Assistance	\$42,527,798	0.
46	Disease Aislan D. J.P. E. J	Federal Assistance to Local Education	<b>#700 000 05</b>	_
49	Direct Aid to Public Education	Programs Decrease Auticipation	\$788,966,357	0
<b>5</b> 0	Department of Treasure state	Federal Highway Revenue Anticipation	M440 044 007	_
50	Department of Transportation	Notes Debt Service	\$149,611,987	0
	Virginia Information	Financial Assistance to Service		
	Virginia Information Technologies Agency	Providers for Enhanced Emergency Communications Services	\$24,842,457	0

	independent agencies, and Exec			
	Agency	Service Area Title	Expenditures	FTE*
	*Full-time Equivalent Positions			
52	Department of Criminal Justice Services	Financial Assistance for Administration of Justice Services	\$57,652,570	59.50
53	Department of Aviation	Financial Assistance for Airport Development	\$26,294,817	0.00
54	Department of Aviation	Financial Assistance for Airport Maintenance	\$1,086,804	0.00
55	Department of Aviation	Financial Assistance for Aviation Promotion	\$1,457,480	0.00
56	Direct Aid to Public Education	Financial Assistance for Categorical Programs	\$66,263,146	0.00
57	Comprehensive Services for At- Risk Youth and Families	Financial Assistance for Child and Youth Services	\$178,988,427	0.00
58	Compensation Board	Financial Assistance for Circuit Court Clerks' Land Records	\$19,127,417	1.00
59	Department of Transportation	Financial Assistance for City Road Maintenance	\$274,969,500	0.00
60	Department of Environmental Quality	Financial Assistance for Coastal Resources Management	\$1,212,997	0.00
61	Department of Juvenile Justice	Financial Assistance for Community based Alternative Treatment Services	\$14,753,124	0.00
62	Department Of Housing And Community Development	Financial Assistance for Community  Development	\$27,677,535	10.00
63	Department of Transportation	Financial Assistance for County Road Maintenance	\$40,883,030	0.00
64	Department Of Housing And Community Development	Financial Assistance for Economic  Development	\$16,680,925	3.00
65	Virginia Economic Development Partnership	Financial Assistance for Economic Development	\$400,000	0.00
66	Treasury Board	Financial Assistance for Economic Development	\$5,297,039	0.00
67	Secretary of Administration	Financial Assistance for Educational Telecommunications	\$2,746,626	0.00
68	Department of Emergency Management	Financial Assistance for Emergency Management and Response	\$17,538,980	0.00
69	Department of Emergency Management	Financial Assistance for Emergency Response and Recovery	\$14,367,772	0.00
70	Department of Environmental Quality	Financial Assistance for Environmental Resources Management	\$1,973,788	0.00
71	Department of Forestry	Financial Assistance for Forest Land Management	\$730,776	0.00
72	State Board of Elections	Financial Assistance for General Registrar Compensation	\$6,068,716	0.00
73	Department of Historic Resources	Financial Assistance for Historic Preservation	\$6,469,396	1.00
74	Department Of Housing And Community Development	Financial Assistance for Housing Services	\$2,416,068	0.00
75	Department of Juvenile Justice	Financial Assistance for Juvenile Confinement in Local Facilities	\$35,267,099	0.00
76	Compensation Board	Financial Assistance for Local Court Services	\$62,260,309	0.00

	Agency	Service Area Title	Expenditures	FTE*
	*Full-time Equivalent Positions			
		Financial Assistance for Local Electoral		
77	State Board of Elections	Board Compensation and Expenses	\$1,156,080	0
''	Clate Board of Elections	Financial Assistance for Local Jail	ψ1,130,000	
78	Compensation Board	Operations	\$134,087,102	0
		Financial Assistance for Local Jail Per	ψ.σ.,σσ.,.σ <u>.</u>	
79	Compensation Board	Diem	\$47,785,866	0
		Financial Assistance for Local Law		
80	Compensation Board	Enforcement	\$79,302,958	C
		Financial Assistance for Local Services		
81	Department for the Aging	to the Elderly	\$27,812,364	0
		Financial Assistance for Local		
82	Department of Transportation	Transportation Project Management	\$9,341,091	0
		Financial Assistance for Non Profit		
00	Department of Ligath	Emergency Medical Services	Ф7 04 4 000	0
83	Department of Health	Organizations and Localities	\$7,914,260	2
84	Compensation Board	Financial Assistance for Operations for Circuit Court Clerks	\$10.270.026	0
04	Compensation Board	Circuit Court Clerks	\$18,270,926	C
		Financial Assistance for Operations of		
85	Compensation Board	Local Attorneys for the Commonwealth	\$42,748,005	C
-	Componedien Board	Zeeda 7 Merrieye fer une Cerriment Calair	Ψ12,7 10,000	
		Financial Assistance for Operations of		
86	Compensation Board	Local Commissioners of the Revenue	\$8,972,256	C
	· ·	Financial Assistance for Operations of	+ = , = ,	_
87	Compensation Board	Local Finance Directors	\$5,749,318	C
		Financial Assistance for Operations of		
88	Compensation Board	Local Treasurers	\$9,347,078	C
		Financial Assistance for Planning,		
89	Department of Transportation	Access Roads, and Special Projects	\$16,806,637	C
		Financial Assistance for Probation and		
90	Department of Juvenile Justice	Parole - Local Grants	\$2,368,986	C
		Financial Assistance for Radio Reading		
91	Secretary of Administration	Services	\$157,081	С
00	Department Of Conservation	Financial Assistance for Recreational	¢4 000 407	0
92	And Recreation	Development	\$1,602,407	C
93	Department Of Housing And Community Development	Financial Assistance for Regional Cooperation	¢2 052 700	
93	Community Development	Financial Assistance for Regional Jail	\$2,853,788	C
94	Compensation Board	Operations	\$94,448,554	1
34	Compensation Board	Financial Assistance for Regional Jail	Ψ94,440,334	'
95	Compensation Board	Per Diem	\$32,834,257	C
-			ψοΞ,σοι,Ξοι	
96	Treasury Board	Financial Assistance for Regional Jails	\$2,633,490	С
-	,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
97	Direct Aid to Public Education	Financial Assistance for School Facilities	\$182,811,912	C
		Financial Assistance for State Tax		
		Services by Commissioners of the		
98	Compensation Board	Revenue	\$1,132,952	C
		Financial Assistance for State Tax		
99	Compensation Board	Services by Local Treasurers	\$457,310	C

	Agency	Service Area Title	Expenditures	FTE*
	*Full-time Equivalent Positions			
		Financial Assistance for Supplemental		
100	Direct Aid to Public Education	Education	\$2,448,528	0.0
404	Virginia Tarriana Arribanita	Financial Assistance for Tourist	<b>#</b> 404.050	0.0
101	Virginia Tourism Authority	Promotion Financial Assistance for Transportation	\$481,950	0.0
102	Department of Motor Vehicles	Safety	\$2,916,683	0.0
102	- spaninent et meter vernetes	Financial Assistance to Attorneys for the	Ψ2,010,000	0.0
103	Compensation Board	Commonwealth	\$14,399,486	0.0
		Financial Assistance to Circuit Court		
104	Compensation Board	Clerks	\$11,682,803	0.0
		Financial Assistance to Local		
105	Compensation Board	Commissioners of the Revenue for Tax Value Certification	¢0 000 507	0.0
105	Compensation Board	Financial Assistance to Local Finance	\$8,889,597	0.0
106	Compensation Board	Directors	\$588,972	0.0
			<b>******</b>	
107	Compensation Board	Financial Assistance to Local Treasurers	\$8,962,648	0.0
		Financial Assistance to Localities -		
108	Department of Motor Vehicles	Mobile Home Tax	\$6,543,421	0.0
400	Department of Motor Vehicles	Financial Assistance to Localities -	¢00,007,775	0.0
109	Department of Motor Vehicles	Rental Vehicle Tax	\$29,927,775	0.0
	Virginia Information	Financial Assistance to Localities for		
110	Technologies Agency	Enhanced Emergency Communications	\$24,576,022	0.0
	Virginia Board for People with	Financial Assistance to Localities for	. , ,	
111	Disabilities	Individual and Family Services	\$151,282	0.0
		Financial Assistance to Localities for the		
112	Department of Motor Vehicles	Disposal of Abandoned Vehicles	\$285,500	0.0
113	Department of Criminal Justice Services	Financial Assistance to Localities Operating Police Departments	\$206,339,290	0.0
114	Compensation Board	Financial Assistance to Sheriffs	\$11,145,354	0.0
117	Department Of Conservation	Financial Assistance to Soil and Water	ψ11,140,004	0.0
115	And Recreation	Conservation Districts	\$4,623,618	0.0
	Virginia Commission For The			
116	Arts	Financial Assistance to the Arts	\$4,938,638	0.0
	V	Financial Assistance to the Horse	<b>A.</b> 400 <b>7</b> 07	
117	Virginia Racing Commission	Breeding Industry Financial Incentive Programs for Public	\$1,439,797	0.0
118	Direct Aid to Public Education	Education	\$437,875,522	0.0
110	Bridge And to 1 ability Education	Laddallon	Ψ+01,010,022	0.0
119	Department of Fire Programs	Fire Programs Fund Distribution	\$18,393,458	0.0
120	Department of Social Services	Foster Care	\$83,240,193	3.0
104	Department of Social Services	General Relief	ФО 440 000	0.0
121	Department of Social Services Chippokes Plantation Farm	Grants for Agriculture, Research,	\$3,419,689	0.0
122	Foundation	Education and Services	\$188,572	0.0
166		Grants for Agriculture, Research,	ψ100,012	0.0
123	Virginia Agricultural Council	Education and Services	\$406,491	0.0
	Administration of Health		·	
124	Insurance	Health Benefits Services	\$820,547,095	0.0

