VIRGINIA MUSEUM OF FINE ARTS FINANCIAL STATEMENTS JUNE 30, 2013

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VIRGINIA MUSEUM OF FINE ARTS Synopsis of Financial Statements June 30, 2013

| PAC | <u>DESC</u> | <u>CRIPTION</u> <u>2012-2013</u> | <u>2011-2012</u> |
|-----|---|----------------------------------|----------------------|
| 1 | Balance Sheet: Repurchase Agreements & Cash Equi | ivalents 3,303,562 | 1,296,544 |
| 2 | Consolidated Statement-Revenue & E Total Revenues | <u>xpenditures:</u> 27,868,165 | 27,646,718 |
| | Percent of Increase (Decrease) | (0.8%) | -(18.6%) |
| | Total Expenditures | 25,803,072 | 27,558,547 |
| 4 | Museum Operations Total Revenue | 24,262,840 | 24,438,720 |
| | Percent of Increase (Decrease) | -(0.7%) | 1.9% |
| | Total Expenditures | 24,191,569 | 24,131,597 |
| | Percent of Increase (Decrease) | (0.2%) | 1.1% |
| | Percent of Budget | 81.2% | 82.6% |
| | Level Spending | 100.0% | 100.0% |
| 6 | Lettie Pate Whitehead Evans Fund: Total Revenue | 200,000 | 200,000 |
| | Balance | 58,062 | 17,490 |
| 7 | Council Funds: Balance Transferred From Museum Shop | 66,113 - | 65,113 - |
| 8 | Art Purchase Funds: | 4.0.40.000 | |
| | Balance | 1,946,606 | 548,344 |
| 10 | Food Service Operations: Net Income (Loss) - (Food & Beverag Transfer to Museum Operations | (391,315) | 413,596 (308,100) |
| 11 | Museum Shop Operations: Net Income(Loss) Transfer to Museum Operations | 645,827 (326,670) | 261,317 (200,000) |

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VIRGINIA MUSEUM OF FINE ARTS

Museum Funds
Balance Sheet
June 30, 2013
(Cash Basis)

ASSETS

| ASSETS | | |
|--|---|--------------------------|
| COMMONWEALTH FUNDS: Cash: On Deposit-Treasurer of Virginia | | 527,870 |
| Appropriations Available: General Fund-Operations Capital Projects | | 0 1,312,596 |
| Fixed Assets: Land (Assessed Value) Buildings (Cost or Reproduction) Equipment (Cost or Reproduction) Construction in Progress | 670,000 168,277,542 269,010 <u>353,365</u> | 169,569,918 |
| LOCAL FUNDS: Cash: Repurchase Agreements & Cash Equivalents Petty Cash Funds | | 3,303,562 4,500 |
| RECEIVABLES: Travel Advances Other Advances/Receivable | | 617 15,120 |
| TOTAL ASSETS | | 174,734,183 |
| LIABILITIES AND FUND BALAN | CES | |
| LIABILITIES: Accounts Payable Due to VMFA Foundation Deferred Credits Payroll Taxes | | - - 14,148 - |
| FUND BALANCES: Expendable-Operating (Page 2) Investment-Fixed Assets | | 5,148,906 169,569,918 |
| TOTAL LIABILITIES AND FUND BALANCES | | 174,732,972 |

VIRGINIA MUSEUM OF FINE ARTS Consolidated Statement of Revenues, Expenditures and Fund Balances Fiscal Year Ending June 30, 2013 (Cash Basis)

