



# EDUCATION COMMISSION OF THE STATES

Your education policy team.



## EDUCATION COMMISSION OF THE STATES **ANNUAL REPORT**

**2017**

Education Commission of the States serves as a partner to state policymakers by providing personalized support, unbiased information and opportunities for collaboration. Through our programs and services, policymakers gain the insight and experience needed to create more effective education policy.



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At Education Commission of the States, we believe in the power of learning from experience. Every day, we provide education leaders with unbiased information and opportunities for collaboration. We do this because we know that informed policymakers create better education policy.

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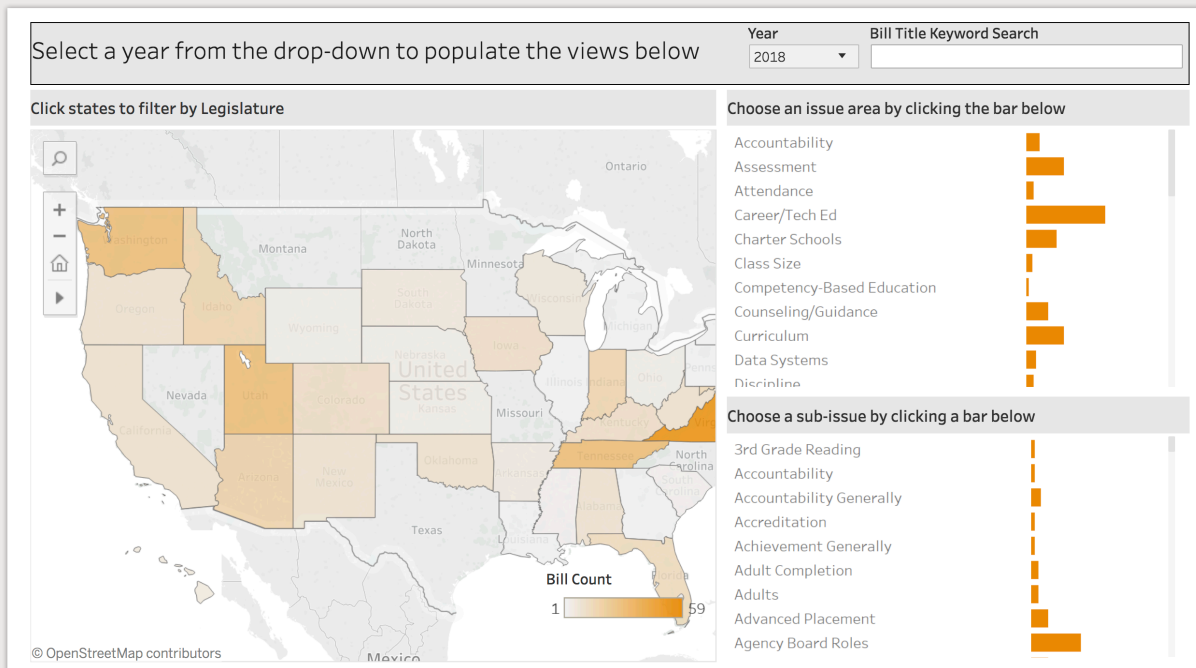


# RESEARCH

We compile information on education policies from early childhood through postsecondary education and workforce so state policymakers can make informed decisions.

# RESEARCH

## The Launch of a New State Policy Tracking Resource



Since 1996, Education Commission of the States has tracked state education legislation resulting in a **ONE-OF-A-KIND RESOURCE** containing thousands of early learning through postsecondary laws. In 2017, we announced a new and improved **STATE POLICY TRACKING RESOURCE** with the ability to filter by state and/or issue and sub-issue, or by keywords found in the bill titles. With this new functionality, users can search more than 45 education issues and 265 sub-issues.

In 2017, Education Commission of the States' staff summarized **1,003** bills for inclusion in the database. The State Policy Tracking resource received more than **9,500 PAGEVIEWS**.

## 50-State Comparisons

Our issue-specific **50-STATE COMPARISONS** allow policymakers to compare their states' laws against other states on topics such as Advanced Placement, transfer and articulation, K-3 quality and many others.

In 2017, we compiled **FOUR NEW** 50-State Comparisons and **UPDATED FOUR** existing 50-State Comparisons in key policy areas:

- Vouchers.
- Teacher License Reciprocity.
- Adult Inclusion in State Financial Aid.
- Prior Learning Assessments.
- Open Enrollment (update).
- Statewide Admissions (update).
- High School Feedback Reports (update).
- K-12 Governance Structures (update).

# RESEARCH

Education Commission of the States maintains an online database with summaries of education-related proposals from **GOVERNORS' STATE OF THE STATE ADDRESSES**. The database was **updated** with information from the 2017 State of the State addresses and users can view the content by state, issue and year, from 2011 to present.

## State Information Requests

Education Commission of the States assists state education leaders with **PERSONALIZED RESEARCH**, typically within 24 hours, when states need timely, trusted information to inform policy decisions.

In 2017, our policy staff completed **747** personalized state information requests, a **27 PERCENT INCREASE** over 2016. These information requests came in from every state plus the District of Columbia, and are one of the most unique and valued ways Education Commission of the States' policy team serves the people behind the policy.

### A sampling of the messages that Education Commission of the States received from constituents in 2017:

"I simply cannot thank you enough for such awesome information! I really appreciate it – and will be reaching out to you again soon for additional education-related information."  
GOVERNORS EDUCATION POLICY ADVISOR

"The way you've structured the information is also very helpful as I engage in conversations related to this topic. Thanks for taking the time to compile this information."  
LEGISLATIVE STAFF MEMBER

"Thanks for this wonderful service. The support we receive from ECS is so valuable."  
STATE DEPARTMENT OF EDUCATION OFFICIAL

"Thank you so much for this information. This is my first request to ECS, and I am impressed with your responsiveness!"  
STATE HIGHER EDUCATION OFFICIAL

"Thank you! You epitomize 'customer service!'"  
FOUNDATION

"You have an amazing team working on these state requests and we're grateful you're willing to share with us."  
STATE ORGANIZATION



# REPORT

We regularly issue relevant and timely reports providing education leaders with concise, factual overviews on the full spectrum of state education policies.

# REPORT

Education Commission of the States released more than **37 REPORTS** on key policy issues ranging from preschool through postsecondary education. Knowing that every state has unique and important challenges, our policy experts look at four main categories when creating reports:

- **Financing:** Identifying and appropriating funding for programs from pre-kindergarten to postsecondary is critical to high-quality education, that's why we address a broad range of funding issues, including preschool funding, K-12 funding, financial aid and performance-based funding.
- **Teaching and Leading:** Every student's success depends on having access to quality educators, which is why we work on the topics of governance, educator preparation and licensure, quality instruction and leadership, and educator evaluation.
- **Learning and Transitioning:** For students to advance from one educational level to the next, they must master rigorous content under the guidance and purposeful coordination of educators. For this reason, we cover issues including third-grade reading proficiency, academic standards, high school graduation requirements, and degree and certification completion.
- **Measuring and Improving:** Education systems can be continuously improved when states consistently review and hold them accountable for preparing students to succeed. To aid this process, we address topics such as assessments, educator evaluations, student privacy and pre-kindergarten through postsecondary data systems.

## A Sample of Our 2017 Reports:

(See Appendix A for a complete list.)