	Agency	Service Area Title	Expenditures	FTE*
	*Full-time Equivalent Positions			
	Department of Human Resource			
125	Management	Health Benefits Services	\$2,325,546	20.0
	Department of Accounts	Health Insurance Benefit Payments		
126	Transfer Payments	Under the Line of Duty Act	\$3,694,252	0.0
127	Department Of Military Affairs	Higher Education Recruitment Incentives	\$439,715	0.0
128	Department of Transportation	Highway Transportation Improvement District Debt Service	\$7,529,845	0.0
	Department of Rail and Public		. , ,	
129	Transportation	Human Service Transportation Programs	\$3,748,425	0.0
130	Department of Social Services	Income Benefits	\$106,255,696	0.0
	Department of Environmental			
131	Quality	Litter Control and Recycling Grants	\$1,172,246	0.0
132	Department for the Aging	Meals Served in Group Settings	\$6,375,788	0.0
133	Department of Social Services	Non-Public Assistance Child Support Payments	\$592,037,264	0.0
134	Department of Social Services	Non-TANF Day Care	\$84,210,402	22.0
135	Department of Social Services	Non-TANF Employment Services	\$2,780,856	0.0
136	Department of Social Services	Other Child Welfare Services	\$982,616	0.0
100	Dopartment of Coolar Corvices	Other Payments to Human Services	φουΣ,στο	0.0
137	Department of Social Services	Organizations	\$5,678,598	0.0
138	Virginia Port Authority	Payment in Lieu of Taxes	\$1,099,478	0.0
	Virginia Tobacco Settlement			
139	Foundation	Payments for Tobacco Usage Prevention	\$9,824,366	0.0
140	Department of Health	Payments to Human Services Organizations	\$11,513,743	0.0
	Tobacco Indemnification and		, , ,	
	Community Revitalization	Payments to Tobacco Producers and		
141	Commission	Tobacco Growing Communities	\$68,094,900	0.0
4.40	Virginia Tobacco Settlement	Payments to Tobacco Producers and	<b>#70.050</b>	0.4
142	Foundation  Department of Environmental	Tobacco Growing Communities	-\$78,250	0.0
143	Quality	Petroleum Tank Reimbursement	\$26,677,835	0.0
		Public Assistance Child Support		
144	Department of Social Services	Payments	\$4,124,088	0.0
	Department of Rail and Public	Dublic Transportation December	<b>** ** ** ** ** ** ** **</b>	
145	Transportation  Department of Rail and Public	Public Transportation Programs  Rail and Public Transportation Planning,	\$143,544,670	0.0
146	Transportation	Regulation, and Safety	\$2,603,667	0.0
	Department of Rail and Public			
147	Transportation	Rail Enhancement Programs	\$6,948,247	0.0
148	Department of Rail and Public Transportation	Rail Preservation Programs	\$5,165,172	0.0
	an iop on man	Regional Research, Technology,	<del>+</del> 5,105,112	0.0
	Institute for Advanced Learning	Education, and Commercialization		
149	Research	Services	\$5,967,293	0.0

	Agency	Service Area Title	Expenditures	FTE*
	*Full-time Equivalent Positions			
150	Department Of Medical Assistance Services	Regular Assisted Living Reimbursements for Residents of Adult Homes	\$960,297	0.0
151	Department Of Medical Assistance Services	Reimbursements for Long-Term Care Services	\$1,371,999,930	0.0
152	Department Of Medical Assistance Services	Reimbursements for Medical Services Provided to Low-Income Children	\$67,820,518	0.0
153	Department Of Medical Assistance Services	Reimbursements for Medical Services Provided Under the Family Access to Medical Insurance Security Plan	\$84,038,246	0.0
154	Department Of Medical Assistance Services	Reimbursements for Medical Services Related to Involuntary Mental Commitments	\$9,654,181	6.0
155	Department Of Medical Assistance Services	Reimbursements for Mental Health and Mental Retardation Services  Reimbursements for Professional and	\$394,385,348	0.0
156	Department Of Medical Assistance Services	Institutional Medical Services	\$3,025,873,189	0.0
157	Department Of Medical Assistance Services	Reimbursements from the Uninsured Medical Catastrophe Fund Reimbursements to Acute Care	\$181,244	0.0
158	Department Of Medical Assistance Services	Hospitals Providing Charity Care in Excess of the Median Level of Charity Care Costs	\$7,291,101	0.0
159	Personal Property Tax Relief Act	Reimbursements to Localities for Personal Property Tax Relief	\$950,014,772	0.0
160	Department Of Medical Assistance Services	Reimbursements to Localities for Residents Covered by the State and Local Hospitalization Program	\$12,556,814	0.0
161	Department Of Medical Assistance Services	Reimbursements to State-Owned Mental Health and Mental Retardation Facilities	\$249,941,379	0.0
162	Virginia Board for People with Disabilities	Research, Planning, Outreach, Advocacy, and Systems Improvement	\$173,436	1.5
163	Department of Social Services	Resettlement Assistance	\$4,653,381	0.0
164	Department for the Aging	Rights and Protection for the Elderly	\$2,046,061	0.0
165 166	Department of Transportation  Department of Transportation	Secondary Construction Secondary Maintenance	\$176,567,505 \$331,085,464	2042.0
167	Department of Social Services	Social Worker Services	\$331,085,464 \$115,134,154	2042.0
168	Direct Aid to Public Education	Standards of Quality for Public Education (SOQ)	\$5,065,470,380	0.0
169	The Library Of Virginia	State Formula Aid for Local Public Libraries	\$17,808,571	0.0
170	Department Of Education, Central Office Operations	Student Assistance and Guidance Services	\$3,798,465	12.0

NOTE: This spreadsheet excludes Legislative and Judicial branches of government, Non-State agencies, Independent agencies, and Executive Offices.

	Agency	Service Area Title	Expenditures	FTE*
	*Full-time Equivalent Positions			
171	Department of Social Services	TANF Day Care	\$53,229,160	0.00
172	Department of Social Services	TANF Employment Services	\$56,492,963	0.00
173	Department of Transportation	Toll Facilities Revolving Fund	\$14,826,744	0.00
174	Department of Transportation	Toll Facility Debt Service	\$20,223,204	0.00
175	Department of Transportation	Urban Construction	\$105,076,003	231.00
176	Department of Environmental Quality	Virginia Water Facilities Revolving Fund Loans and Grants	\$20,179,890	0.00
177	Department of Environmental Quality	Virginia Water Quality Improvement Fund	\$20,908,814	0.00
178	Department of Social Services	Volunteer Services	\$2,271,371	0.00

Total \$18,774,965,760 3006.542

# Commonwealth of Virginia Executive Department Salaried Employee\* Expenditures (excluding fringe benefits) 2006 - 2007 Fiscal Year

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
122	Department of Planning and Budget	\$3,232,799				\$125,248	\$37,286	\$719	\$3,533,196
123	Department Of Military Affairs	\$8,794,296				\$811,239	\$347,314	\$1,947	\$10,074,308
127	Department of Emergency Management	\$4,623,674				\$1,562	\$173,944		\$5,040,942
129	Department of Human Resource Management	\$3,685,641				\$711,743	\$65		\$4,597,906
132	State Board of Elections	\$1,015,245		\$136,794			\$10,405		\$1,263,559
136	Virginia Information Technologies Agency					\$27,343,220		\$500,066	\$27,843,286
140	Department of Criminal Justice Services	\$5,822,247		\$200		\$359,486	\$570	\$5,087	\$6,353,157
146	The Science Museum Of Virginia	\$1,969,400		\$1,179,031		\$176,782	\$1,064		\$3,437,392
148	Virginia Commission For The Arts	\$141,422							\$215,876
151	Department of Accounts	\$3,566,154				\$1,128,688			\$4,816,051

# Commonwealth of Virginia Executive Department Salaried Employee\* Expenditures (excluding fringe benefits) 2006 - 2007 Fiscal Year

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
152	Department of the Treasury	\$4,605,958				\$272,123	\$8,508		\$5,007,554
154	Department of Motor Vehicles	\$64,173,631				\$7,613,889	\$814,060	\$57,921	\$72,789,475
156	Department of State Police	\$22,062,299		\$92,599,818	\$2,106,798	\$2,208,445	\$5,110,172		\$124,205,021
157	Compensation Board	\$791,279				\$311,946			\$1,123,107
161	Department of Taxation	\$34,019,107				\$2,683,528	\$1,167,693	\$210,551	\$38,153,874
163	Department for the Aging	\$985,791				\$102,315			\$1,185,616
165	Department Of Housing And Community Development	\$5,530,021		\$139,099		\$172,128			\$5,948,540
170	Human Rights Council	\$210,372							\$276,596
173	Department Of Charitable Gaming	\$1,221,543							\$1,221,543
180	Secretary of Administration	\$627,469							\$765,909

# Commonwealth of Virginia Executive Department Salaried Employee\* Expenditures (excluding fringe benefits) 2006 - 2007 Fiscal Year

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
				_	_				
181	Department of Labor and Industry	\$6,547,106				\$198,440	\$1,602	\$1,130	\$6,894,127
182	Virginia Employment Commission	\$33,132,118				\$2,027,503	\$86,171		\$35,476,044
183	Secretary of Natural Resources	\$300,798							\$439,238
184	Secretary of Technology	\$257,548							\$395,988
185	Secretary of Education	\$327,165							\$465,605
186	Secretary of Transportation	\$327,028							\$465,468
187	Secretary of Public Safety	\$368,460							\$506,900
188	Secretary of Health and Human Resources	\$339,635							\$478,075
190	Secretary of Finance	\$295,149							\$433,589
192	Secretary of Commerce And Trade	\$432,799							\$571,239

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
193	Secretary of Agriculture and Forestry	\$151,561							\$290,001
194	Department of General Services	\$26,503,440					\$625,853		\$27,313,374
197	Direct Aid to Public Education	\$22,888							\$22,888
199	Department Of Conservation And Recreation	\$18,211,397				\$50,591	\$2,794		\$18,464,238
201	Department Of Education, Central Office Operations	\$16,731,173		\$8,563		\$1,304,424	\$360		\$18,130,269
202	The Library Of Virginia	\$7,227,967				\$405,261			\$7,753,635
203	Woodrow Wilson Rehabilitation Center	\$11,966,363					\$74,148		\$12,040,511
204	The College Of William And Mary In Virginia	\$17,451,901	\$49,090,062		\$655,057	\$3,755,307	\$679,527		\$89,567,903
207	University Of Virginia	\$116,705,052	\$192,587,310		\$2,821,900	\$11,687,017	\$3,186,285	\$18,654	\$371,165,533