| <u>FUNDS</u> | Balance July 1, 2012 | Revenue and <u>Transfers</u> | Expenditures and <u>Transfers</u> | Balance June 30, 2013 |
|-------------------------------|----------------------------|------------------------------------|---|-----------------------------|
| Commonwealth: | | | | |
| Museum (Page 4) | 465,583 | 24,262,840 | 24,201,148 | 527,276 |
| Other (Page 5) | 1,154,927 | 2,095,948 | 1,938,280 | <u>1,312,596</u> |
| Total Commonwealth | 1,620,511 | 26,358,788 | 26,139,427 | 1,839,872 |
| Museum Funds Operating: | | | | |
| Council (Page 7) | 65,113 | 1,000 | - | 66,113 |
| Library | 14,941 | 75,312 | 75,272 | 14,981 |
| Art Conservation | 24,524 | · - | · - | 24,524 |
| Friday Film Fund | 10,528 | - | - | 10,528 |
| Jesse Ball DuPont Funds | 21,875 | - | 21 | 21,855 |
| State Budget Support | 81,290 | 15,472 | 15,349 | 81,413 |
| Summer Institute Fund | 40,630 | _ | - | 40,630 |
| Director Discretionary Fund | (9) | - | - | (9) |
| VMFA Support Funds-Local | 450,216 | 747,224 | 178,725 | 1,018,715 |
| Total Operating | 709,108 | 839,009 | 269,367 | 1,278,750 |
| Local Funds Endowment Income: | | | | |
| Artist Fellowship | 27,142 | 168,000 | 168,592 | 26,549 |
| Fellows Library | • | 2,390 | 3,060 | (670) |
| Evans Fund (Page 5) | 17,489 | 200,000 | 159,427 | 58,062 |
| J.G. Hayes | 3,552 | 6,271 | 10,084 | (261) |
| Art Purchase (Page 6) | 548,344 | 2,389,654 | 991,394 | <u>1,946,606</u> |
| Total Endowment Income | 596,527 | 2,766,315 | 1,332,558 | 2,030,285 |
| Grand Total | 2,926,145 | 29,964,113 | 27,741,352 | 5,148,906 |

VIRGINIA MUSEUM OF FINE ARTS

Museum Operations-Commonwealth Comparative Statement of Revenues, Expenditures and Budget Fiscal Years Ending June 30, 2013 and 2012

| ristai | tears Enuing June | 30, 2013 and 2012 | 2 Annual | Percent |
|---------------------------------|-------------------|-------------------|---------------------------------------|---------------|
| | Fiscal Years | | Budget | of Actual |
| | 2012-13 | 2011-12 | FY 12-13 | To Budget |
| Balance Available-July 1 | <u>465,583</u> | <u>173,469</u> | 465,583 | 100% |
| | | | | |
| Revenues: | 40 400 400 | 40 400 000 | 0.000.004 | 400.00/ |
| Appropriations | 10,102,433 | 10,168,969 | 9,900,081 | 102.0% |
| Admissions | 1,537,835 | 1,008,487 | 1,376,362 | 111.7% |
| Tuitions & Fees | 392,046 | 332,986 | 335,003 | 117.0% |
| Memberships | 1,988,600 | 1,068,672 | 1,750,000 | 113.6% |
| Publication & Video Sales | | 125,338 | 116,600 | 0.0% |
| Program Ticket Sales | 50,244 | 36,500 | 44,330 | 113.3% |
| Facilities Usage | - | - | - | 0.0% |
| Collection Loans | - | 227,820 | 310,000 | 0.0% |
| Statewide Partnership Revenues | 7,890 | 11,930 | 11,400 | 69.2% |
| Photography Sales | 17,443 | 25,744 | 30,000 | 58.1% |
| Parking Fees | 174,181 | 129,381 | 150,000 | 116.1% |
| Other Museum | 98,719 | 9,343 | 348,689 | 28.3% |
| Grants-Federal | 54,984 | - | 30,000 | 183.3% |
| Food Service/Museum Shop | 2,767,307 | 2,765,768 | 5,201,605 | 53.2% |
| Other-Local Fund Support | 1,197,614 | 1,611,279 | 469,234 | 255.2% |
| Virginia Museum Foundation: | | | - | |
| Gifts/Endowments | 5,873,545 | 6,916,503 | 8,962,232 | 65.5% |
| Total Revenues | 24,262,840 | 24,438,720 | 29,035,536 | <u>83.6</u> % |
| Expenditures: | | | | |
| Administration | 2,703,938 | 2,508,950 | 2,829,704 | 96% |
| Building & Grounds | 4,421,624 | 4,331,244 | 4,526,650 | 98% |
| Risk Mgmt & Protective Services | 2,871,323 | 2,780,482 | 2,951,444 | 97% |
| Membership | 460,510 | 299,593 | 530,166 | 87% |
| Marketing & Sales | 1,445,926 | 2,145,492 | 1,962,344 | 74% |
| Education & Statewide Programs | 1,598,677 | 1,514,396 | 1,819,817 | 88% |
| Curatorial | 1,604,088 | 1,614,756 | 1,964,863 | 82% |
| Collections Mgmt & Conservation | 3,539,643 | 3,204,619 | 4,063,711 | 87% |
| Architecture & Design | 1,730,061 | 1,594,149 | 1,790,452 | 97% |
| Exhibitions | 1,196,021 | 1,713,480 | 1,784,691 | 67% |
| Food Service/Museum Shop | 2,619,757 | 2,424,437 | 5,578,060 | 47% |
| Total Expenditures | 24,191,569 | 24,131,597 | 29,801,902 | 81% |
| Non General Fund Reversion | 9,579 | 15,007 | 6,580 | |
| Balance Available-June 30 | 527,276 | 465,585 | · · · · · · · · · · · · · · · · · · · | |
| | (To Page 2) | | | |