FINANCING	TEACHING & LEADING	LEARNING & TRANSITIONING	MEASURING & IMPROVING
<a href="#"><u>State Pre-K Funding 2016-17 Fiscal Year: Trends and Opportunities</u></a>	<a href="#"><u>Equity in Education: Key Questions to Consider</u></a>	<a href="#"><u>Guided Pathways to College Completion</u></a>	<a href="#"><u>Examining SLDS Development and Utility</u></a>
<a href="#"><u>Need-Based State Financial Aid</u></a>	<a href="#"><u>State Education Governance Structures: 2017 Update</u></a>	<a href="#"><u>Competency-Based Education</u></a>	<a href="#"><u>Charter School Accountability Under ESSA</u></a>
<a href="#"><u>Outcomes-Based Funding</u></a>	<a href="#"><u>Teacher License Reciprocity</u></a>	<a href="#"><u>State Innovations for Near-Completers</u></a>	<a href="#"><u>Chronic Absenteeism: A Key Indicator of Student Success</u></a>
<a href="#"><u>Seeking Support: State Financial Aid Programs and Adult Students</u></a>	<a href="#"><u>2017 State Policy Review: School and District Leadership</u></a>	<a href="#"><u>Age Requirements for Free and Compulsory Education</u></a>	<a href="#"><u>Assessments 101: A Policymaker's Guide to K-12 Assessments</u></a>

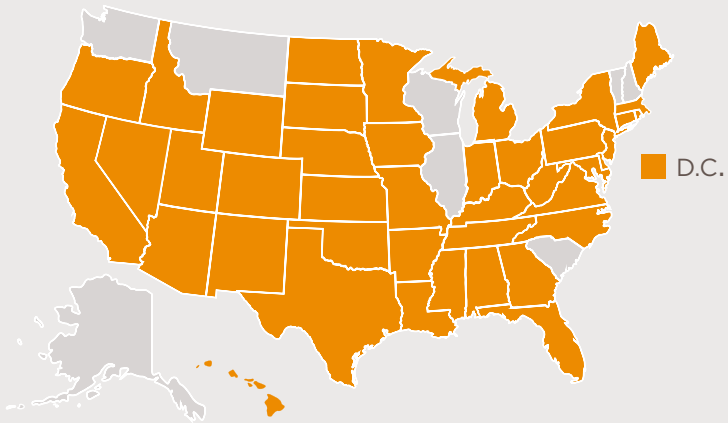
# COUNSEL

We provide unbiased advice on policy plans, consult on proposed legislation and testify at legislative hearings as third-party experts.



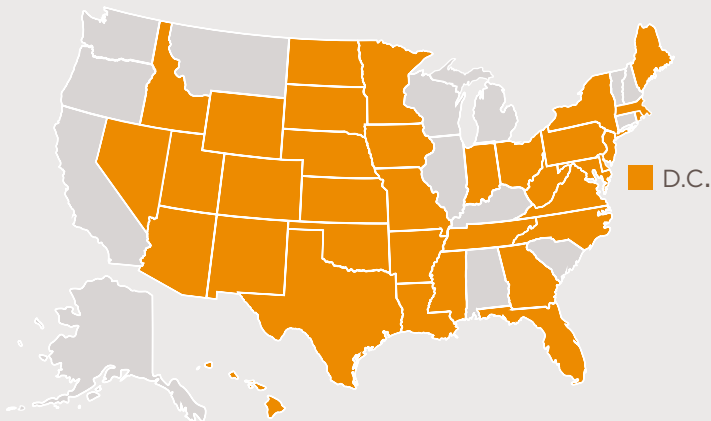
# COUNSEL

In 2017, we visited  
**42 States  
plus D.C.**

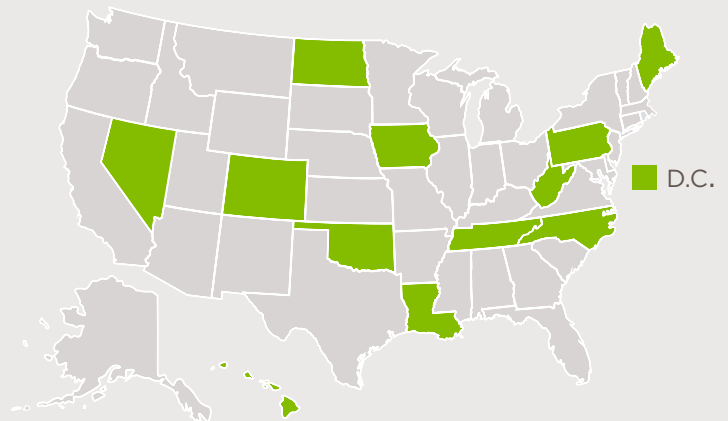


and provided the following support:

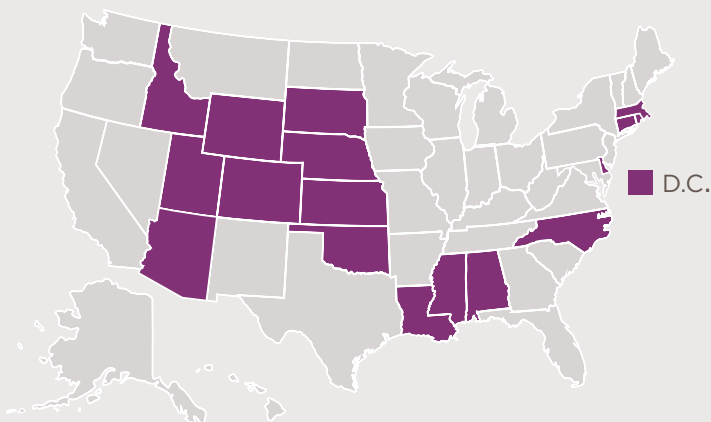
State Relations Visits: **35 States plus D.C.**



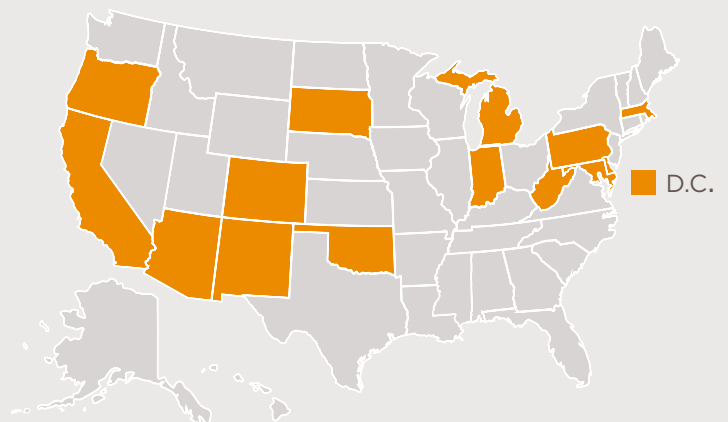
Testimony: **12 States plus D.C.**



Technical Assistance: **17 States plus D.C.**



Presentations: **14 States plus D.C.**



# CONVENE

We bring education leaders together within their states and across states to interact, collaborate and learn from each other.

# CONVENE

## National Forum on Education Policy

The 2017 National Forum on Education Policy, held at the historic Hotel del Coronado in San Diego, convened pivotal education leaders — governors, legislators, state commissioners, higher education leaders, teachers, business leaders — all focused on transforming policy and advancing student success. The three-day event also brought some of the nation's top education speakers and included sessions on topics ranging from preschool through postsecondary education and workforce readiness.

The 2017 National Forum on Education Policy convened **589 registrants**, including **30 Steering Committee Members** and **84 Commissioners**.



It was a fantastic opportunity to engage with policymakers, both in my state and nationally.



This is my favorite education conference and I look forward to it every year. I learn so much during the networking events in addition to the sessions at the conference. I come back to my state with a multitude of new contacts in addition to great information on how other states are implementing similar policies.

## Winter Commissioners Meeting

Education Commission of the States holds the **Winter Commissioners Meeting** annually. This convening presents an opportunity for Commissioners and Education Commission of the States' staff to build relationships, engage in rich discussions and prepare for the year ahead.

In 2017, **164 registrants**, including **33 Steering Committee Members** and **48 Commissioners**, attended the Winter Commissioners Meeting in Denver.



What a perfect size for a meeting! It was a terrific opportunity to get to connect with people that I don't normally see.



I enjoyed the opportunity to connect with education policymakers in a casual setting and discuss education issues together.

# CONVENE

## Other Convenings

In 2017, Education Commission of the States convened several small groups of education leaders from across the states to discuss — and learn about — specific education policies. These opportunities allow attendees to examine details and best practices, through sharing lessons and celebrations from each other's states. A few highlights include:

- A **State Board of Education Executive Directors' Policy Forum**, held in conjunction with the 2017 National Forum on Education Policy, gathered a group of 12 representatives from 11 different states to discuss key policy information to support state board leaders. Topics included ESSA, school finance, school choice and board management.
- A **Strengthening Support for Foster Youth Policy Academy**, held in September in Austin, Texas, brought together 30 attendees from five states to collaborate and explore best practices for improving postsecondary attainment among foster youth.
- The **K-3 State Policy Academy**, held in September in Denver, convened 34 attendees from five states to develop short- and long-term K-3 goals for each state, and action plans to achieve them.
- Fifty attendees from 24 states attended the **Supporting Adult Learners for Postsecondary Success State Policy Academy** in October in Nashville, Tenn., and discussed strategies for increasing adult learner success.
- Two **Dual Enrollment Policy Academies** — one in October in Washington, D.C., with 18 attendees from three states and another in December in Denver with 19 attendees from four states — supported state education leaders in their quest to improve policies that create high-quality dual enrollment opportunities.