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
208	Virginia Polytechnic Institute and State University	\$97,649,894	\$149,644,944		\$1,346,698	\$6,646,803	\$796,635		\$292,379,801
209	University Of Virginia Medical Center	\$202,612,629	-\$190,161	\$391,919		\$8,115,021	\$15,987,742	\$17,513	\$245,793,758
211	Virginia Military Institute	\$5,359,919	\$6,769,871		\$291,194	\$737,431			\$17,861,982
212	Virginia State University	\$9,169,266	\$14,715,466		\$434,858	\$373,200	\$209,379	\$981	\$30,417,498
213	Norfolk State University	\$14,055,969	\$16,472,649	\$0	\$1,043,605	\$2,563,765	\$345,292		\$45,360,900
214	Longwood University	\$9,035,108	\$10,921,328		\$457,114		\$68,158		\$27,911,740
215	University of Mary Washington	\$7,271,306	\$14,304,432		\$330,806	\$1,387,934	\$128,800		\$29,695,504
216	James Madison University	\$30,291,345	\$52,488,593		\$874,915	\$5,645,482	\$400,163	\$2,410	\$111,503,115
217	Radford University	\$13,605,030	\$22,027,741		\$595,924	\$2,516,834	\$219,642	\$3,921	\$48,134,332
218	Virginia School For The Deaf And The Blind At Staunton	\$4,277,232					\$44,330		\$4,321,562

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
219	Virginia School for the Deaf, Blind and Multi- Disabled at Hampton	\$2,288,468		\$661,385			\$11,001		\$2,960,854
221	Old Dominion University	\$23,502,223	\$52,465,317		\$1,587,035	\$6,147,391	\$386,296		\$99,564,986
222	Department of Professional and Occupational Regulation	\$6,215,226				\$329,756			\$6,767,562
223	Department of Health Professions	\$8,805,437				\$412,039	\$8,315		\$9,418,853
226	Board of Accountancy	\$217,369							\$302,830
229	VPI Cooperative Extension And Agricultural Experiment Station	\$14,700,688	\$17,104,093				\$5,541		\$46,293,018
232	Department of Minority Business Enterprise	\$956,558							\$1,049,658
234	VSU Cooperative Extension and Agricultural Research Services	\$1,268,564	\$1,179,184				\$289		\$2,542,944

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
236	Virginia Commonwealth University	\$74,698,874	\$141,948,843		\$2,738,787	\$3,708,392	\$1,688,101		\$259,792,059
238	Virginia Museum of Fine Arts	\$2,835,263		\$2,700,182			\$13,380		\$5,763,235
239	Frontier Culture Museum Of Virginia	\$769,967				\$2,026			\$863,583
241	Richard Bland College	\$1,229,229	\$1,685,781			\$361,436	\$13,061		\$4,087,155
242	Christopher Newport University	\$7,863,616	\$14,278,723		\$524,380	\$1,718,787	\$313,677		\$33,294,029
245	State Council Of Higher Education For Virginia	\$2,044,837		\$319,387			\$539		\$2,538,261
246	University of Virginia's College at Wise	\$3,117,989	\$5,078,682		\$250,411	\$144,572	\$47,439		\$11,214,963
247	George Mason University	\$54,108,280	\$100,844,319	\$500,039			\$372,131		\$196,846,274
261	Virginia Community College System	\$3,398,538		\$315,649		\$4,026,106	-\$30		\$10,295,947
262	Department of Rehabilitative Services	\$33,853,795				\$717,343	\$182,127	\$9,289	\$34,936,420

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
263	Virginia Rehabilitation Center For The Blind And Vision Impaired	\$995,696					\$11,261		\$1,006,956
268	Virginia Institute of Marine Science	\$9,023,201	\$6,345,672			\$1,001,279	\$90,825		\$17,641,908
275	New River Community College	\$1,565,239	\$3,055,646	\$137,095		\$560,585	\$5,205		\$6,806,684
276	Southside Virginia Community College	\$2,118,842	\$4,115,371	\$153,331		\$438,723	\$477		\$8,490,579
277	Paul D Camp Community College	\$1,140,135	\$1,098,055	\$114,660		\$151,674	\$13,727		\$3,481,396
278	Rappahannock Community College	\$1,447,374	\$1,410,282	\$112,700		\$356,005	\$3,538		\$4,421,162
279	Danville Community College	\$1,747,544	\$3,009,864	\$136,231		\$141,373			\$6,679,778
280	Northern Virginia Community College	\$22,073,625	\$30,244,771	\$200,057	\$1,237,221	\$2,841,654	\$378,633	\$14,392	\$67,862,896
282	Piedmont Virginia Community College	\$1,969,820	\$3,086,000	\$128,332	-\$606	\$400,993	\$16,920		\$6,880,206
283	J S Reynolds Community College	\$5,897,282	\$6,717,583	\$167,546	\$243,781	\$658,972	\$77,025	\$401	\$17,247,407

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
284	Eastern Shore Community College	\$650,658	\$931,903	\$111,739	\$8	\$85,904	\$5,363		\$2,462,439
285	Patrick Henry Community College	\$1,735,003	\$2,350,325	\$140,319		\$196,166	\$5,165		\$7,542,456
286	Virginia Western Community College	\$3,463,021	\$4,584,921	\$145,990	\$167,418	\$736,977	\$34,375	\$5,071	\$11,328,089
287	D S Lancaster Community College	\$1,251,428	\$1,054,340	\$121,435		\$294,279	\$2,651		\$3,349,110
288	Wytheville Community College	\$1,313,741	\$1,932,524	\$122,058		\$284,828			\$5,209,293
290	John Tyler Community College	\$3,613,451	\$3,616,321	\$153,331		\$503,631	\$28,785		\$9,362,058
291	Blue Ridge Community College	\$2,405,779	\$3,068,208	\$137,013	\$888	\$64,582	\$14,622	\$206	\$7,278,630
292	Central Virginia Community College	\$1,787,758	\$3,200,252	\$128,411		\$311,017	\$1,652	\$891	\$6,559,418
293	Thomas Nelson Community College	\$5,537,324	\$5,140,209	\$167,546		\$780,392	\$10,893		\$14,189,159
294	Southwest Virginia Community College	\$2,051,229	\$3,920,901	\$81,577		\$340,183	\$5,289		\$8,203,668
295	Tidewater Community College	\$10,089,769	\$17,788,763	\$183,086		\$2,534,849	\$80,357	\$6,029	\$37,768,112

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

			Teaching &		VA Law Officers Retirement System	Salaries IT		Overtime IT	
	Agency Title	Classified	Research	Other Officials	Participants	Employees	Salaries Overtime	Employees	Total
296	Virginia Highlands Community College	\$1,458,047	\$2,141,743	\$128,411		\$206,448	\$319		\$5,148,295
297	Germanna Community College	\$1,907,159	\$2,586,991	\$151,989		\$559,446			\$6,806,964
298	Lord Fairfax Community College	\$2,217,206	\$2,832,770	\$136,231		\$339,315	\$25,129	\$1,189	\$7,459,842
299	Mt Empire Community College	\$2,005,590	\$2,653,792	\$121,435		\$219,973	\$755		\$6,273,297
301	Department of Agriculture and Consumer Services	\$19,086,813		\$168,777		\$549,935	\$190,700		\$20,031,055
325	Department of Business Assistance	\$2,442,554				\$93,052			\$2,750,213
400	Jamestown 2007	\$55,559		\$690,917			\$4,810		\$751,286
402	Marine Resources Commission	\$2,924,991			\$2,625,003		\$49		\$5,649,136
403	Department of Game and Inland Fisheries	\$11,324,835			\$7,298,855	\$290,566	\$459,691		\$19,373,947
405	Virginia Racing Commission	\$352,067					\$3,971		\$448,913

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
407	Virginia Port Authority	\$7,480,171					\$576,680		\$8,439,175
409	Department of Mines, Minerals and Energy	\$11,487,310				\$318,478	\$283		\$12,013,445
411	Department of Forestry	\$10,460,038				\$395,694	\$151,195		\$11,094,506
417	Gunston Hall	\$163,377							\$237,740
423	Department of Historic Resources	\$1,985,573							\$2,080,881
425	Jamestown-Yorktown Foundation	\$4,527,147		\$1,447,804		\$62,381	\$51,263		\$6,240,465
440	Department of Environmental Quality	\$40,015,463				\$925,242	\$7,488		\$41,084,299
501	Department of Transportation	\$368,085,212	\$17	\$245	-\$3,951	-\$245	\$12,399,303		\$380,480,582
505	Department of Rail and Public Transportation	\$2,354,430					\$0		\$2,525,722
506	Motor Vehicle Dealer Board	\$875,205							\$875,205

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
507	Tauring and December Oncorting	<b>044.555</b>							<b>**</b>
507	Towing and Recovery Operations	\$41,555							\$41,555
601	Department of Health	\$147,776,665	\$0			\$1,664,385	\$377,278		\$149,881,697
602 606	Department Of Medical Assistance Services  Virginia Board for People with Disabilities	\$16,172,920 \$632,321				\$468,874	\$4,049		\$17,065,031 \$632,321
701	Department of Corrections	\$8,572,464			\$137,763	\$1,432,097	\$2,278		\$10,278,084
702	Department For The Blind And Vision Impaired	\$5,557,103		\$2,525,813		. , , , , , , ,	\$39,326		\$8,269,794
703	Central State Hospital	\$24,442,043				\$153,356	\$1,945,394		\$26,540,792
704	Eastern State Hospital	\$32,188,981				\$286,085	\$2,793,734	\$76	\$35,268,876
705	Southwestern Virginia Mental Health Institute	\$17,008,125				\$35,797	\$122,801		\$17,166,723

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
	T			Г	T		Г		
706	Western State Hospital	\$26,732,256				\$194,873	\$607,671	\$74	\$27,534,874
707	Central Virginia Training Center	\$40,314,853				\$3,255	\$3,847,228		\$44,165,336
708	Commonwealth Center for Children and Adolescents	\$5,027,249					\$174,065		\$5,201,314
709	Powhatan Correctional Center	\$3,229,239			\$7,907,456		\$760,444		\$11,897,139
711	Virginia Correctional Enterprises	\$5,958,948					\$586,769		\$6,545,717
716	Virginia Correctional Center for Women	\$2,792,974			\$3,611,492		\$61,145		\$6,465,556
717	Southampton Correctional Center	\$4,139,024			\$5,851,950		\$170,060		\$10,161,035
718	Bland Correctional Center	\$3,050,441	·		\$5,883,036	·	\$3,634		\$8,937,111
719	James River Correctional Center	\$3,537,374			\$5,173,650		\$11,034		\$8,722,058