VIRGINIA MUSEUM OF FINE ARTS Statement of Revenue and Expenditures Maintenance Reserve & Capital Projects Fiscal Year Ending June 30, 2013

| Description | Balance July 1, 2012 | Approps. or <u>Revenue</u> | Transfers or Expenditure | Balance June 30, 2013 |
|--|----------------------------|----------------------------------|--------------------------------|-----------------------|
| Maintenance Reserve | 548,263 | 1,580,948 | 1,319,906 | 809,305 |
| Capital Projects | | | | |
| Fire Suppression System Study | 19,549 | - | - | 19,549 |
| Trustee Expansion Funds | 15,078 | - | - | |
| Parking Deck | 3,371 | | - | 3,371 |
| Expansion & Renovation | 21,445 | | 774 | 20,672 |
| Security System Upgrade Plywood Replacement | 102,066 | | 91,347 - | 10,719 |
| Exterior Staircase | 460,232 | | 380,625 | 79,608 |
| Renovate Carpenter Shop | - | 135,000 | 27,445 | 107,555 |
| Renovate Faberge Gallery | - | 220,000 | 35,759 | 184,241 |
| Replace Chiller Plant | - | | - | - |
| Replace Roof-1985 | | 160,000 | 82,424 | 77,576 |
| <u>Total</u> s | 1,154,927 | 2,095,948 | 1,938,280 | 1,312,596 |

VIRGINIA MUSEUM OF FINE ARTS Lettie Pate Whitehead Evans Fund Fiscal Year Ending June 30, 2013

| | Fiscal Year Actual 2012-13 | Annual Budget FY 12-13 | Percent of Actual To Budget |
|---|----------------------------------|------------------------------|-----------------------------------|
| Balance, July 1 | <u>17,489</u> | 17,489 | <u>100</u> % |
| Revenue: | | | |
| VMFA Foundation Transfer | 200,000 | 212,650 | 94% |
| Total Revenue | 200,000 | 212,650 | <u>94.1</u> % |
| Total Balance and Revenue | 217,489 | 230,139 | 95% |
| Expenditures: | | | |
| Trustee Expenses | | | |
| Board Meetings | 45,005 | 57,000 | 79.0% |
| President's Expenses | 1,185 | 1,500 | 79.0% |
| Pensions | 10,000 | 10,000 | 100.0% |
| Discretionary Funds | | | |
| Director's Office | 81,000 | 81,000 | 100.0% |
| Curatorial | 2,527 | 5,000 | 50.5% |
| CFO | 5,528 | 6,000 | 92.1% |
| Associate Director-Marketing & Sales | 493 | 0 | 0.0% |
| Associate Director-Architecture & Design | 463 | 2,000 | 23.1% |
| Associate Director-Education & Outreach | 6,462 | 14,900 | 43.4% |
| Associate Director-Exhibitions | 1,145 | 1,000 | 114.5% |
| Community Affairs | 4.47 | 500 750 | 0.0% |
| Associate Director-Collections & Conservation | 447 | 750 | 59.6% |
| Promotion | 5,174 | 10,000 | 51.7% |
| Contracts | - | 25,000 | 0.0% |
| | | | |
| Total Expenses | 1 <u>59,427</u> | 214,650 | <u>74.3</u> % |
| Fund Balance - June 30 | _58,062 | <u>15,489</u> | · |

(To Page 2)