# APPENDIX

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**A. Research and Reports**

**B. Education Commission of the States' Policy Team**

**C. Executive Committee**

**D. Standing Committees**

**E. Steering Committee and Commissioners**

**F. Partners and Policy Support**

**G. Budget and Financial Summary**

# 2017 RESEARCH AND REPORTS

Believing that informed policymakers create better education policy, Education Commission of the States provides state leaders with unbiased policy research and reporting, targeted technical support and the opportunity to learn from peers in other states.

We regularly release insightful reports covering education policy trends, comparing policy approaches across the states and highlighting promising practices. We also maintain databases that allow policymakers to quickly research policies in other states and compare their states' laws against other states.

Here you will find a summary of our 2017 research, resources and reports sorted by four key education policy issue areas: financing, teaching and leading, learning and transitioning, and measuring and improving.

## Financing

Identifying and appropriating funding for programs from pre-kindergarten to postsecondary is critical to high-quality education. For this reason, we address a broad range of funding issues, including preschool funding, K-12 funding, financial aid and performance-based funding.

### [State Pre-K Funding 2016-17 Fiscal Year: Trends and Opportunities](#)

This 50-State Review details state investments in pre-K funding by program for the 2016-17 fiscal year — including the percentage change over 2015-16 — state examples and opportunities for states under ESSA. (Bruce Atchison, Emily Parker, Louisa Diffey, January 2017)

### [Tuition Assistance Programs for Foster Youth Pursuing Postsecondary Education](#)

This 50-State Review serves as a tool to better understand the state-level support for this vulnerable student population and provides a guidepost for possible policy redesign. (Emily Parker, Molly Sarubbi, March 2017)

### [Simplification May Not Be So Simple: Gauging state alignment with the FAFSA](#)

This special report explores state alignment with the Free Application for Federal Student Aid and provides a synopsis of both federal- and state-level efforts related to FAFSA simplification. (Sarah Pingel, April 2017)

### [Need-Based State Financial Aid](#)

This Policy Snapshot explores need-based financial aid programs across the country and highlights state program examples, grant and scholarship expenditure amounts, and 2017 legislative activity. (Sarah Pingel, May 2017)

### [Outcomes-Based Funding](#)

This Policy Snapshot defines and explores outcomes-based funding, and provides summary information on 2016 and 2017 legislative activities. (Mary Fulton, Neal Holly, September 2017)

### [Seeking Support: State financial aid programs and adult students](#)

This Policy Analysis provides legislative examples and an overview of financial aid policies, requirements and programs, with a focus on adult learners. (Neal Holly, Sarah Pingel, October 2017)

## Teaching and Leading

We understand that high-quality education requires superior teachers and leaders. That is why we examine teaching and leadership together, as the combination drives student success and powerful education policy.

### [Equity in Education: Key questions to consider](#)

This special report encourages increased intentionality of policy assessment and development through exploring equity-minded questions across four key state policy levers: teaching and leading, learning and transitioning, measuring and improving, and financing. (Alyssa Rafa, Bruce Atchison, Louisa Diffey, Molly Sarubbi, June 2017)

### [State Education Governance Structures: 2017 update](#)

This 50-State Review provides an overview of governance structures in the states and implications for practice, deep dives into four governance models and looks at examples of other governance models. (Hunter Railey, August 2017)

**The Civics Education Initiative 2015-17**

This Education Trends report provides an update on state adoption of the Civics Education Initiative, explains the impact of the initiative, looks at how states customized it, and provides examples and opportunities for policymakers to build on civic education policy efforts. (Hunter Railey, Jan Brennan, September 2017)

**Teacher License Reciprocity**

This 50-State Review defines teacher license reciprocity, explores how state-specific licensing requirements impact the teacher labor market, and includes examples of national and state efforts to facilitate reciprocity. (Stephanie Aragon, September 2017)

**Learning and Transitioning**

For students to advance from one educational level to the next, they must master rigorous content under guidance and purposeful coordination of educators. That is why we cover issues including third grade reading proficiency, academic standards, high school graduation requirements, and degree and certification completion.

**Open Enrollment: Overview and 2016 legislative update**

This Policy Analysis provides an overview of open-enrollment policies across the country, as well as 2016 state-by-state legislative updates. (Micah Ann Wixom, January 2017)

**School Choice Glossary**

This glossary defines the multiple school choice options available to state policymakers, provides an overview of how states approach implementing these options and includes links to our school choice resources. (Micah Ann Wixom, February 2017)

**Governors' Top Education Priorities: 2017 State of the State addresses**

This Education Trends report highlights the top seven education priorities identified by 42 governors in their 2017 State of the State addresses and provides examples of how states plan to approach these priority areas. (Alyssa Rafa, Dave Rogowski, March 2017)

**State of the States Landscape Report: State-level policies supporting equitable K-12 computer science education**

This report summarizes states' progress in developing state-level policies that support equitable K-12 computer science education. This report was prepared by a team of authors representing Code.org, Education Commission of the States, Education Development Center, Inc. and the Massachusetts Computer Attainment Network, Expanding Computing

**2017 State Policy Review: School and district leadership**

This special report provides context and examples of new legislation impacting preparation, certification, induction, professional development, evaluation and compensation for school and district leaders. (Deven Scott, October 2017)

Education Pathways, and SageFox Consulting Group. (Alan Peterfreund, Jennifer Dounay Zinth, Jim Stanton, Katie A. Hendrickson, Lynn Goldsmith, Pat Yongpradit, Rebecca Zarch, Sarah Dunton, W. Richards Adrion, April 2017)

**Guided Pathways to College Completion**

This Policy Snapshot provides summary information related to guided pathways, 2016 and 2017 legislative activities, and legislation and board policies from previous years. (Mary Fulton, April 2017)

**Voucher Programs**

This Policy Analysis provides a comprehensive look at eligibility requirements, accountability and funding for voucher programs across the states, and includes research findings and legal challenges for this private school choice option. (Micah Wixom, June 2017)

**Competency-Based Education**

This Policy Snapshot defines competency-based education and provides an overview of current and previous legislation. (Lexi Anderson, June 2017)

**Higher Education Civic Learning and Engagement: A Massachusetts case study**

This Promising Practices report explores the civics learning and engagement efforts of Massachusetts' public higher education system in five areas: vision of Preparing Citizens as a core educational commitment, development of a state higher education Policy on Civic Learning, creation of civics engagement and service-learning course designations, progress in statewide assessment

accountability for civics learning and policies to align civics learning across the K-16 education continuum. (Jan Brennan, June 2017)

### **Advanced Placement Access and Success: How do rural schools stack up?**

This joint report from the College Board and Education Commission of the States explores the Advanced Placement program and access in rural, suburban and urban schools, and examines data on student access, participation and performance across urbanicities. (Brian A. Sponsler, Jeff Wyatt, Meredith Welch, Sharmila Mann, August 2017)

### **Postsecondary Campus Safety**

This Policy Snapshot explores campus safety, specifically regarding guns on campus, campus sexual violence, and pertinent 2016 and 2017 legislative activities. (Lauren Sisneros, August 2017)

## **Measuring and Improving**

Education systems can be continuously improved when reviewed consistently and held accountable for preparing student success. To aid this process, we address topics such as assessments, educator evaluations, student privacy and pre-kindergarten through postsecondary data systems.