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
720	Department Of Mental Health, Mental Retardation and Substance Abuse Services	\$13,181,089				\$912,902	\$8,656		\$14,402,871
721	Powhatan Recept & Class Ct	\$1,044,761			\$2,619,456		\$156,325		\$3,820,542
722	Office of the Inspector General								\$317,868
723	Southeastern Virginia Training Center	\$11,813,088				\$21,064	\$473,924		\$12,308,077
724	Catawba Hospital	\$9,877,765					\$419,681		\$10,297,447
725	Northern Virginia Training Center	\$18,111,562				\$61,267	\$698,747		\$18,871,576
726	Southside Virginia Training Center	\$34,372,410				\$44,712	\$2,306,907		\$36,724,028
728	Northern Virginia Mental Health Institute	\$13,059,489				\$1,693	\$764,188		\$13,825,370
729	Piedmont Geriatric Hospital	\$10,388,328					\$184,509		\$10,572,837
730	Brunswick Correctional Center	\$3,437,029			\$8,342,569		\$75,361		\$11,854,959

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
733	Sussex One Correctional Center	\$1,692,665			\$7,897,679		\$953,743		\$10,544,087
734	Sussex Two Correctional Center	\$2,039,736			\$7,612,496		\$834,873		\$10,487,105
735	Wallens Ridge Correctional Center	\$2,908,168			\$8,795,661		\$50,751		\$11,754,579
737	St Brides Correctional Center	\$2,034,295			\$3,350,457		\$181,977		\$5,566,729
738	Southwestern Virginia Training Center	\$11,486,720				\$28,407	\$430,431		\$11,945,559
739	Southern Virginia Mental Health Institute	\$5,997,819					\$360,035		\$6,357,854
741	Red Onion Correctional Center	\$2,891,437			\$8,432,261		\$103,859		\$11,427,557
742	Department of Corrections, Employee Relations & Trg Div	\$4,637,611					\$29,810		\$4,667,421
743	Fluvanna Women's Correctional Center	\$2,243,377			\$6,589,384		\$389,682		\$9,222,443
744	Mecklenburg Correctional Center	\$3,406,824			\$8,862,057		\$109,377		\$12,378,259

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
745	Nottoway Correctional Center	\$3,454,915			\$9,743,032		\$28,646		\$13,226,592
747	Marion Correctional Center	\$3,167,414			\$4,518,851		\$9,873		\$7,696,138
748	Hiram W. Davis Medical Center	\$6,329,285					\$162,784		\$6,492,070
749	Buckingham Correctional Center	\$3,172,475			\$8,596,373		\$42,356		\$11,811,204
750	Department of Correctional Education	\$9,786,237		\$20,944,380		\$45,274			\$30,892,658
751	Department for the Deaf and Hard-of- Hearing	\$374,226							\$446,339
752	Deep Meadow Correctional Center	\$2,544,968			\$6,486,542		\$491,707		\$9,523,217
753	Deerfield Correctional Center	\$3,410,452			\$5,289,787		\$246,949		\$8,947,188
754	Augusta Correctional Center	\$2,978,375			\$8,072,317		\$161,982		\$11,212,674
756	Division of Institutions	\$13,202,647					\$220,023		\$13,422,670

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
757	Western Reg Cor Fld Units	\$3,635,331			\$10,301,391		\$4,838		\$13,941,560
760	Central Reg Cor Fld Units	\$986,698			\$2,508,204		\$52,338		\$3,547,240
761	Eastern Reg Cor Fld Units	\$1,195,706			\$3,015,410		\$66		\$4,211,182
765	Department of Social Services	\$64,747,866		\$200		\$2,123,288	\$166,790	\$32,667	\$67,230,949
766	Virginia Parole Board	\$143,497							\$450,440
767	Division of Community Corrections	\$10,485,047			\$38,378,429		\$42,716		\$48,906,192
768	Keen Mt Correctional Center	\$2,285,410			\$6,112,212		\$28,301		\$8,425,923
769	Greensville Correctional Center	\$5,080,751			\$18,037,665		\$536,542		\$23,654,958
770	Dillwyn Correctional Center	\$2,446,613	-\$17,817		\$4,946,283		\$92,980		\$7,468,059
771	Indian Creek Correctional Center	\$1,879,036			\$4,779,199		\$57,098		\$6,715,332
772	Haynesville Correctional Center	\$3,371,355			\$7,716,244		\$93,975		\$11,181,574

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
		_							
773	Coffeewood Correctional Center	\$2,292,721			\$5,050,777		\$485,683		\$7,829,181
774	Lunenburg Correctional Center	\$2,157,587			\$5,850,500		\$12,214		\$8,020,301
775	Pocahontas State Correctional Center	\$163,208			\$220,599				\$383,807
776	Green Rock Correctional Center	\$503,884			\$1,544,647				\$2,048,531
777	Department of Juvenile Justice	\$54,672,892			\$22,788,351	\$754,805	\$2,321,265		\$80,733,197
778	Department of Forensic Science	\$15,037,923				\$158,304	\$415,183		\$15,611,410
794	Virginia Center for Behavioral Rehabilitation	\$3,286,396					\$49,434		\$3,335,830
841	Department of Aviation	\$1,562,376							\$1,678,295
851	Tobacco Indemnification and Community Revitalization Commission	\$472,887							\$574,124
852	Virginia Tobacco Settlement Foundation	\$797,603							\$797,603

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
853	Office For Substance Abuse Prevention	\$99,032							\$99,032
912		\$8,562,414		\$200		\$57,391	\$383,403		\$9,182,470
937	Southern Virginia Higher Education Center	\$313,353				\$23,833	\$781		\$476,542
938	New College Institute	\$118,117				\$19,167			\$297,884
942	Virginia Museum of Natural History	\$1,534,395					\$2,906		\$1,632,608
948	Southwest Virginia Higher Education Center	\$502,951					\$5,792		\$614,500
957	Commonwealth's Attorneys' Services Council	\$173,507				\$72,648			\$330,906
960	Department of Fire Programs	\$1,446,332					\$2,782		\$1,478,815

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	Classified	Teaching & Research	Other Officials	VA Law Officers Retirement System Participants	Salaries IT Employees	Salaries Overtime	Overtime IT Employees	Total
	T	1							
962	Department of Employment Dispute Resolution	\$548,770							\$658,041
999	Department of Alcoholic Beverage Control	\$26,885,933			\$5,572,846	\$2,466,861	\$471,801	\$13,732	\$35,763,550
	Grand Total	\$2,400,276,470	\$980,286,587	\$127,910,925	\$298,225,123	\$136,679,897	\$74,859,178	\$904,915	\$4,387,249,688

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
			•		1	1		1	•	•	1		
122	Department of Planning and Budget	\$287,615											\$287,615
123	Department Of Military Affairs	\$2,130,524					\$39,779		\$68,009	\$23,952			\$2,262,265
127	Department of Emergency Management	\$1,172,709		\$1,105					\$101,217	\$34,848			\$1,309,880
129	Department of Human Resource Management	\$197,931											\$197,931
132	State Board of Elections	\$101,493							\$1,233				\$102,725
136	Virginia Information Technologies Agency									\$780,707			\$780,707
140	Department of Criminal Justice Services	\$563,606							\$605	\$23,219			\$587,430

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	T		T		1	ı			Γ		1		
146	The Science Museum Of Virginia	\$553,391				\$10,842			\$2,270				\$566,503
148	Virginia Commission For The Arts	\$16,208											\$16,208
151	Department of Accounts	\$85,712							\$508				\$86,220
	Department of the Treasury	\$100,816							\$384				\$101,201
	Department of Motor Vehicles	\$4,378,521							\$22,654				\$4,479,639
	Department of State Police	\$2,813,808							\$15,758				\$2,928,709
	Compensation Board	\$10,598								, , =			\$10,598

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	T		T										
161	Department of Taxation	\$3,473,636							\$47,533				\$3,521,168
163	Department for the Aging	\$43,633							\$863	\$6,464			\$50,960
	Department Of Housing And Community Development	\$308,136							\$2,345				\$310,480
170	Human Rights Council	\$7,490											\$7,490
173	Department Of Charitable Gaming	\$247,500											\$247,500
181	Department of Labor and Industry	\$142,552								\$13,396			\$155,948
182	Virginia Employment Commission	\$5,574,536						\$6,240,576	\$19,077				\$11,834,189

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
					Τ	<u> </u>		1			1		
184	Secretary of Technology	\$33,333											\$33,333
187	Secretary of Public Safety	\$1,152											\$1,152
188	Secretary of Health and Human Resources	\$40,072											\$40,072
	Secretary of Commerce And Trade	\$5,000											\$5,000
194	Department of General Services	\$671,206							\$12,772				\$683,977
	Department Of Conservation And Recreation	\$6,158,810						\$20,000	\$104,168				\$6,282,978
	Department Of Education, Central Office Operations	\$2,082,350							\$8,736	\$127,809			\$2,218,895

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

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	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1		T					Ι		Ι	Π		
202	The Library Of Virginia	\$560,446							\$45	\$67,589			\$628,080
203	Woodrow Wilson Rehabilitation Center	\$784,519			\$24,822				\$462				\$809,803
204	The College Of William And Mary In Virginia	\$1,274,091	\$5,455,262	\$3,136,841	\$3,754,274	\$398,264			\$7,143	\$90,616			\$14,116,491
207	University Of Virginia	\$8,871,983	\$24,238,542	\$26,678,158	\$4,549,832	\$1,000,280			\$156,180	\$95,086			\$65,590,060
208	Virginia Polytechnic Institute and State University	\$17,700,962	\$16,290,728	\$39,026,170	\$13,698,320	\$841,108			\$101,447	\$43,901	_		\$87,702,635
209	University Of Virginia Medical Center	\$25,759,561			\$31,933,786				\$5,554,242	\$37,194			\$63,284,782
211	Virginia Military Institute	\$1,124,114	\$1,090,226		\$162,500	\$4,536							\$2,381,376

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
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212	Virginia State University	\$1,733,605	\$3,513,345	\$118,037	\$370,346	\$523,950	\$641		\$9,745				\$6,269,668
213	Norfolk State University	\$1,744,037	\$4,059,848	\$489,436	\$1,067,818	\$654,381			\$5,659			\$168,662	\$8,189,841
214	Longwood University	\$791,685	\$1,762,178		\$418,241	\$262,274			\$6,854				\$3,241,231
215	University of Mary Washington	\$1,619,796	\$2,204,306	\$0	\$987,666	\$8,024			\$8,576	\$400,646			\$5,229,015
216	James Madison University	\$3,647,558	\$11,357,043	\$2,580,725	\$3,602,727	\$304,580				\$152,918			\$21,645,551
217	Radford University	\$2,785,900		\$81,025					\$21,327	\$238,522	\$2,000		\$11,000,045
	Virginia School For The Deaf And The Blind At Staunton	\$434,434							\$1,794				\$436,228