VIRGINIA MUSEUM OF FINE ARTS ART PURCHASE FUNDS Fiscal Year Ending June 30, 2013

| | Balance July 1, | | | Balance June 30, |
|--------------------|--------------------|-------------------|---------------------|---------------------|
| | 2012 | Revenue_ | Expenditures | 2013 |
| Trustee-Operating: | | | | |
| Mary M. Parsons | 0 | - | - | - |
| De-Accession Sales | <u>16,168</u> | 903,385 | 2,078 | 917,477 |
| | <u>16,169</u> | 903,385 | 2,078 | 917,476 |
| <u>Total</u> | | | | |
| Trustee-Endowment: | | | | |
| Income: | | | | |
| A.G. Glasgow | 88,623 | 308 | - | 88,931 |
| Williams Funds: | | | | |
| Special Objects | - | - | - | - |
| Other Objects | 443,552 | 1, <u>485,962</u> | <u>989,316</u> | 940,198 |
| Total | 532,175 | 1,486,269 | 989,316 | 1,029,130 |
| Grand Total | 548,344 | 2,389,654 | 991,394 | 1,946,606 |

VIRGINIA MUSEUM OF FINE ARTS Council Funds Fiscal Year Ending June 30, 2013

| Fund | Balance | Revenues & | Expenditures | Balance |
|-------------------------------|---------------------|------------------|----------------|---------------|
| Description | July 1, 2012 | <u>Transfers</u> | & Transfer Out | June 30, 2013 |
| Council Designated: | | | | |
| Council Art Purchase Fund | 5 | - | - | 5 |
| Museum Shop Renovation Fund | 62,608 | - | - | 62,608 |
| Museum Shop Equipment Fund | 1,500 | - | - | 1,500 |
| Council Docent Fund | 1,000 | 1,000 | | 2,000 |
| Total Designated Funds | 65,113 | 1,000 | <u> </u> | 66,113 |
| | | | | |
| Total Designated Funds | <u>65,113</u> | 1,000 | · | <u>66,113</u> |

VIRGINIA MUSEUM OF FINE ARTS

Enterprise Funds Balance Sheet June 30, 2013

| | FOOD | MUSEUM | |
|-------------------------------------|--------------------|---------------|-----------------|
| <u>ASSETS</u> | SERVICE | <u>SHOP</u> | T <u>OTAL</u> |
| | | | |
| Cash | 735,112 | 543,047 | 1,278,158 |
| Petty Cash | 2,800 | 2,700 | 5,500 |
| Advances/ Receivables | 137,908 | 17,691 | 155,599 |
| Deposits | - | - | - |
| Inventories | 87,747 | 422,323 | <u>510,070</u> |
| <u>Total</u> | 963,566 | 985,761 | 1,949,327 |
| | | | |
| LIABILITIES AND FUND EQUITY: | | | |
| Liabilities: | | | |
| Accounts Payable | 14,379 | 3,256 | 17,635 |
| Salaries & Wages Payable | 83,326 | 16,912 | 100,238 |
| Sales Taxes Payable | 22,137 | 3,900 | 26,037 |
| Other Liabilities | 103,718 | <u>13,164</u> | 1 <u>16,881</u> |
| Total Liabilities | <u>223,559</u> | 37,232 | 260,790 |
| Fund Equity: | | | |
| Balance-July 1, 2012 | 592,235 | 629,372 | 1,221,607 |
| Add: Net Income (Pg 10-FS/Pg 11-MS) | 539,086 | 645,827 | 1,184,914 |
| Less: Transfers Out | (<u>391,315</u>) | (326,670) | (717,985) |
| Total Fund Equity | 740,007 | 948,529 | 1,688,536 |
| <u>Total</u> | 963,566 | 985,762 | 1,949,326 |

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VIRGINIA MUSEUM OF FINE ARTS Food Service Operations

| | | | | | , |
|----------|---------|---------|----------|--------|-----------|
| T | w 7 | | T 40 | | 1 0040 |
| Micool | VAGE | L'nding | Inna III | 71112 | and 71117 |
| ristai | ICAIN | randing | June Su. | . ZUIJ | and 2012 |
| T IDCOL | 1 641 3 | LINING | Ount out | | |