### **ESSA Thinkers Meeting Insights: Process is key to developing state plans**

This special report summarizes big-picture ideas captured during Education Commission of the States' ESSA Thinkers Meeting and also provides state examples and additional resources. (Julie Rowland Woods, January 2017)

### **2017 ArtScan at a Glance: Connecting the states and arts education policy**

This resource summarizes state policies for arts education identified in statute or administrative code — for all 50 states plus the District of Columbia — based on a comprehensive search of state education statute and codes on each state's relevant websites. (Jennifer Glinzak, Scott D. Jones, March 2017)

### **ESSA: Mapping opportunities for the arts**

This special report highlights how states and districts can engage the arts in the ongoing work of ESSA. Designed to continue growing as ESSA implementation proceeds, this report currently contains chapters exploring the opportunities for arts education within the following topics: Accountability, Assessments, Stakeholder Engagement, State Plans, Tiers of Evidence, Title I and a Well-Rounded Education. (Scott D. Jones, last updated in June 2017)

### **State Innovations for Near-Completers**

This Promising Practices report overviews the policy landscape regarding near-completers, reviews three states' outreach strategies to this population and includes policy considerations for state leaders. (Lexi Anderson, September 2017)

### **Attainment Goals and Plans**

This Policy Snapshot provides summary information for 2017 legislation related to attainment goals and plans, as well as policy actions from previous years. (Mary Fulton, October 2017)

### **Age Requirements for Free and Compulsory Education**

This 50-State Review defines and explores free and compulsory education, and includes state examples, policy considerations, exemptions and requirements. (Louisa Diffey, Sarah Steffes, November 2017)

### **Examining SLDS Development and Utility**

This policy report explores statewide longitudinal data systems — including benefits and obstacles of connecting education data — and utilizes detailed case studies for a comprehensive look at three states' data systems. (Zeke Perez, March 2017)

### **ESSA: Mapping opportunities for civic education**

This Education Trends report provides an overview of ESSA and outlines how ESSA strengthens opportunities for states to expand and support civics learning and engagement. (Jan Brennan, April 2017)

### **Charter School Accountability Under ESSA**

This Policy Analysis provides a brief overview of school accountability over the past several years and discusses how ESSA's accountability provisions apply to charter schools. (Jennifer Thomsen, May 2017)

### **Chronic Absenteeism: A key indicator of student success**

This Policy Analysis discusses chronic absenteeism as it relates to student success. (Alyssa Rafa, June 2017)

### **Statewide Longitudinal Data Systems**

This Policy Snapshot defines and explores statewide longitudinal data systems, as well as relevant 2016 and 2017 legislation. (Zeke Perez, August 2017)



**Charter Authorizers: What they are & why they matter**

This special report provides basic information on authorizers and their role in charter school accountability, as well as two examples of states with strong authorizing policies. (Jennifer Thomsen, August 2017)

**Beyond the Core: Advancing student success through the arts**

This Education Trends report explores research on how the arts bolster the development of deeper learning skills, provides examples of programs that successfully increased access to the arts in education in public schools, and includes state- and local-level policy considerations. (Emily Workman, September 2017)

**Assessments 101: A policymaker's guide to K-12 assessments**

This policy brief supports state leaders' understanding of assessments by first classifying and categorizing assessments, and then providing an overview of common terms used when choosing and utilizing assessments. (Julie Rowland Woods, October 2017)

**50-State Comparisons and Databases (created or updated in 2017)****50-State Comparison: Open-Enrollment Policies**

This resource shows how all states approach specific open-enrollment policies. (Micah Ann Wixom, January 2017)

**50-State Comparison: Statewide Admissions Policies**

This updated resource provides a state-by-state look at how all states approach specific admissions policies, including statewide and systemwide admissions, alternative opportunities for students and guaranteed or automatic admissions. (Lauren Sisneros, February 2017)

**State of the State Addresses: 2011-17**

This interactive map shows each state's annual education-related proposals from every governor's annual State of the State addresses. (Alyssa Rafa, Dave Rogowski, March 2017)

**50-State Comparison: Vouchers**

This comprehensive resource explores voucher programs and policies in all states, and examines how individual states approach assessment requirements, enrollment limits and student eligibility, among other topics. (Micah Ann Wixom, March 2017)

**50-State Comparison: High School Feedback Reports**

This database reviews high school feedback reports and systems in all 50 states. (Lauren Sisneros, Zeke Perez, August 2017)

**State Civic Education Policy: Framework and gap analysis tool**

The framework and gap analysis tool are intended to guide state leaders as they address the complexities of preparing students for college, career and civic life. In addition to the framework and gap analysis tool, this resource includes examples to demonstrate how current state efforts are leading to significant, positive changes in civics education for all students, P-20. (Jan Brennan, Paul Baumann, December 2017)

**Building Policy Momentum for Foster Youth Support in Postsecondary Education**

This special report discusses key takeaways from our State Policy Academy focused on foster youth in postsecondary education, includes approaches from Colorado, Iowa, Oregon and Texas, and considerations to assist policy development supporting foster youth attainment. (Emily Parker, Lauren Sisneros, Molly Sarubbi, December 2017)

**50-State Comparison: Teacher License Reciprocity**

This comprehensive resource is the result of research of teacher license reciprocity in all states, with 11 data points to access. (Stephanie Aragon, September 2017)

**50-State Comparison: Adult Inclusion in State Financial Aid Policies**

This resource provides for the two largest financial aid programs (by expenditure) in each state, according to 2015 data and shows how states approach adult inclusion in state financial aid policies. (Sarah Pingel, October 2017)

**50-State Comparison: K-12 Governance Structures**

This comprehensive resource provides a national overview of the key policymaking roles in K-12 education policy, a summary of each role's general powers and duties and some information on how they relate to other policymaking roles. (Hunter Railey, November 2017)

**50-State Comparison: Prior Learning Assessment Policies**

This resource focuses on Prior Learning Assessment policies — which refer to a process to award academic credit for prior learning — in all states. (Erin Whinnery, December 2017)

## YOUR EDUCATION POLICY TEAM.



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## EXECUTIVE COMMITTEE

The Executive Committee provides strategic direction and oversight for the management, operations and financial policies of the organization. The president is hired by and serves at the pleasure of the Executive Committee. Specific powers and responsibilities of the Executive Committee include reviewing Education Commission of the States' annual audit, annual report and the president's proposed budget before forwarding each to the Steering Committee for final approval.

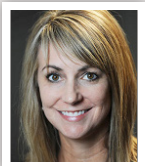
The Executive Committee is composed of the chair, the immediate past chair, the chair-elect, the vice chair, the treasurer and no more than five additional members of the Steering Committee who broadly represent the Commission, and who are appointed by the chair.

### CHAIR



**Phil Bryant**

*Governor  
Mississippi*



**Laurie Smith**

*Education/Workforce Development  
Policy Advisor, Office of Governor  
Phil Bryant  
Mississippi*

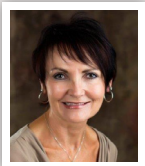
### VICE CHAIR



**Shirley Weber**

*Assemblymember, Education and Higher  
Education Standing Committees  
California*

### TREASURER



**Melody Schopp**

*Secretary of Education  
South Dakota*

### IMMEDIATE PAST CHAIR



**Steve Bullock**

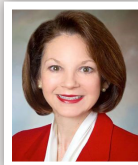
*Governor  
Montana*



**Siri Smillie**

*Education Policy Advisor, Office of  
Governor Steve Bullock  
Montana*

### MEMBERS



**Stephanie Bell**

*Vice Chair, State Board of Education  
Alabama*



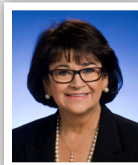
**Peter Blake**

*Director, State Council of Higher  
Education  
Virginia*



**Ben Cannon**

*Executive Director, Higher Education  
Coordinating Commission  
Oregon*



**Dolores Gresham**

*Chair, Senate Education Committee  
Tennessee*



**Luther Olsen**

*Chair, Senate Education Committee  
Wisconsin*

## FINANCE COMMITTEE

The Finance Committee provides advice to the Executive Committee on the selection of the certified public accounting firm, reviews the results of the public accounting firm's annual audit, reviews and makes recommendations regarding the president's proposed annual budget, proposes to the Executive Committee changes in accounting practices and recommends strategic financial policies to the Executive Committee.

The Finance Committee also makes recommendations to the Executive Committee regarding the following issues: portfolio, mission and objectives, appropriate asset allocation strategy, investment policy consistent with objectives, and investment managers to implement investment policies. In addition, the Committee monitors investment results and alerts the Executive Committee to any problems.