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1		<u> </u>		1			ı	ı	ı	1		
219	Virginia School for the Deaf, Blind and Multi-Disabled at Hampton	\$728,983			\$5,552								\$734,534
221	Old Dominion University	\$3,790,408	\$9,689,055	\$6,861,369	\$1,837,456	\$314,489			\$19,642	\$129,835			\$22,642,253
222	Department of Professional and Occupational Regulation	\$479,762							\$388				\$480,150
223	Department of Health Professions	\$578,463							\$826	\$3,355			\$582,643
226	Board of Accountancy	\$55,551								\$89,617			\$145,168
229	VPI Cooperative Extension And Agricultural Experiment Station	\$876,776	\$118,827	\$665,000	\$144,131	\$8,596			\$2,392	-\$30			\$1,815,692

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	<u> </u>							<u> </u>	<b>I</b>	<u> </u>	<b>I</b>		
232	Department of Minority Business Enterprise	\$27,099							\$56				\$27,155
234	VSU Cooperative Extension and Agricultural Research Services	\$233,431	\$50,159		\$14,499								\$298,089
236	Virginia Commonwealth University	\$19,275,689	\$21,438,249	\$7,979,103	\$4,570,674	\$985,761			\$40,584	\$139,703			\$54,429,762
238	Virginia Museum of Fine Arts	\$541,706	\$120,225						\$723				\$662,653
239	Frontier Culture Museum Of Virginia	\$201,068							\$615				\$201,682
241	Richard Bland College	\$87,350	\$432,780		\$82,538	\$9,825							\$612,492
242	Christopher Newport University	\$1,535,656	\$2,146,445	\$70,340	\$1,602,636	\$82,357			\$117,632				\$5,555,066

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
								ı	<u> </u>	I	ı		
245	State Council Of Higher Education For Virginia	\$440,321							\$2,421				\$442,742
246	University of Virginia's College at Wise	\$250,474	\$1,233,934		\$335,713	\$231,821							\$2,051,943
247	George Mason University	\$11,260,097	\$18,444,517	\$11,488,502	\$5,964,699	\$684,487			\$46,439				\$47,888,742
261	Virginia Community College System	\$725,059	\$134,390						\$1,227	\$52,835			\$913,511
262	Department of Rehabilitative Services	\$2,078,013							\$4,686	\$31,406		\$70,577	\$2,184,683
263	Virginia Rehabilitation Center For The Blind And Vision Impaired	\$150,798							\$902				\$151,701
268	Virginia Institute of Marine Science	\$766,136	\$166,080	\$1,675,325	\$118,198				\$5,379				\$2,731,118

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1				<u> </u>			<u> </u>					
275	New River Community College	\$863,374	\$2,224,661		\$0	\$195,195			\$1,004	\$72,816			\$3,357,050
276	Southside Virginia Community College	\$869,700	\$3,436,449		\$44,414	\$161,468			\$3	\$25,116			\$4,537,151
277	Paul D Camp Community College	\$761,290	\$1,219,457			\$75,487			\$1,424				\$2,057,658
278	Rappahannock Community College	\$524,187	\$2,058,981	\$0	\$58,649	\$42,228				\$29,247			\$2,713,291
279	Danville Community College	\$922,664	\$2,582,841		\$128,146	\$58,180							\$3,691,830
280	Northern Virginia Community College	\$3,449,407	\$23,185,074		\$368,257	\$407,968			\$151,625	\$173,858			\$27,736,188
282	Piedmont Virginia Community College	\$471,676	\$2,315,019	\$548	\$135,034	\$72,027			\$6,679	\$32,872			\$3,033,856

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
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283	J S Reynolds Community College	\$2,055,312	\$8,215,303			\$153,148			\$2,578				\$10,426,341
284	Eastern Shore Community College	\$209,468	\$527,428			\$18,057			\$300	\$15,912		\$222	\$771,388
285	Patrick Henry Community College	\$907,335	\$1,401,253		\$21,075	\$106,404			\$298				\$2,436,364
	Virginia Western Community College	\$903,265			\$177,737				\$2,670				\$5,181,593
	D S Lancaster Community College	\$313,050	\$689,359		\$31,559	\$55,504			-\$2,425	\$11,990			\$1,099,037
288	Wytheville Community College	\$479,841	\$1,193,540		\$2,165	\$205,270							\$1,880,816
290	John Tyler Community College	\$980,032			\$98,135	\$151,848			\$6,575	\$250			\$4,886,614

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	<u> </u>				T			1	Ι	ı	1		
291	Blue Ridge Community College	\$369,234	\$1,830,242		\$28,569	\$64,152			\$1,002				\$2,293,199
292	Central Virginia Community College	\$905,100	\$2,268,878		\$603	\$61,223			\$2,773				\$3,238,577
293	Thomas Nelson Community College	\$1,169,612	\$4,634,306		\$27,413	\$152,650			\$1,473	\$122,550			\$6,108,005
	Southwest Virginia Community College	\$980,074			\$97,042					\$50,787			\$3,549,806
295	Tidewater Community College	\$4,053,594	\$14,198,733		\$268,185	\$524,601			-\$1,195	\$238,030			\$19,281,948
296	Virginia Highlands Community College	\$269,744	\$1,393,544		\$50,101	\$240,128			\$13				\$1,953,530
297	Germanna Community College	\$1,185,618	\$3,030,238		\$0	\$35,049			\$22,956				\$4,273,860

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	<u> </u>					I		1	I	I	ı		
298	Lord Fairfax Community College	\$783,633	\$3,067,490		\$32,162	\$75,034			\$857	\$18,801			\$3,977,976
299	Mt Empire Community College	\$265,131	\$1,741,350		\$232,606	\$132,299			\$327	\$31,303			\$2,403,016
	Department of Agriculture and Consumer Services	\$1,507,768							\$61,266				\$1,569,033
307	Virginia Agricultural Council	\$21,689											\$21,689
319	Chippokes Plantation Farm Foundation	\$84,292							\$3,461				\$87,753
325	Department of Business Assistance	\$152,042											\$152,042
400	Jamestown 2007	\$73,410			\$15,000				\$2,167				\$90,577

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1		I			<u> </u>		1	1	1	I		
402	Marine Resources Commission	\$4,996											\$4,996
	Department of Game and Inland Fisheries	\$712,392							\$10,689				\$723,081
405	Virginia Racing Commission	\$349,311							\$923				\$350,235
407	Virginia Port Authority	\$85,124											\$85,124
	Department of Mines, Minerals and Energy	\$41,320											\$41,320
411	Department of Forestry	\$876,449				\$15			\$46,518				\$922,982
417	Gunston Hall	\$103,484											\$103,484

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	T		1		1	I		I		I	<u> </u>		
423	Department of Historic Resources	\$31,927											\$31,927
425	Jamestown-Yorktown Foundation	\$2,541,984							\$8,123				\$2,550,107
	Department of Environmental Quality	\$931,748							\$627			\$138,746	\$1,099,030
	Department of Transportation	\$7,701,684						\$71	\$99,872			<b>,</b> , , , , , , , , , , , , , , , , , ,	\$7,801,626
	Department of Rail and Public Transportation	\$181,278						Ψ	\$5,003				\$186,281
	Motor Vehicle Dealer Board	\$139,278							<del>, , , , , , , , , , , , , , , , , , , </del>				\$139,278
	Towing and Recovery Operations	\$10,672							\$11				\$10,683

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

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	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
					_								
601	Department of Health	\$7,900,111							\$1,301				\$7,901,412
	Department Of Medical Assistance Services	\$1,889,598							\$4,362	\$184,727			\$2,078,688
606	Virginia Board for People with Disabilities	\$27,885							\$1,623				\$29,507
701	Department of Corrections	\$423,839					\$59,333						\$483,172
	Department For The Blind And Vision Impaired	\$494,105							\$805				\$494,910
703	Central State Hospital	\$1,659,494							\$1,986				\$1,661,481
704	Eastern State Hospital	\$1,440,665							\$590				\$1,441,255

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
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705	Southwestern Virginia Mental Health Institute	\$838,886							\$5,607				\$844,492
706	Western State Hospital	\$1,021,200							\$3,755				\$1,024,956
707	Central Virginia Training Center	\$1,412,557							\$28,741	\$449			\$1,441,747
	Commonwealth Center for Children and Adolescents	\$345,466							\$6,364				\$351,829
709	Powhatan Correctional Center	\$40,362					\$201,407						\$241,768
711	Virginia Correctional Enterprises	\$15,135					\$1,672,194						\$1,687,329
716	Virginia Correctional Center for Women	\$120,202					\$156,778		\$2,677				\$279,657

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1		ı		I			Γ	ı		ı		
717	Southampton Correctional Center	\$144,059					\$518,545		\$325				\$662,929
718	Bland Correctional Center	\$137,814					\$211,923						\$349,737
719	James River Correctional Center	\$89,306					\$366,880						\$456,186
720	Department Of Mental Health, Mental Retardation and Substance Abuse Services	\$303,665							\$1,098	\$57,138			\$361,901
721	Powhatan Recept & Class Ct	\$3,010					\$48,243						\$51,253
722	Office of the Inspector General	\$1,501											\$1,501

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

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	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
723	Southeastern Virginia Training Center	\$435,669							\$21,731				\$457,399
724	Catawba Hospital	\$722,402							\$3,270				\$725,673
725	Northern Virginia Training Center	\$584,356							\$4,004				\$588,360
726	Southside Virginia Training Center	\$1,074,504							\$9,809			\$11,652	\$1,095,965
	Northern Virginia Mental Health Institute	\$567,442							\$10,967				\$578,409
	Piedmont Geriatric Hospital	\$876,814							\$4,031			\$1,200	\$882,045
730	Brunswick Correctional Center	\$89,015					\$406,952						\$495,967

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1												
733	Sussex One Correctional Center	\$57,968					\$266,171						\$324,139
734	Sussex Two Correctional Center	\$67,702					\$333,783		\$5				\$401,490
735	Wallens Ridge Correctional Center	\$98,562					\$287,649						\$386,211
	St Brides Correctional Center	\$400					\$109,575						\$109,975
738	Southwestern Virginia Training Center	\$154,244					\$47,462		\$439				\$202,145
	Southern Virginia Mental Health Institute	\$242,520							\$32,328				\$274,848
741	Red Onion Correctional Center	\$57,425					\$156,149						\$213,573