| - | Mo | Month of June | | cal Years |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|
| | <u>2013</u> | <u>2012</u> | <u>2012-13</u> | <u>2011-12</u> |
| Sales-Food | <u>184,310</u> | <u>216,190</u> | 2,862,092 | 2 <u>,614,205</u> |
| Inventory-Beginning | 35,890 | 31,194 | 30.451 | 27,559 |
| Purchases | 70,380 | 82,619 | 1,053,987 | 1,002,101 |
| Inventory-Ending | (28,190) | (<u>30,451</u>) | (28,190) | (30,451) |
| Cost of Sales-Food | 78,080 | 83,362 | 1,056,248 | 999,209 |
| Gross Profit \$-Food | 106,230 | 132,828 | 1,805,844 | 1,614,996 |
| Gross Profit %-Food | 57.6% | 61.4% | 63.1% | 61.8% |
| Sales-Beverages | 68,268 | 83,204 | 986,247 | 772,872 |
| Cost of Sales-Beverages: | | | | |
| Inventory-Beginning | 58,472 | 61,511 | 56,410 | 51,764 |
| Purchases | 18,367 | 17,100 | 289,533 | 238,035 |
| Inventory-Ending | <u>(59,556</u>) | (<u>56,410</u>) | (59,556) | <u>(56,410</u>) |
| Cost of Sales-Beverages | <u>17,28</u> 3 | 22,201 | 2 <u>86,387</u> | 233,389 |
| Gross Profit \$-Beverages | 50,985 | 61,003 | 699,860 | 539,483 |
| Gross Profit %-Beverages | <u>74.7</u> % | 73.3% | 71.0% | 69.8% |
| INCOME-FOOD & BEVERAGE | ES 157,215 | 193,831 | 2,505,705 | 2,154,479 |
| Special Events Income | 11,126 | 14,955 | 76,497 | 67,505 |
| Facility Rentals | 22,660 | 38,361 | 393,785 | 377,580 |
| Gratuities/Service Charge | 44,495 | 56,427 | 581,286 | 518,664 |
| Miscellaneous Income | 25,187 | 2,355 | 61,441 | 32,299 |
| TOTAL INCOME | 260,684 | 305,929 | 3,618,715 | <u>3,150,527</u> |
| Operating Expenses: | | | | |
| Salaries | 65,662 | 66,978 | 747,098 | 725,192 |
| Wages | 72,839 | 72,416 | 1,020,870 | 922,186 |
| Employee Benefits | 30,817 | 12,694 | 362,635 | 305,003 |
| Linen & Uniform Expenses | 6,167 | 3,943 | 75,260 | 82,690 |
| Security | 4,672 | 7,020 | 76,880 | 71,615 |
| Printing & Postage Services | 167 10,622 | 6,519 | 23,733 102,363 | 4,191 100,214 |
| Supplies Telecommunications | 10,022 | 0,519 | 102,303 | 100,214 |
| Repairs & Maintenance | 4,283 | 2,528 | 44,607 | 33,328 |
| Other Expenses | 10,542 | 12,232 | 222,374 | 152,899 |
| Special Events Expense | 8,816 | 16,481 | 82,414 | 100,995 |
| Total Operating Expenses | 214,588 | 200,810 | 2,758,234 | 2,498,313 |
| Income (Loss) Before Discounts | 46,096 | 105,119 | 860,480 | 652,214 |
| Discounts | 25,160 | 23,873 | 321,394 | 238,618 |
| OPERATING INCOME(LOSS) | 20,935 | <u>81,246</u> | <u>539,086</u> | <u>413,596</u> |
| | | | | |

VIRGINIA MUSEUM OF FINE ARTS Museum Shop Fiscal Years Ending June 30, 2013 and 2012