### TREASURER AND COMMITTEE CHAIR

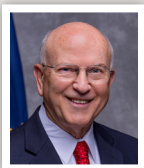


**Melody Schopp**  
*Secretary of Education*  
*South Dakota*

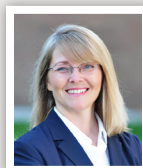


**Dan Branch**  
*Attorney, Winstead PC*  
*Texas*

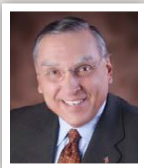
### VICE CHAIR



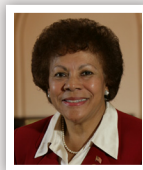
**Dennis Kruse**  
*Chair, Senate Education and Career*  
*Development Committee*  
*Indiana*



**Wendy Horman**  
*Representative*  
*Idaho*



**John Bonaiuto**  
*Government Relations Consultant,*  
*Association of School Boards*  
*Nebraska*



**Shirley Turner**  
*Vice Chair, Senate Education Committee*  
*New Jersey*

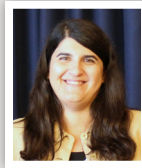
## NATIONAL FORUM PLANNING COMMITTEE

The National Forum Planning Committee works in concert with Education Commission of the States' staff to review and approve the overall design and desired outcomes for Education Commission of the States' annual meeting, establish an evaluation plan to assess Commissioner satisfaction and meeting effectiveness, and provide direction to the president and staff for future meetings.

### CHAIR



**Shirley Weber**  
*Assemblymember, Education and Higher Education Standing Committees  
 California*

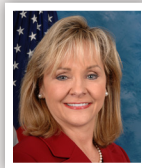


**Dawn Wallace**  
*Education and Strategic Initiatives Policy Advisor, Office of Governor Doug Ducey  
 Arizona*

### VICE CHAIR

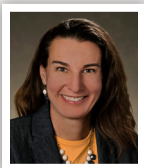


**Nancy Norman**  
*Consultant, Norman Consultant Services  
 Alaska*

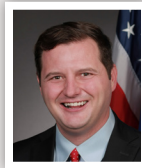


**Mary Fallin**  
*Governor  
 Oklahoma*

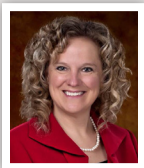
### MEMBERS



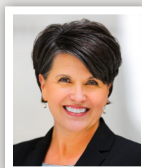
**Katy Anthes**  
*Commissioner of Education  
 Colorado*



**Jake Yunker**  
*Oklahoma*



**Jillian Balow**  
*Superintendent of Public Instruction  
 Wyoming*



**Tami Pyfer**  
*Education Advisor, Office of Governor Gary Herbert  
 Utah*

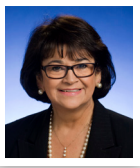


**Doug Ducey**  
*Governor  
 Arizona*

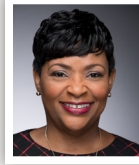
# NOMINATING COMMITTEE

The Nominating Committee makes nominations for Education Commission of the States' officers, Steering Committee positions, awards or recognitions, or other nominations that the chair or Steering Committee may request.

## CHAIR

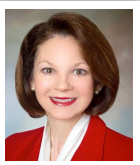


**Dolores Gresham**  
*Chair, Senate Education Committee*  
*Tennessee*



**Adrienne Jones**  
*Chair, House Committee on Legislative Ethics*  
*Maryland*

## VICE CHAIR



**Stephanie Bell**  
*Vice Chair, State Board of Education*  
*Alabama*



**David Volkman**  
*Executive Deputy Secretary, Department of Education*  
*Pennsylvania*



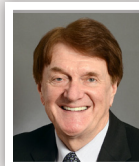
**Linda Fandel**  
*Special Assistant for Education, Office of Governor Kim Reynolds*  
*Iowa*



**Brian Whiston**  
*State Superintendent*  
*Michigan*



**Erin Hames**  
*President, ReformED*  
*Georgia*



**Chuck Wiger**  
*Ranking Minority Member, E-12*  
*Senate Finance Committee*  
*Minnesota*

# STEERING COMMITTEE AND COMMISSIONERS

The Steering Committee is the primary policy-setting body of Education Commission of the States. Specifically, the Steering Committee has the right to: adopt and approve statements and communications to implement, effectuate and advocate policy positions of Education Commission of the States; consider policy recommendations from any person, committee or other body; engage in discussion and debate of education issues in order to provide major program direction for Education Commission of the States; recommend bylaw changes to Education Commission of the States; and approve Education Commission of the States' strategic plan, annual budget and annual report.

Between meetings of the Steering Committee, its policymaking authority is delegated to the Executive Committee. The Steering Committee voting members consist of one representative from each member state, as well as the chair, vice chair, treasurer and immediate past chair during their terms of office. The chair and vice chair of Education Commission of the States shall serve as the chair and vice chair of this Committee as well.

*Steering Committee members are listed in GREEN.*

## ALABAMA

- **STEPHANIE BELL**, Vice Chair, Alabama State Board of Education
- Kay Ivey, Governor, State of Alabama
- Governor's Proxy: Christian Becraft, Education Policy Advisor, Alabama Governor's Office
- Dick Brewbaker, Chair, Senate Education and Youth Affairs Committee, Alabama Senate
- Jim Purcell, Executive Director, Alabama Commission of Higher Education
- Bill Poole, Chair, House Ways and Means Education Committee, Alabama House of Representatives
- Edward Richardson, Interim State Superintendent of Public Instruction, Alabama Department of Education
- Jeana Ross, Secretary, Alabama Department of Early Childhood Education

## ALASKA

- **NANCY NORMAN**, Education Consultant, Norman Consultant Services
- Bill Walker, Governor, State of Alaska
- Deena Bishop, Superintendent of Schools, Anchorage School District
- Harriet Drummond, Chair, House Education Committee, Alaska House of Representatives
- James Fields, Chair, Alaska Board of Education and Early Development
- Michael Johnson, Commissioner, Alaska Department of Education & Early Development
- Gary Stevens, Member, Senate Education Committee, Alaska Senate

## AMERICAN SAMOA

- **MORELI NIUATO**, President, Kanana Fou Theological Seminary
- Lolo Matalasi Moliga, Governor, Territory of American Samoa
- Seth Galea'i, President, American Samoa Community College
- Vaetasi Tu'umolimoli Moliga, Chair, House Education Committee, American Samoa House of Representatives
- Etuale Viane, Director, Office of Catholic Education

## ARIZONA

- **DOUG DUCEY**, Governor, State of Arizona
- Governor's Proxy: Dawn Wallace, Education Policy Advisor, Arizona Governor's Office
- Heather Carter, Vice-Chairman, House Appropriations Subcommittee on Education, Arizona House of Representatives
- Janice Palmer, Vice President and Director of Policy, Helios Education Foundation
- Kimberly Yee, Senate Majority Leader, Arizona Senate

**ARKANSAS**

- **TERRI HARDY**, President, TNH Educational Consulting, Inc.
- Asa Hutchinson, Governor, State of Arkansas
- Kaneaster Hodges, Jr., former Chair, Higher Education Coordinating Board, Arkansas Department of Higher Education
- Calvin Johnson, former Dean of Education, University of Arkansas
- Johnny Key, Commissioner of Education, Arkansas Department of Education

**CALIFORNIA**

- **SHIRLEY WEBER**, Member, Assembly Education Committee, California Assembly
- Benjamin Allen, Chair, Senate Education Committee, California Senate
- Jerry Brown, Jr., Governor, State of California
- Lark Park, Senior Advisor for Policy, California Governor's Office
- Ilene Straus, State Board Vice President, California
- Tom Torlakson, State Superintendent of Public Instruction, California

**COLORADO**

- **KATY ANTHES**, Commissioner of Education, Colorado Department of Education
- John Hickenlooper, Governor, State of Colorado
- James Coleman, Representative, Colorado General Assembly
- Kerrie Dallman, President, Colorado Education Association
- David Padrino, Chief of Staff, Colorado Lieutenant Governor's Office
- Kevin Priola, Vice Chair, Senate Education Committee, Colorado Senate
- Kim Hunter Reed, Executive Director, Colorado Department of Higher Education

**CONNECTICUT**

- **BETH BYE**, Vice Chair, Senate Education Committee, Connecticut Senate
- Dannel Malloy, Governor, State of Connecticut
- Ellen E. Cohn, Deputy Commissioner, Connecticut Department of Education
- Cheryl Dickinson, Professor, Southern Connecticut State University
- Andrew Fleischmann, Co-Chair, House Education Committee, Connecticut House of Representatives
- Dianna Roberge Wentzell, Commissioner of Education, Connecticut Department of Education
- Hayley Zinn-Rowthorn, Owner, Educational Consultant, REALize Learning, LLC

**DELAWARE**

- **DAVID SOKOLA**, Chair, Senate Education Committee, Delaware Senate
- John Carney, Jr., Governor, State of Delaware
- Madeleine Bayard, Vice President, Policy and Practice, Rodel Charitable Foundation of Delaware
- Susan Bunting, Secretary of Education, State of Delaware
- Kevin Fitzgerald, Superintendent, Caesar Rodney School District
- John C. Gooden, President, M. Davis & Sons, Inc.