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1		Γ	T	T	ı		Γ			ı	· · · · · · · · · · · · · · · · · · ·	
	Department of Corrections, Employee Relations & Trg Div	\$142,144							\$943				\$143,088
743	Fluvanna Women's Correctional Center	\$10,514					\$220,312						\$230,826
744	Mecklenburg Correctional Center	\$22,036					\$209,317		\$10				\$231,363
745	Nottoway Correctional Center	\$48,483					\$397,082						\$445,565
747	Marion Correctional Center	\$41,383					\$60,623						\$102,006
748	Hiram W. Davis Medical Center	\$316,953							\$2,137				\$319,089
749	Buckingham Correctional Center	\$101,702					\$311,075						\$412,777

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

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	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	Department of Correctional Education	\$1,328,591							\$370				\$1,328,961
751	Department for the Deaf and Hard- of-Hearing	\$25,374											\$25,374
752	Deep Meadow Correctional Center	\$126,964					\$176,221		\$592				\$303,777
753	Deerfield Correctional Center	\$249,749					\$247,969		\$73				\$497,791
754	Augusta Correctional Center	\$229,626					\$265,675		\$1,608				\$496,909
756	Division of Institutions	\$480,946					\$31,404		\$6,812				\$519,162
757	Western Reg Cor Fld Units	\$82,808					\$576,435						\$659,243

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1		1		1						1		
760	Central Reg Cor Fld Units	\$30,502					\$185,310		\$199				\$216,012
761	Eastern Reg Cor Fld Units	\$14,429					\$175,633		\$46				\$190,108
765	Department of Social Services	\$2,214,199		\$0				-\$2,480	\$38,261				\$2,249,980
766	Virginia Parole Board	\$79,664											\$79,664
767	Division of Community Corrections	\$1,517,480							-\$4,024				\$1,513,456
768	Keen Mt Correctional Center	\$113,089					\$295,042		\$10				\$408,141
769	Greensville Correctional Center	\$233,930					\$1,196,536						\$1,430,466

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1		1		1	<u> </u>		ı	ı		1		
770	Dillwyn Correctional Center	\$100,167					\$315,026						\$415,193
771	Indian Creek Correctional Center	\$32,927					\$314,280						\$347,208
772	Haynesville Correctional Center	\$274,314					\$481,234		\$5,636				\$761,184
	Coffeewood Correctional Center	\$43,667					\$379,930						\$423,596
	Lunenburg Correctional Center	\$39,241					\$336,984						\$376,225
	Pocahontas State Correctional Center	\$10,709					,						\$10,709
	Green Rock Correctional Center	. ,					\$7,931						\$7,931

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
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777	Department of Juvenile Justice	\$2,210,132		\$805			\$127,088	\$28,114	\$20,653	\$68,141			\$2,454,933
778	Department of Forensic Science	\$630,273							\$390				\$630,663
794	Virginia Center for Behavioral Rehabilitation	\$23,151											\$23,151
	Department of Aviation	\$44,713											\$44,713
851	Tobacco Indemnification and Community Revitalization Commission	\$1,491											\$1,491
852	Virginia Tobacco Settlement Foundation	\$13,096											\$13,096

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	1		1		1	I		1	I	1	1		
	Office For Substance Abuse Prevention	\$16,132											\$16,132
912	Department of Veterans Services	\$631,357							\$3,208				\$634,564
012	Department of Votorano Convideo	ψοστ,σοτ							ψ0,200				Ψ004,004
	Southern Virginia Higher Education Center	\$78,909	\$12,090										\$90,999
938	New College Institute	\$52,600							\$416				\$53,016
942	Virginia Museum of Natural History	\$85,101											\$85,101
	Southwest Virginia Higher												
	Education Center	\$93,701	\$51,044						\$4				\$144,749

NOTE: This spreadsheet includes the eight decentralized colleges and universities.

\*NOTE: This spreadsheet excludes Legislative and Judicial branches of government, Non-State agencies, Independent agencies, and Executive Offices.

	Agency Title	General	Teaching and Research Part- time	Graduate Assistant	Student Wages	Federal Work Study Student	Wages & Allowances	Work Programs	Overtime Wages	IT Employees	Substitute Judges	State Work Study Student	Total
	<del>1</del> 1		<u> </u>	T	<u> </u>		Τ	1	ı	ı			
	Commonwealth's Attorneys' Services Council	\$38,877											\$38,877
960	Department of Fire Programs	\$1,104,077							\$1,758				\$1,105,835
	Department of Employment Dispute Resolution	\$38,947											\$38,947
	Department of Alcoholic Beverage Control	\$19,265,716							\$64,312	\$69,888			\$19,399,916

Grand Total \$238,938,796 \$221,283,049 \$100,852,489 \$78,204,393 \$10,102,001 \$11,194,572 \$6,286,281 \$7,252,345 \$4,044,605 \$2,000 \$391,060 \$678,551,591

NOTE: When reviewing this data, please note that the salaried and wage employee data reflect the number of staff on June 30, 2007 (the end of the fiscal year) and is not a total of all employees earning wages during the fiscal year as reported in prior reports.

		Salaried	Wage Employees			Contractual
	Agency	Employees	with Earnings	Faculty	Total	Services
122	Dept of Planning and Budget	56.60	5.59	0.00	62.19	\$2,016,772
123	Dept of Military Affairs	288.00	112.40	0.00	400.40	\$7,957,663
127	Dept of Emergency Management	109.00	26.31	0.00	135.31	\$8,500,893
129	Dept of Human Resource Mgmt	76.80	5.10	0.00	81.90	\$1,440,480
132	State Board of Elections	29.00	1.80	0.00	30.80	\$7,392,392
136	Va Information Technologies	389.30	10.91	0.00	400.21	\$211,688,618
140	Dept of Criminal Justice Svcs	122.00	15.00	0.00	137.00	\$3,971,635
146	Science Museum of Virginia	78.00	25.90	0.00	103.90	\$1,647,499
148	Virginia Comm for the Arts	5.00	0.67	0.00	5.67	\$122,659
149	Administration of Health Insurance	0.00	0.00	0.00	0.00	\$58,665
151	Dept of Accounts	113.00	3.95	0.00	116.95	\$2,551,534
152	Dept of the Treasury	108.00	6.92	0.00	114.92	\$6,335,928
154	Dept of Motor Vehicles	1,849.00	194.96	0.00	2,043.96	\$49,579,911
155	Treasury Board	0.00	0.00	0.00	0.00	\$339,121
156	Dept of State Police	2,592.00	108.16	0.00	2,700.16	\$24,859,692
157	Compensation Board	21.50	0.45	0.00	21.95	\$1,744,228
161	Dept of Taxation	844.20	82.35	0.00	926.55	\$34,154,280
162	Department of Accounts Transfer Payments	0.00	0.00	0.00	0.00	\$2,807
163	Dept for the Aging	22.00	3.93	0.00	25.93	\$646,272
165	Dept of Housing and Community Development	122.00	7.27	0.00	129.27	\$2,992,016

NOTE: When reviewing this data, please note that the salaried and wage employee data reflect the number of staff on June 30, 2007 (the end of the fiscal year) and is not a total of all employees earning wages during the fiscal year as reported in prior reports.

	Agency	Salaried Employees	Wage Employees with Earnings	Faculty	Total	Contractual Services
	Agency	p.cyccc	ge	· accurry		00.1.000
170	Human Rights Council	6.00	0.00	0.00	6.00	\$40,901
173	Department of Charitable Gaming	25.00	3.73	0.00	28.73	\$454,878
180	Secretary of Administration	11.00	0.00	0.00	11.00	\$39,300
181	Dept of Labor and Industry	166.60	4.94	0.00	171.54	\$1,437,096
182	Virginia Employment Commission	870.75	189.22	0.00	1,059.97	\$17,885,543
183	Secretary of Natural Resources	6.00	0.00	0.00	6.00	\$34,029
184	Secretary of Technology	5.00	0.00	0.00	5.00	\$94,175
185	Secretary of Education	6.00	0.00	0.00	6.00	\$97,779
186	Secretary of Transportation	5.00	0.00	0.00	5.00	\$23,811
187	Secretary of Public Safety	6.00	0.00	0.00	6.00	\$15,946
188	Sec of Health & Human Resource	4.00	0.00	0.00	4.00	\$22,059
190	Secretary of Finance	5.00	0.00	0.00	5.00	\$29,023
192	Secretary of Commerce & Trade	7.00	1.00	0.00	8.00	\$83,215
193	Secretary of Agr and Forestry	3.00	0.00	0.00	3.00	\$3,747,282
194	Dept of General Services	611.25	23.15	0.00	634.40	\$36,354,910
197	Direct Aid to Public Education	0.00	0.00	0.00	0.00	\$10,191,046
199	Dept Conservation & Recreation	483.60	269.20	0.00	752.80	\$7,584,041
200	Comprehensive Services for At- Risk Youth and Families	0.00	0.00	0.00	0.00	\$86,884
201	Dept of Education	306.80	45.77	0.00	352.57	\$59,630,830
202	Library of Virginia	193.00	27.15	0.00	220.15	\$4,777,581

NOTE: When reviewing this data, please note that the salaried and wage employee data reflect the number of staff on June 30, 2007 (the end of the fiscal year) and is not a total of all employees earning wages during the fiscal year as reported in prior reports.

		Salaried	Wage			Contractual
	Agency	Employees	Employees with Earnings	Faculty	Total	Contractual Services
	W I Wil D I I O (					<b>^</b>
203	Woodrow Wilson Rehab Center	290.85	29.90	0.00	320.75	\$4,050,842
204	College of William and Mary	583.93	174.50	845.75	1,604.18	\$35,485,365
207	University of Virginia	3,413.44	174.67	4,061.08	7,649.19	\$141,944,513
208	VPI & State University	2,780.78	1,211.71	2,665.06	6,657.55	\$76,513,121
209	UVA Medical Center	4,951.90	193.70	0.00	5,145.60	\$175,632,827
211	Virginia Military Institute	246.00	17.84	220.00	483.84	\$7,586,261
212	Virginia State University	301.00	51.31	346.12	698.43	\$21,223,852
213	Norfolk State University	562.00	19.00	479.20	1,060.20	\$17,253,034
214	Longwood University	292.00	64.06	370.21	726.27	\$13,238,918
215	University of Mary Washington	286.50	106.66	359.55	752.71	\$8,382,365
216	James Madison University	1,154.00	194.50	1,384.50	2,733.00	\$63,488,355
217	Radford University	567.30	9.95	607.19	1,184.44	\$20,938,839
218	Va Sch for Deaf/Blind-Staunton	138.50	19.11	0.00	157.61	\$1,053,611
219	Va Sch for Deaf/Blind-Hampton	97.66	24.00	0.00	121.66	\$814,749
221	Old Dominion University	1,003.82	287.11	1,249.11	2,540.04	\$23,064,220
222	Dept of Professional & Occ Reg	142.00	16.38	0.00	158.38	\$2,742,686
223	Dept of Health Professions	193.00	14.33	0.00	207.33	\$6,151,162
226	Board of Accountancy	7.00	1.68	0.00	8.68	\$230,294
229	Coop Ext & Agric Exp Station	425.62	0.00	536.42	962.04	\$7,479,328
232	Dept of Minority Bus Enterpris	21.00	0.41	0.00	21.41	\$456,245

NOTE: When reviewing this data, please note that the salaried and wage employee data reflect the number of staff on June 30, 2007 (the end of the fiscal year) and is not a total of all employees earning wages during the fiscal year as reported in prior reports.