| | Mon | Month of June | | Fiscal Years | |
|---|---------------------|------------------------|-------------------|---------------------------------------|--|
| Income: | <u>2013</u> | <u>2012</u> | 2012-13 | <u> 2011-12</u> | |
| Sales-Merchandise | 180, 247 | 118,153 | 3,226,386 | 2,111,273 | |
| Less: Discounts | 88,928 | 12,494 | 363,151 | 138,670 | |
| Nat Calaa | 04 240 | 105 650 | 2.002.225 | 4 072 602 | |
| Net Sales | 91,319 | 105,659 | 2,863,235 | 1,972,603 | |
| Cost of Sales: | | | | | |
| Inventory-Beginning | 464,170 | 476,859 | 454,209 | 413,039 | |
| Merchandise Purchases | 11,896 | 19,049 | 1,521,564 | 1,130,818 | |
| moranana ranada | 476,066 | 495,908 | 1,975,773 | 1,543,857 | |
| Inventory-Ending | (422,323) | (454,331) | | | |
| inventory-Ending | (422,323) | (454,551) | (422,323) | <u>(454,331)</u> | |
| Cost of Goods Sold | 53,743 | 41,577 | 1, <u>553,450</u> | 1,089,526 | |
| Gross Profit on Sales | 37,576 | 64,082 | 1,309,785 | 883,077 | |
| | | | | | |
| Royalty Income | _ | _ | 4,017 | 88 | |
| Miscellaneous Income | _ | (47) | 48 | 1,943 | |
| Misochaneous moonie | | (47) | 40 | 1,040 | |
| | | | | | |
| Total Income | <u>37,576</u> | 64,035 | 1,313,850 | 885,108 | |
| Operating Expenses: | | | | | |
| Salaries and Wages | 27,454 | 31,692 | 395,412 | 379,109 | |
| Office Expenses | 9,244 | 3,102 | 72,610 | 45,567 | |
| Travel/ Meals Expense | 35 | 655 | 18,376 | 18,807 | |
| Telephone, Postal, Freight | (619) | (323) | 3,671 | (3,452) | |
| Fringe Benefits | 6,081 | 2,739 | 78,020 | 66,230 | |
| Outside Services | - | 2,700 | 2,507 | 4,424 | |
| Selling Expense | _ | 4,000 | 360 | 4,425 | |
| Public Relations/Advertising | _ | 4,000 | 5,746 | 6,738 | |
| Storage/Booth Rental | _ | 1,750 | 3,502 | 6,463 | |
| Computer Support | 1,512 | 187 | 14,898 | 8,239 | |
| | • | 2 | | 60 | |
| Cash Shortage (Overage) Bank Merchant Expense | (6) 2,619 | 3,300 | (9) 72,400 | 56,476 | |
| • | 2,019 | • | • | · · · · · · · · · · · · · · · · · · · | |
| Box/ Packing Supplies | | <u>5,097</u> | 530 | 30,706 | |
| Total Operating Expenses | 46,320 | 52,201 | 668,023 | 623,791 | |
| Net Operating Income (Loss) | (8,744) | 11,834 | 645,827 | 261,317 | |

VIRGINIA MUSEUM OF FINE ARTS

Product Development Fiscal Years Ending June 30, 2013 and 2012

| _ | Month of June | | Fiscal Years | |
|--|--------------------|--------------------|----------------|----------------|
| Income: | <u>2013</u> | <u>2012</u> | <u>2012-13</u> | <u>2011-12</u> |
| Sales-Merchandise | 13,049 | 7,082 | 146,984 | 193,846 |
| Less: Discounts | 2,702 | <u>615</u> | 23,674 | <u> 17,877</u> |
| | | | | |
| Net Sales | 10,347 | 6,467 | 123,310 | <u>175,969</u> |
| Cost of Sales: | | | | |
| Inventory-Beginning | 188,707 | 203,488 | 204,082 | 224,595 |
| Merchandise Purchases | 4,251 | 4,057 | 78,148 | 84,210 |
| | ., | ., | , | • |
| | 192,958 | 207,545 | 282,230 | 308,805 |
| Less:Inventory-Ending | (<u>176,756</u>) | (204,082) | (176,756) | (204,082) |
| g | (110,100) | (<u>=0.,00=</u>) | (1.01.00) | (= <u>,</u>) |
| Cost of Goods Sold | 16,202 | 3,463 | 105,474 | 104,723 |
| | | | | |
| Gross Profit on Sales | (5,855) | 3,004 | 17,836 | 71,246 |
| Later and Brancons | | | | |
| Interest Income | - | - | | - |
| Foundation Support | - | - | | |
| Royalty Income | | | _2,289 | <u>6,419</u> |
| Total Income | (5,855) | 3,004 | 20,125 | 77,665 |
| Operating Expenses: | (2,523) | | | |
| Salaries & Payroll Taxes | | 1,223 | - | 22,611 |
| Meal Expenditures | - | - | - | , |
| Public Carrier | - | _ | | 402 |
| Printing & Office Supplies | - | _ | | 492 |
| Lodging | - | - | _ | - |
| Skilled Services | | _ | - | _ |
| Personal Vehicle Expenditure | _ | _ | _ | - |
| Convention Expense | _ | _ | | 305 |
| Selling Expenses | _ | - | _ | - |
| Commissions | _ | _ | _ | - |
| Professional Fees/ Photo Services | _ | _ | _ | _ |
| Freight & Postal Charges | _ | _ | _ | _ |
| • | - | _ | _ | 420 |
| Reproduction Rights Advertising & Public Relations | - | - | _ | 420 |
| • | | | | |
| Total Operating Expenses | | <u>1,223</u> | | 24,230 |
| Net Income (Loss) | <u>(5,855</u>) | 1,781 | 20,125 | 53,435 |