**DISTRICT OF COLUMBIA**

- **HANSEUL KANG**, State Superintendent of Education, Office of the State Superintendent of Education
- Muriel Bowser, Mayor, District of Columbia Office of the Mayor
- Elaine Crider, Chair, Board of Trustees, University of the District of Columbia
- David Grosso, Chair, Education Committee, Council of the District of Columbia
- Ronald Mason, Jr., President, University of the District of Columbia
- Phil Mendelson, Chair, Council of the District of Columbia
- Karen Williams, President, Board of Education of District of Columbia

**FLORIDA**

- **KELLI STARGEL**, Deputy Majority Leader, Florida Senate
- Rick Scott, Governor, State of Florida
- Michael Bileca, Representative, Florida House of Representatives
- Manny Diaz, Jr., Chair, House Appropriations for Pre-K-12 Subcommittee, Florida House of Representatives
- Bill Montford, member, Senate Appropriations Subcommittee on Pre-K-12 Education, Florida Senate
- Eric Smith, Member, AVID Center of Florida and Georgia

**GEORGIA**

- **ERIN HAMES**, President, ReformEd Georgia
- Nathan Deal, Governor, State of Georgia
- Governor's Proxy: Alexis Oberg, Education Policy Advisor, Georgia Governor's Office
- William S. Schofield, Superintendent, Hall County School District
- Freddie Powell Sims, Secretary, Education and Youth Committee, Georgia Senate
- Richard Woods, State Superintendent of Schools, Georgia Department of Education
- Steve Wrigley, Chancellor, University System of Georgia

**HAWAII**

- **MICHELLE KIDANI**, Chair, Senate Education Committee, Hawaii Senate
- David Ige, Governor, State of Hawaii
- Joan Husted, Board of Directors, Education Institute of Hawaii
- Christina Kishimoto, Superintendent, Hawaii Department of Education
- Carmielita Minami, Adjunct, University of Hawaii at Manoa
- Alan Oshima, President and CEO, Hawaiian Electric Company
- Justin Woodson, Chair, House Education Committee, Hawaii House of Representatives

**IDAHO**

- **WENDY HORMAN**, Representative, Idaho Legislature
- C.L. Otter, Governor, State of Idaho
- Governor's Proxy: Marilyn Whitney, Education Policy Advisor, Idaho Governor's Office
- Matt Freeman, Executive Director, Idaho State Board of Education
- Rod Gramer, President and CEO, Idaho Business for Education
- Dean Mortimer, Chair, Senate Education Committee, Idaho Senate
- Julie VanOrden, Chair, Idaho House of Representatives
- Sherri Ybarra, Superintendent of Public Instruction, Idaho Department of Education

**ILLINOIS**

- **TONY SMITH**, State Superintendent, Illinois State Board of Education
- Bruce Rauner, Governor, State of Illinois
- Kimberly Lightford, Vice-Chairperson, Senate Education Committee, Illinois Senate
- Craig Lindvahl, Member, Illinois Board of Education

**INDIANA**

- **DENNIS KRUSE**, Chair, Senate Education and Career Development Committee, Indiana Senate
- Eric Holcomb, Governor, State of Indiana
- Robert Behning, Chair, House Education Committee, Indiana House of Representatives
- Teresa Lubbers, Commissioner, Indiana Commission for Higher Education

**IOWA**

- **LINDA FANDEL**, Special Assistant for Education, State of Iowa
- Terry Branstad, Governor, State of Iowa
- Tod R. Bowman, Member, Senate Education Committee, Iowa Senate
- Craig Johnson, Senator, Iowa Senate
- Walt Rogers, Chair, House Education Committee, Iowa House of Representatives
- Cindy Winckler, Member, House Education Committee, Iowa House of Representatives
- Ryan Wise, Director, Iowa Department of Education

**KANSAS**

- **SALLY CAUBLE**, Board Member, Kansas State Board of Education
- Sam Brownback, Governor, State of Kansas
- Clay Aurand, Chair, House Education Committee, Kansas House of Representatives
- Molly Baumgardner, Chair, Senate Education Committee, Kansas Senate
- Diane DeBacker, CEO and President, DeBacker Consulting
- Frank Henderson, Jr., Past President, Kansas Association of School Boards
- Zoe Newton, Vice Chair, Kansas Board of Regents

**KENTUCKY**

- **DERRICK GRAHAM**, Representative, Kentucky House of Representatives
- Matt Bevin, Governor, State of Kentucky
- Governor's Proxy: Hal Heiner, Secretary, Kentucky Education and Workforce Development Cabinet
- Gary Houchens, Associate Professor, Western Kentucky University
- Bob Hutchison, Owner, McDonalds of Eastern Kentucky
- Sherry Powers, Dean, Eastern Kentucky University
- Aaron Thompson, Interim President, Kentucky State University
- Mike Wilson, Chair, Senate Education Committee, Kentucky Senate

**LOUISIANA**

- **JOHN BEL EDWARDS**, Governor, State of Louisiana
- Conrad Appel, Member, Senate Education Committee, Louisiana Senate
- Steve Carter, Member, House Education Committee, Louisiana House of Representatives
- Richard Lipsey, Chairman, Louisiana Board of Regents
- Donald Songy, Senior Policy Advisor, State of Louisiana
- Phyllis Taylor, Chairman and President, Patrick F. Taylor Foundation
- John White, State Superintendent of Education, Louisiana Department of Education

**MAINE**

- Paul LePage, Governor, State of Maine
- Duke Albanese, Senior Policy Advisor, Great Schools Partnership
- Brian Langley, Chair, Joint Committee on Education and Cultural Affairs, Maine Senate

**MARYLAND**

- **ADRIENNE JONES**, Delegate, Maryland House of Delegates
- Larry Hogan, Governor, State of Maryland
- Kathleen Hetherington, President, Howard Community College
- Nancy J. King, Chair, Senate Committee on Budget and Taxation-Education, Business and Administration Subcommittee, Maryland Senate
- Karen Salmon, Superintendent of Schools, Maryland State Department of Education

**MASSACHUSETTS**

- **MITCHELL CHESTER** (Steering Committee member through end of 2017, posthumous)
- Maura Banta, Director, Global Citizenship Initiative, IBM
- Richard Freeland, President Emeritus, Northeastern University
- Matthew Malone, Former Secretary of Education, Private citizen
- James Peyser, Secretary of Education, State of Massachusetts
- Paul Toner, Executive Director, Teach Plus Massachusetts
- Thomas Weber, Commissioner, Massachusetts Department of Early Education and Care

**MICHIGAN**

- **BRIAN WHISTON**, State Superintendent, Michigan Department of Education
- Rick Snyder, Governor, State of Michigan
- Governor's Proxy: Eileen Weiser, Board Member, Michigan State Board of Education
- Nancy Danhof, Executive Director, Todd Martin Development Fund
- Kellie Dean, President/CEO, Dean Transportation Headquarters
- Phil Pavlov, Chair, Senate Education Committee, Michigan Senate
- Tyler Sawher, Senior Strategy Advisor, Michigan Governor's Office