		Salaried	Wage Employees with Earnings	Fooulty	Total	Contractual
-	Agency	Employees	with Earnings	Faculty	Total	Services
234	Cooper Ext & Agric Res Service	47.00	0.00	19.00	66.00	\$1,681,412
236	Virginia Commonwealth Univ	2,468.58	820.14	3,096.84	6,385.56	\$75,360,241
238	Virginia Museum of Fine Arts	141.40	100.00	0.00	241.40	\$3,288,455
239	Frontier Culture Museum of VA	33.00	22.35	0.00	55.35	\$355,567
241	Richard Bland College	45.00	11.43	50.89	107.32	\$759,860
242	Christopher Newport University	348.00	121.29	423.47	892.76	\$13,700,291
245	St Council of Higher Education	42.00	10.67	0.00	52.67	\$724,132
246	UVA College at Wise	133.00	11.50	222.00	366.50	\$3,513,343
247	George Mason University	1,306.38	1,774.79	1,909.13	4,990.30	\$75,074,050
261	Virginia Community College Sys	122.93	13.48	31.00	167.41	\$15,120,277
262	Dept of Rehabilitative Service	796.40	39.39	0.00	835.79	\$17,831,297
263	Va Rehab Center for the Blind	24.00	6.91	0.00	30.91	\$302,216
268	Va Institute of Marine Science	231.71	29.70	92.02	353.43	\$6,532,452
275	New River Community College	56.00	39.45	108.66	204.11	\$1,563,800
276	Southside Va Community College	84.00	36.10	113.10	233.20	\$1,274,081
277	Paul D. Camp Community College	40.00	33.57	64.11	137.68	\$669,028
278	Rappahannock Community College	55.00	28.97	55.10	139.07	\$755,746
279	Danville Community College	63.00	39.40	133.50	235.90	\$2,586,882
280	Northern Va Community College	674.00	235.00	1,077.57	1,986.57	\$18,858,068
282	Piedmont Va Community College	68.00	31.68	109.52	209.20	\$1,410,121

NOTE: When reviewing this data, please note that the salaried and wage employee data reflect the number of staff on June 30, 2007 (the end of the fiscal year) and is not a total of all employees earning wages during the fiscal year as reported in prior reports.

	Agency	Salaried Employees	Wage Employees with Earnings	Faculty	Total	Contractual Services
		p.oyeee	ge	· acounty	. 0.0.	•
283	J. Sargeant Reynolds Comm Coll	211.60	83.00	397.14	691.74	\$3,450,916
284	Eastern Shore Community Coll	25.00	9.49	42.20	76.69	\$295,242
285	Patrick Henry Comm Coll At Mar	81.00	50.70	202.35	334.05	\$2,855,486
286	Va Western Community College	121.00	47.93	190.09	359.02	\$2,968,285
287	Dabney S. Lancaster Comm Coll	47.00	19.28	96.20	162.48	\$545,249
288	Wytheville Community College	55.00	22.75	100.70	178.45	\$1,292,296
290	John Tyler Community College	116.00	46.91	152.16	315.07	\$1,590,429
291	Blue Ridge Community College	74.00	18.25	153.00	245.25	\$1,893,972
292	Central Va Community College	66.00	34.32	195.58	295.90	\$1,166,506
293	Thomas Nelson Comm College	200.50	47.50	278.60	526.60	\$1,761,088
294	Southwest Virginia Comm College	69.00	54.20	145.00	268.20	\$1,447,943
295	Tidewater Community College	407.00	228.17	700.00	1,335.17	\$7,399,853
296	Va Highlands Community College	52.00	23.39	109.51	184.90	\$1,248,680
297	Germanna Community College	80.00	44.56	124.73	249.29	\$1,877,546
298	Lord Fairfax Community College	87.00	43.58	199.10	329.68	\$2,795,598
299	Mountain Empire Community Coll	76.00	34.39	101.37	211.76	\$1,012,087
301	Dept of Agri & Cons Services	441.80	47.06	0.00	488.86	\$7,880,119
307	Virginia Agricultural Council	0.00	0.00	0.00	0.00	\$11,094
310	Va Economic Dev Partnership	101.00	4.00	0.00	105.00	\$0
319	Chippokes Plantation Farm Fd.	0.00	0.00	0.00	0.00	\$72,839

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	Agency	Salaried Employees	Wage Employees with Earnings	Faculty	Total	Contractual Services
320	Virginia Tourism Authority	73.00	14.00	0.00	87.00	\$0
325	Dept of Business Assistance	44.00	5.89	0.00	49.89	\$575,237
400	Jamestown 2007	19.00	1.75	0.00	20.75	\$1,153,720
402	Marine Resources Commission	152.50	1.00	0.00	153.50	\$1,746,496
403	Dept Game and Inland Fisheries	442.00	47.92	0.00	489.92	\$8,972,830
405	Virginia Racing Commission	7.00	15.18	0.00	22.18	\$692,780
407	Virginia Port Authority	148.00	10.17	0.00	158.17	\$11,255,191
409	Dept Mines, Minerals & Energy	225.00	0.97	0.00	225.97	\$3,643,888
411	Dept of Forestry	281.51	58.76	0.00	340.27	\$4,697,341
417	Gunston Hall Plantation	6.00	4.70	0.00	10.70	\$111,755
423	Dept of Historic Resources	46.00	2.74	0.00	48.74	\$1,098,695
425	Jamestown-Yorktown Foundation	182.50	158.30	0.00	340.80	\$4,771,470
440	Dept of Environmental Quality	837.40	44.57	0.00	881.97	\$18,697,638
501	Dept of Transportation	8,553.25	270.70	0.00	8,823.95	\$717,351,155
505	Dept of Rail & Public Trans	28.00	4.74	0.00	32.74	\$39,814,308
506	Motor Vehicle Dealer Board	19.00	4.43	0.00	23.43	\$339,110
507	Towing & Recovery Operations	2.00	0.00	0.00	2.00	\$16,325
601	Dept of Health	3,642.37	300.37	0.00	3,942.74	\$62,592,634
602	Dept of Medical Asst Services	334.00	57.95	0.00	391.95	\$5,307,335,610
606	Va Bd for People With Disabil	10.00	1.97	0.00	11.97	\$305,958

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		Salaried	Wage Employees	<b>- - - - - - -</b>	Tatal	Contractual
	Agency	Employees	with Earnings	Faculty	Total	Services
701	Dept of Corrections	231.38	21.24	0.00	252.62	\$23,968,938
702	Dept F/T Blind & Vision Impair	143.00	14.10	0.00	157.10	\$3,237,859
703	Central State Hospital	719.00	43.14	0.00	762.14	\$5,060,752
704	Eastern State Hospital	966.08	69.75	0.00	1,035.83	\$2,713,614
705	Southwestern Va Ment Hith Inst	525.10	29.29	0.00	554.39	\$2,117,603
706	Western State Hospital	714.30	31.41	0.00	745.71	\$2,567,456
707	Central Virginia Training Ctr	1,412.35	77.90	0.00	1,490.25	\$2,213,732
708	COV Center for Child & Adoles	132.50	17.00	0.00	149.50	\$278,374
709	Powhatan Correctional Center	360.00	4.25	0.00	364.25	\$7,863,527
711	Virginia Corr Enterprises	171.00	0.72	0.00	171.72	\$6,427,892
716	Virginia Corr Center for Women	207.00	1.41	0.00	208.41	\$1,017,476
717	Southampton Correctional Ctr	324.00	5.26	0.00	329.26	\$390,962
718	Bland Correctional Center	297.00	3.70	0.00	300.70	\$354,514
719	James River Correctional Ctr	264.00	2.13	0.00	266.13	\$429,347
720	Dept Ment Hith & Ment Retard	268.85	7.02	0.00	275.87	\$11,069,645
721	Powhatan Recpt and Class Ctr	125.00	0.50	0.00	125.50	\$3,375,402
722	Office of Inspector General	4.00	0.20	0.00	4.20	\$79,786
723	Southeastern Va Training Centr	463.80	20.62	0.00	484.42	\$1,156,571
724	Catawba Hospital	265.00	17.96	0.00	282.96	\$1,677,650
725	Northern Virginia Training Ctr	513.95	20.66	0.00	534.61	\$2,790,059

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	Agency	Salaried Employees	Wage Employees with Earnings	Faculty	Total	Contractual Services
	, igoney	1 7	3	,		
726	Southside Va Training Center	1,292.85	31.47	0.00	1,324.32	\$3,112,154
728	No Va Mental Health Institute	293.98	8.19	0.00	302.17	\$2,755,013
729	Piedmont Geriatric Hospital	322.00	35.51	0.00	357.51	\$799,100
730	Brunswick Correctional Center	381.50	5.07	0.00	386.57	\$533,401
733	Sussex 1 State Prison	305.00	3.89	0.00	308.89	\$6,505,186
734	Sussex 2 State Prison	324.00	2.33	0.00	326.33	\$6,202,947
735	Wallens Ridge Correctional Center	407.00	4.73	0.00	411.73	\$764,500
737	St. Brides Correctional Center	171.00	0.00	0.00	171.00	\$237,655
738	Southwestern Va Training Center	453.90	7.11	0.00	461.01	\$496,467
739	Southern Va Mental Health Institute	167.55	8.27	0.00	175.82	\$1,131,074
741	Red Onion Correctional Center	414.00	3.56	0.00	417.56	\$670,184
742	Department of Corrections, Employee Relations & Trg Div	108.00	6.89	0.00	114.89	\$1,155,005
743	Fluvanna Corr Ctr for Women's	294.00	0.00	0.00	294.00	\$8,798,011
744	Mecklenburg Correctional Ctr	388.00	1.07	0.00	389.07	\$502,559
745	Nottoway Correctional Center	439.00	2.36	0.00	441.36	\$834,533
747	Marion Correctional Center	226.50	1.97	0.00	228.47	\$162,716
748	Hiram W. Davis Medical Center	173.60	11.24	0.00	184.84	\$949,845
749	Buckingham Correctional Center	386.00	7.98	0.00	393.98	\$528,604
750	Dept of Correctional Education	669.00	43.38	0.00	712.38	\$4,695,035
751	Va Dep F/T Deaf & Hard of Hear	11.00	0.51	0.00	11.51	\$4,879,179

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	Agency	Salaried Employees	Wage Employees with Earnings	Faculty	Total	Contractual Services
	Agency	Linployees	with Earnings	1 douity	Total	Octvices
752	Deep Meadow Correctional Ctr	294.00	4.40	0.00	298.40	\$1,019,051
753	Deerfield Correctional Center	320.00	8.00	0.00	328.00	\$236,520
754	Augusta Correctional Center	374.00	7.76	0.00	381.76	\$731,883
756	Div of Institutions	350.70	11.69	0.00	362.39	\$26,105,600
757	Western Region Corr Fld Units	458.00	4.39	0.00	462.39	\$544,795
760	Central Region Corr Fld Unit	112.50	1.67	0.00	114.17	\$243,707
761	Eastern Region Corr Fld Unit	133.00	0.83	0.00	133.83	\$100,490
765	Dept of Social Services	1,608.80	67.18	0.00	1,675.98	\$80,033,801
766	Virginia Parole Board	6.00	1.03	0.00	7.03	\$55,980
767	Div of Community Corrections	1,395.00	63.08	0.00	1,458.08	\$14,277,534
768	Keen Mountain Correctional Ctr	300.00	6.70	0.00	306.70	\$313,283
769	Greensville Correctional Ctr	754.00	9.72	0.00	763.72	\$25,873,808
770	Dillwyn Correctional Center	246.00	5.84	0.00	251.84	\$729,283
771	Indian Creek Corr Center	229.00	1.17	0.00	230.17	\$2,626,334
772	Haynesville Correctional Ctr	355.00	17.25	0.00	372.25	\$759,950
773	Coffeewood Correctional Center	241.00	1.94	0.00	242.94	\$3,820,195
774	Lunenburg Correctional Center	258.00	1.37	0.00	259.37	\$3,851,753
775	Med Security Prison Tazewell	147.00	1.40	0.00	148.40	\$26,542
776	Med Security Prison - Chatham	260.00	0.00	0.00	260.00	\$167,049
777	Dept of Juvenile Justice	2,236.40	59.03	0.00	2,295.43	\$24,309,028

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\*NOTE: This spreadsheet excludes Legislative and Judicial branches of government, Non-State agencies, Independent agencies, and Executive Offices.

	Agency	Salaried Employees	Wage Employees with Earnings	Faculty	Total	Contractual Services
778	Dept of Forensic Science	280.00	17.88	0.00	297.88	\$3,622,662
110	Grants to Localities	200.00	17.00	0.00	297.00	ψ5,022,002
790	(DMHMRSAS)	0.00	0.00	0.00	0.00	\$41,625
794	Va Center for Behavioral Rehab	126.00	0.00	0.00	126.00	\$650,016
841	Dept of Aviation	32.00	1.68	0.00	33.68	\$1,748,914
851	Tobacco Commission	8.75	0.07	0.00	8.82	\$671,133
852	Tobacco Foundation	13.60	0.00	0.00	13.60	\$4,693,296
853	Substance Abuse Prevention Off	3.00	0.00	0.00	3.00	\$363,093
912	Dept of Veterans Services	315.00	30.15	0.00	345.15	\$3,796,357
937	Southern VA Higher Education	0.00	4.99	0.00	4.99	\$190,371
938	New College Institute	7.00	20.64	1.00	28.64	\$78,458
942	Va Museum of Natural History	43.00	4.81	0.00	47.81	\$626,459
948	Southwest Va Higher Ed Center	14.00	5.27	1.00	20.27	\$751,659
957	Commonwealth Att Serv Council	7.00	0.54	0.00	7.54	\$296,040
960	Dept of Fire Programs	32.00	21.79	0.00	53.79	\$1,307,189
962	Dept of Emp Dispute Resolution	10.00	1.21	0.00	11.21	\$138,649
999	Dept Alcoholic Beverag Control	976.03	962.00	0.00	1,938.03	\$12,868,248

Total 78,428.50 10,977.33 23,819.83 113,225.66 \$7,948,637,751

# Commonwealth of Virginia Executive Department Contractual Service Expenditures 2006 - 2007 Fiscal Year

Subobject	Subobject Title	YTD FY 2007	Agencies
1211	Express Services	\$6,872,068.79	131
1212	Outbound Freight Services	\$6,250,578.75	120
1213	Messenger Services	\$4,276,320.45	66
1214	Postal Services	\$31,979,959.01	170
1219	Inbound Freight Services	\$2,983,775.15	138
1231	Clinic Services	\$190,187,370.68	49
1232	Dental Services	\$109,448,898.39	33
1233	Hospital Services	\$895,967,850.90	28
1234	Medical Services	\$1,456,518,320.91	109
1235	Nursing Home Services	\$1,240,197,977.79	7
1236	X-ray and Laboratory Services	\$26,950,458.46	77
1237	Insurance Premiums for Health Services for Individuals	\$1,484,443,473.85	12
1238	Other Medical Services	\$4,260,505.92	1
1241	Auditing Services	\$7,548,003.62	37
1242	Fiscal Services	\$70,701,446.87	114
1243	Attorney Service	\$6,981,569.82	44
1244	Management Services	\$312,984,565.76	135
1245	Personnel Management Services	\$3,031,470.45	82
1247	Legal Services	\$4,618,561.35	120
1261	Architectural and Engineering Services	\$213,200,031.44	93
1216	Telecommunications Services (DIT)	\$65,829,723.62	185
1217	Telecommunications Services (Non-State)	\$100,147,476.42	176
1218	Telecommunications Services (State)	\$15,058,987.11	48
1221	Organization Memberships	\$13,058,759.58	172
1222	Publication Subscriptions	\$6,009,999.07	166
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1215	Printing Services	\$35,480,073.25	170
1246	Public Informational and Public Relations Services	\$25,271,732.75	109
1248	Media Services	\$23,258,516.78	152
1249	Recruitment Advertising	\$4,248,430.90	109
		Ψ1,210,100.00	100
1251	Custodial Services	\$67,554,303.23	122
1251	Electrical Repair and Maintenance Services	\$9,924,339.23	122
1252	Equipment Repair and Maintenance Services	\$30,934,228.92	161
1253	Extermination/Vector Control Services	\$1,207,541.10	83
1255	Highway Repair and Maintenance Services	\$380,105,857.56	34
1256	Mechanical Repair and Maintenance Services	\$24,472,895.20	134
1257	Plant Repair and Maintenance Services	\$98,374,483.63	115
1258	Reclamation Services	\$2,576,560.53	21
1259	Vehicle Repair and Maintenance Services	\$14,931,378.71	142
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# Commonwealth of Virginia Executive Department Contractual Service Expenditures 2006 - 2007 Fiscal Year

Subobject	Subobject Title	YTD FY 2007	Agencies
-			
1262	Aviation Services	\$1,552,790.29	20
1263	Clerical Services	\$12,700,732.04	99
1264	Food and Dietary Services	\$114,835,802.47	147
1265	Laundry and Linen Services	\$5,959,111.94	107
1266	Manual Labor Services	\$22,377,551.22	119
1267	Production Services	\$6,818,199.68	113
1268	Skilled Services	\$285,495,553.17	168
1205	Seat Management Services	\$2,337,624.87	14
	Information Management Program Design and	Ψ2,337,024.07	14
1271	Development Services (provided by VITA)	\$625,187.85	37
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1070	Information Management Design and Development		
1273	Services (State)	\$143,689,242.19	86
1274	Computer Hardware Maintenance Services	\$17,218,203.02	95
1275	Computer Software Maintenance Services	\$52,973,233.40	113
1276	Computer Operating Services (DIT)	\$42,059,897.51	79
1277	Computer Operating Services (provided by another State		
	agency (not VITA) or vendor)	\$47,010,652.32	74
1278	VITA Information Technology Infrastructure Services	<b></b>	
4070	(Provided by VITA)	\$144,078,718.29	125
1279	Computer Software Costs	\$23,782,050.28	102
1224	Employee Training Courses	\$26,451,381.29	184
1225	Employee Tuition Reimbursement	\$3,670,766.30	93
1226	Employee Training Consulting Services	\$5,929,470.23	85
1227	Employee Trng Logding	\$30,001,829.30	166
1228	Employee Information Technology (IT) Training Courses,		
1228	Workshops, and Conference	\$1,717,268.63	64
1281	Moving and Relocation Services	\$3,897,906.92	66
1282	Travel	\$12,258,627.65	178
1283	Travel Public Carriers	\$22,616,377.32	156
1284	Travel State Vehicles	\$15,967,374.49	149
1285 1286	Travel Subsistence and Lodging Travel, Supplements, and Aid	\$27,118,443.63	180
1287	Travel, Meal Reimbursements - Reportable to the IRS	\$68,645,886.44	58 45
1288	Travel Meal Reimbursements - Not Reportable to the IRS	\$2,598,212.16	45
1200	Travel Meal Relitibulsements - Not Reportable to the IRS	\$10,329,764.27	168
1291	Undistributed Contractual Services Recoveries	\$173.50	1
	Indirect Cost Recoveries from Auxiliary Programs for	<del>+</del> · · · <del>-</del> · · ·	·
1296	Contractual Services	-\$25,358,566.84	36

# Commonwealth of Virginia Executive Department Contractual Service Expenditures 2006 - 2007 Fiscal Year

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Subobject	Subobject Title	YTD FY 2007	Agencies
1297	Late Payment Penalties for Contractual Services	\$51,736.37	24
1298	Inter-Agency Recoveries for Contractual Services	-\$3,669,622.94	20
1299	Intra-Agency Recoveries for Contractual Services	-\$196,399,853.43	33
1209	Charge Card Purchases of Contractual Services	\$21,447,529.39	75
	Total	\$7.948.637.751	