**MINNESOTA**

- **CHARLES WIGER**, Ranking Minority Member, E-12 Finance Committee, Minnesota Senate
- Mark Dayton, Governor, State of Minnesota
- Brenda Cassellius, Commissioner of Education, Minnesota Department of Education
- Sondra Erickson, Chair, Education Innovation Policy, Minnesota House of Representatives
- Carla Nelson, Chair, Senate E-12 Finance Committee, Minnesota Senate
- Lawrence Pogemiller, Commissioner of Higher Education, Minnesota Office of Higher Education

**MISSISSIPPI**

- **PHIL BRYANT**, Governor, State of Mississippi
- Governor's Proxy: Laurie Smith, Education & Workforce Development Policy Advisor, Mississippi Governor's Office
- Glenn F. Boyce, Commissioner of Higher Education, Mississippi State Institutions of Higher Learning
- Josh Harkins, Chairman, Universities and Colleges Committee, Mississippi Senate
- Nolan Mettetal, Chair, House Universities and Colleges Committee, Mississippi House of Representatives
- Gray Tollison, Chair, Senate Education Committee, Mississippi Senate
- Carey Wright, State Superintendent of Education, Mississippi Department of Education

**MISSOURI**

- Eric Greitens, Governor, State of Missouri
- Steve Cookson, Member, House Elementary and Secondary Education Committee, Missouri House of Representatives
- Patrick Gadell, Attorney at Law
- Joel Jennings, Assistant Professor, Saint Louis University
- Mike Nietzel, Deputy Director, Missouri Department of Mental Health

**MONTANA**

- **STEVE BULLOCK**, Governor, State of Montana
- Governor's Proxy: Siri Smillie, Education Policy Advisor, Montana Governor's Office
- Elsie Arntzen, Superintendent of Public Instruction, Montana Office of Public Instruction
- Seth Berglee, Chair, House Education, Montana House of Representatives
- Elly Driggers, Retired Kindergarten Teacher, Central Elementary School
- Keith Regier, Senator, Montana Senate
- Carmen Cornelius Taylor, Dean of Academic Affairs, Aaniiih Nakoda College
- Mike Thiel, Math Teacher, Flathead High School

**NEBRASKA**

- **JOHN BONAIUTO**, Government Relations, Nebraska Association of School Boards
- Pete Ricketts, Governor, State of Nebraska
- Mike Baumgartner, Executive Director, Nebraska Coordinating Commission for Postsecondary Education
- Matthew Blomstedt, Commissioner of Education, Nebraska Department of Education
- Mike Groene, Chair, Senate Education Committee, Nebraska Legislature
- Tyson Larson, Chair, General Affairs Committee, Nebraska Legislature
- Adam Morfeld, Member, Senate Education Committee, Nebraska Legislature

**NEVADA**

- **BRIAN SANDOVAL**, Governor, State of Nevada
- Governor's Proxy: Brian Mitchell, Director, Governor's Office of Science, Innovation and Technology
- Carolyn Edwards, Member, Board of School Trustees, Clark County School District
- Aaron D. Ford, Senate Majority Leader, Nevada Senate
- Becky Harris, Member, Senate Education Committee, Nevada Senate
- Robin Titus, Assemblywoman, Nevada Assembly
- Michael B. Wixom, Former Vice Chair, Board of Regents, Nevada System of Higher Education

**NEW HAMPSHIRE**

- Chris Sununu, Governor, State of New Hampshire
- Virginia Barry, Former Commissioner of Education
- Kathryn Dodge, Principal, Dodge Advisory Group, LLC
- Tom Horgan, President & CEO, New Hampshire College and University Council
- Jay Kahn, Senator, New Hampshire Senate
- Mel Myler, Member, House Education Committee, New Hampshire House of Representatives

**NEW JERSEY**

- **SHIRLEY TURNER**, Vice Chair, Senate Education Committee, New Jersey Senate
- Chris Christie, Governor, State of New Jersey
- Marlene Caride, Chair, Assembly Education Committee, New Jersey Assembly
- Susan Cole, President, Montclair State University
- Kristin Hennessy, Teacher, Brielle Elementary School
- Peter Renwick, Director, Special Projects, Westfield Town School District

**NEW MEXICO**

- **WILLIAM SOULES**, Chair, Senate Education Committee, New Mexico Senate
- Barbara Damron, Secretary, New Mexico Higher Education Department
- Susana Martinez, Governor, State of New Mexico
- Stephanie Garcia Richard, Chair, House Education Committee, New Mexico House of Representatives
- Matt Pahl, Executive Director, New Mexico Coalition for Charter Schools
- Dennis Roch, Member, House Education Committee, New Mexico House of Representatives
- Joseph Shepard, President, Western New Mexico University

**NEW YORK**

- **JOHANNA DUNCAN-POITIER**, Senior Vice Chancellor of Community Colleges & the Education Pipeline, State University of New York
- Andrew Cuomo, Governor, State of New York
- MaryEllen Elia, Commissioner of Education, New York State Department of Education
- John Flanagan, Temporary President and Majority Leader, New York Senate
- Bethaida Gonzalez, Dean, University College, Syracuse University

**NORTH CAROLINA**

- **CRAIG HORN**, Co-Chair, House Education Committee, North Carolina House of Representatives
- Roy Cooper, Governor, North Carolina Governor's Office
- Governor's Proxy: Geoff Coltrane, Education Policy Advisor, North Carolina Governor's Office
- Chad Barefoot, Co-Chair, Senate Appropriations on Education and Higher Education Committee, North Carolina Senate
- Jennifer Haygood, Acting President, North Carolina Community College System
- Cecilia Holden, Director, Legislative Affairs and Special Initiatives, North Carolina State Board of Education
- Mark Johnson, Superintendent of Public Instruction, North Carolina Department of Public Instruction
- Margaret Spellings, President, University of North Carolina System

**NORTH DAKOTA**

- **DONALD SCHAIBLE**, Chair, Senate Education Committee, North Dakota Senate
- Doug Burgum, Governor, State of North Dakota
- Governor's Proxy: Levi Bachmeier, Policy Advisor, North Dakota Governor's Office
- Kirsten Baesler, State Superintendent, North Dakota Department of Public Instruction
- Mike Bitz, Superintendent, Mandan Public School District
- Travis Jordan, Superintendent, Beulah School District 27
- Mark Owens, Chair, House Education Committee, North Dakota House of Representatives

**OHIO**

- John Kasich, Governor, State of Ohio

**OKLAHOMA**

- **MARY FALLIN**, Governor, State of Oklahoma
- Governor's Proxy: Jake Yunker, Deputy Policy Director, State of Oklahoma
- Joy Hofmeister, State Superintendent of Public Instruction, Oklahoma Department of Education
- Glen Johnson, Chancellor, Oklahoma State Regents for Higher Education
- Marcelle Mack, Director, Oklahoma State Board of Career and Technical Education
- Michael Rogers, Chair, House Common Education Committee, Oklahoma House of Representatives
- Jason Smalley, Member, Appropriations Subcommittee on Education, Oklahoma Senate
- Gary Stanislawski, Majority Caucus Chair and Senate Education Chair, Oklahoma Senate

**OREGON**

- **BEN CANNON**, Executive Director, Oregon Higher Education Coordinating Commission
- Lee Beyer, Member, Education and Workforce Development Committee, Oregon Senate
- Lindsey Capps, Acting Chief Education Officer, Oregon Education Investment Board
- Colt Gill, Acting Deputy Superintendent of Public Instruction, Oregon Department of Education
- Diego Hernandez, Vice Chair, House Education Committee, Oregon House of Representatives
- Mark Johnson, Member, Higher Education and Workforce Development Committee, Oregon House of Representatives
- Jeff Kruse, Member, Education and Workforce Development Committee, Oregon Senate

**PENNSYLVANIA**

- **DAVID VOLKMAN**, Executive Deputy Secretary, Pennsylvania Department of Education
- Tom Wolf, Governor, State of Pennsylvania
- Andrew Dinniman, Minority Chair, Senate Education Committee, Pennsylvania Senate
- Nichole Duffy, Senior Education Advisor, Pennsylvania House of Representatives
- Stanley Saylor, Chair, House Appropriations Committee, State of Pennsylvania House of Representatives

**PUERTO RICO**

- Jenniffer Gonzalez-Colon, Representative, Puerto Rico House of Representatives
- Julia Keleher, Secretary of Education, Puerto Rico Department of Education
- Angel Rosa Rodriguez, Chair, Government Affairs, Government Efficiency and Economic Innovation Committee, Puerto Rico Senate
- Ricardo Rossello, Governor, Commonwealth of Puerto Rico

**RHODE ISLAND**

- **GINA RAIMONDO**, Governor, State of Rhode Island
- Elizabeth Burke Bryant, Executive Director, Rhode Island KIDS COUNT
- Anna Cano Morales, Associate Vice President, Rhode Island College
- Brenda Dann-Messier, Acting Commissioner of Postsecondary Education, Rhode Island Council on Postsecondary Education
- Ken Wagner, Commissioner, Rhode Island Department of Elementary and Secondary Education

**SOUTH CAROLINA**

- **GARRISON WALTERS**, Former Executive Director, South Carolina Higher Education Foundation
- Henry McMaster, Governor, South Carolina Office of the Governor
- Larry Kobrovsky, Former Member, State Board of Education, South Carolina Department of Education

**SOUTH DAKOTA**

- **MELODY SCHOPP**, Secretary of Education, South Dakota Department of Education
- Dennis Daugaard, Governor, State of South Dakota
- Jim Bolin, Chair, Senate Education Committee, South Dakota Senate
- Timothy Johns, Chair, House Education Committee, South Dakota House of Representatives
- Rick Melmer, Director, Leadership South Dakota
- Tony Venhuizen, Chief of Staff, Office of the Governor, State of South Dakota

**TENNESSEE**

- **DOLORES GRESHAM**, Chair, Senate Education Committee, Tennessee Senate
- Bill Haslam, Governor, State of Tennessee
- Governor's Proxy: Candice McQueen, Commissioner of Education, Tennessee Department of Education
- Harry Brooks, Chair, House Education Administration and Planning Committee, Tennessee House of Representatives
- John DeBerry, Representative, Tennessee House of Representatives
- Tammy Grissom, Executive Director, Tennessee School Boards Association
- Claude Pressnell, Jr., President, Tennessee Independent Colleges and Universities Association
- Lana Seivers, Dean, College of Education, Middle Tennessee State University

**TEXAS**

- **DAN BRANCH**, Attorney/Shareholder, Winstead PC
- Greg Abbott, Governor, State of Texas
- Rob Eissler, President, Eissler and Associates
- Mike Morath, Commissioner of Education, Texas Education Agency
- Raymund Paredes, Commissioner of Higher Education, Texas Higher Education Coordinating Board
- Florence Shapiro, Public Policy Consultant
- Royce West, Vice Chair, Senate Higher Education Committee, Texas Senate

**UTAH**

- **TAMI PYFER**, Education Advisor, Office of the Governor, State of Utah
- Gary Herbert, Governor, State of Utah
- David Buhler, Commissioner of Higher Education, Utah System of Higher Education
- Sydnee Dickson, Superintendent, Utah State Office of Education
- Francis Gibson, Member, House Education Committee, Utah House of Representatives
- Tracy Gruber, Director, Office of Childcare, State of Utah
- Dave Woolstenhulme, Commissioner, Utah College of Applied Technology

**VIRGIN ISLANDS**

- Kenneth Mapp, Jr., Governor, U.S. Virgin Islands
- Angeli Ferdtschneider, Education Policy Advisor, U.S. Virgin Islands
- Donna Frett-Gregory, Former O, Virgin Islands Port Authority
- David Hall, President, University of the Virgin Islands
- Nereida Rivera O'Reilly, Member, Committee on Education and Workforce Development, Virgin Islands Senate

**VIRGINIA**

- **PETER BLAKE**, Director, State Council of Higher Education for Virginia
- Terry McAuliffe, Governor, Commonwealth of Virginia
- Kris Amundson, President and CEO, National Association of State Boards of Education
- Steven Landes, Chair, House Education Committee, Virginia House of Delegates
- Stephen Newman, Chair, Senate Education and Health Committee, Virginia Senate
- Steven Staples, Superintendent of Public Instruction, Virginia Department of Education
- Joan Wodiska, President, Pioneer Management Consulting, LLC

**WEST VIRGINIA**

- **ROBERT PLYMALE**, Senator, West Virginia Senate
- James Justice, Governor, State of West Virginia
- Amelia Courts, President/CEO, The Education Alliance
- Paul Hill, Chancellor, West Virginia Higher Education Policy Commission

**WISCONSIN**

- **LUTHER OLSEN**, Chair, Senate Education Committee, Wisconsin Senate
- Scott Walker, Governor, State of Wisconsin
- Tony Evers, Superintendent of Public Instruction, Wisconsin Department of Public Instruction
- Tracie Happel, Assistant Center Director, School District of La Crosse
- Demond Means, Superintendent, Mequon-Thiensville School District
- John Reinemann, Executive Secretary, Wisconsin Higher Educational Aids Board

**WYOMING**

- **JILLIAN BALOW**, State Superintendent of Public Instruction, Wyoming Department of Education
- Matt Mead, Governor, State of Wyoming
- Governor's Proxy: Mary Kay Hill, Education Policy Advisor, Wyoming Governor's Office
- David Northrup, Chair, House Education Committee, Wyoming House of Representatives
- Jim Rose, Executive Director, Wyoming Community College Commission
- Rachel Rubino, Case Manager, Albany County School District
- Kathy Vetter, President, Wyoming Education Association
- Jeff Wasserburger, Member, Senate Education Committee, Wyoming Senate



# PARTNERS

## PLATINUM

- Bill & Melinda Gates Foundation
- Strada Education Network
- The Wallace Foundation
- Walton Family Foundation

## GOLD

- ACT
- AdvancED
- NIET
- Pearson
- Scholastic Corporation
- State Farm Foundation

## SILVER

- Houghton Mifflin Harcourt
- KnowledgeWorks
- MetaMetrics
- Microsoft
- NWEA
- National Association of Charter School Authorizers
- Renaissance Learning
- SAS

## BRONZE

- Curriculum Associates
- Educational Testing Service
- Education Networks of America
- Questar

# POLICY SUPPORT

- Alliance for Early Success
- Bill & Melinda Gates Foundation
- Great Lakes Higher Education Corporation & Affiliates
- Heising-Simons Foundation
- Hewlett Foundation
- Lumina Foundation
- National Endowment for the Arts
- Strada Education Network
- Temple Hoyne Buell Foundation
- The Kresge Foundation
- The Wallace Foundation
- U.S. Department of Education
- Walton Family Foundation

# 2017 BUDGET AND FINANCIAL SUMMARY

Statement of financial position for year ending Dec. 31, 2017.

## Income Statement

### REVENUES

GRANTS/CONTRACTS	\$8,500,293
SPONSORSHIP FUNDING/REGISTRATION	\$754,533
STATE FEES	\$2,896,841
GAINS/LOSS - INVESTMENTS	\$657,351
OTHER	\$8,564
<b>TOTAL REVENUE</b>	<b>\$12,817,582</b>

### Expenses

SALARIES AND BENEFITS	\$4,781,203
OTHER OPERATING EXPENSES	\$3,587,321
<b>TOTAL EXPENSES</b>	<b>\$8,368,524</b>

## Balance Sheet

### ASSETS

CURRENT ASSETS	\$11,540,163
PROPERTY, PLANT AND EQUIPMENT	\$327,372
<b>TOTAL ASSETS</b>	<b>\$11,867,535</b>

### Liabilities

CURRENT LIABILITIES	\$150,455
ACCRUALS	\$235,013
DEFERRED REVENUE	\$21,052
DEFERRED RENT	\$124,775
<b>TOTAL LIABILITIES</b>	<b>\$531,296</b>

### Net Assets

INVESTED IN CAPITAL ASSETS	\$327,371
OPERATING RESERVE	\$1,448,421
TEMPORARILY RESTRICTED	\$6,165,739
UNDESIGNATED	\$3,394,707
<b>TOTAL NET ASSETS</b>	<b>\$11,336,239</b>