# December 18, 2018 25.0% 20.0% 15.0% 10.5% 8.2% 6.5% 6.3% 5.1%

# **Board of Visitors Orientation: Report of the 2018 Event**



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#### **OVERVIEW**

Section 23.1-1304 of the Code of Virginia requires that the State Council of Higher Education for Virginia "develop, in consultation with public institutions of higher education and members of their governing boards, and annually deliver educational programs for the governing boards of such institutions" and "submit to the General Assembly and the Governor an annual executive summary of the interim activity and work of the Council pursuant to this section no later than the first day of each regular session of the General Assembly." A 2013 amendment to the Code stipulated that new board members "shall participate in an orientation session at least once during their first two years of membership." In 2015, the statutory language was amended to provide boards a process whereby members who do not participate may be removed.

In accordance with this requirement, SCHEV staff held a mandatory orientation session for newly appointed board members on October 23-24, 2018. A copy of the agenda summarizing the topics covered in these meetings is included with this report.

#### **Planning Group**

To comply with the mandate to develop the orientation "in consultation with public institutions of higher education and members of their governing boards," SCHEV created a nine-member planning committee that included one college president, one college rector, one former board member, two Council members and one college representative. The Deputy Secretary of Education and the Secretary of the Commonwealth also participated in the planning sessions, as well as a representative from the Office of the Attorney General.

#### **Attendance**

| BOV appointments (34 reappointments) | 63 |
|--------------------------------------|----|
| New board member attendees           | 39 |
| Rectors                              | 4  |
| Presidents                           | 3  |
| Board professionals                  | 9  |

The two new members who were unable to attend the 2018 orientation understand that they will be required to attend the 2019 orientation session. The date for the 2019 orientation has been conveyed to the institutions.

#### **Survey Results**

Following the orientation session, SCHEV staff provided attendees with an evaluation survey. Results of the electronic poll indicate that, of the 19 new members who responded, the majority rated the sessions as extremely valuable, very valuable, or valuable.



#### **Boards of Visitors Orientation**

# Governing Public Institutions to Optimize Student Success for Work and Life October 23 – 24, 2018

Virginia Museum of History & Culture 428 N. Boulevard Richmond, Virginia 23220

#### Tuesday, October 23

#### 3:30 - 4:00pm REGISTRATION AND NETWORKING

Virginia Museum of History & Culture (VMHC), Halsey Family Lecture Hall

#### 4:00 – 4:10 Welcome, Introductions and Overview

- Peter Blake, Director, State Council of Higher Education for Virginia (SCHEV)
- Jamie Bosket, President and CEO, VMHC
- Heywood Fralin, Chair, SCHEV Council

#### 4:10 – 4:45 Perspectives on Board Service

- Ralph Northam, Governor of Virginia [Video Remarks]
- Kelly Thomasson, Secretary of the Commonwealth
- Fran Bradford, Deputy Secretary of Education
- Aubrey Layne, Secretary of Finance
- Megan Healy, Governor's Chief Workforce Development Advisor

# 4:45 – 5:45 Virginia's Economic and Civic Prosperity: Roles of *The Virginia Plan for Higher Education* and the Public Colleges and Universities

- Introduction: Tom Slater, Member, SCHEV Council
- Speakers: Peter Blake, Director, SCHEV
   Stephen Moret, President & Chief Executive Officer, Virginia Economic Development Partnership; Member, SCHEV Council
   Susan Gooden, Vice Chair, State Board for Community Colleges; Past Chair, Academic, Student Affairs & Workforce Development Committee, State Board for Community Colleges (SBCC)
- Acknowledgements and Instructions: Peter Blake, Director, SCHEV

#### 6:00 - 7:30 RECEPTION

Virginia Museum of Fine Arts, 200 N. Boulevard (Claiborne Robertson Room, 3<sup>rd</sup> floor)

Remarks: Pamela Northam, First Lady of Virginia
 Mark Herring, Attorney General of Virginia

# Wednesday, October 24

| 7:30 - 8:00am                 | CHECK-IN, NETWORKING AND BREAKFAST Virginia Museum of History & Culture (VMHC), Halsey Family Lecture Hall  |
|-------------------------------|---|
| 8:00 - 8:10                   | <ul> <li>Greetings and Opening Remarks and Introduction</li> <li>Heywood Fralin, Chair, SCHEV Council</li> </ul>  |
| 8:10 - 9:00                   | <ul> <li>The Public Purposes of Public Higher Education: What are the Roles of Public Colleges and Universities - and their Boards - on the Eve of the 21st Century's Third Decade?</li> <li>Speaker: Belle Wheelan, President, Southern Association of Colleges &amp; Schools Commission on Colleges (SACS COC)</li> <li>Conclusions and Instructions: Peter Blake, Director, SCHEV</li> </ul> |
| 9:00 - 9:10                   | BREAK   |
| 9:10 - 10:00                  | <ul> <li>Inquiring, Listening, Responding: Best Practices of Effective Public-Institution Boards</li> <li>Introduction: Ken Ampy, Member, SCHEV Council</li> <li>Speaker: Todd Stottlemyer, Member and Former Rector, Board of Visitors, College of William &amp; Mary</li> <li>Conclusions and Introductions: Peter Blake, Director, SCHEV</li> </ul>  |
| 10:00 - 10:20                 | <ul> <li>Perspectives from the Legislative Branch</li> <li>Introduction: Katie Webb, Chair, Academic Affairs Committee, SCHEV Council</li> <li>Speaker: Lashrecse Aird, Delegate, 63rd House District</li> <li>Conclusions and Instructions: Peter Blake, Director, SCHEV</li> </ul>  |
| 10:20 - 10:30                 | BREAK   |
| 10:30 - 11:15                 | <ul> <li>Boards' Legal and Ethical Responsibilities</li> <li>Introduction: Henry Light, Secretary, SCHEV Council</li> <li>Speakers: Alan Gernhardt, Senior Attorney, Virginia Freedom of Information Advisory Council         Al Wilson, Senior Assistant Attorney General, Office of the Attorney General     </li> <li>Conclusions and Introductions: Peter Blake, Director, SCHEV</li> </ul> |
| 11:15 - 12:15                 | <ul> <li>Hot Topics and Trends in College Student Life</li> <li>Moderator: Fran Bradford, Deputy Secretary of Education</li> <li>Speakers: Kelly Crace, Associate Vice President for Health and Wellness, College of William &amp; Mary Kevin Foust, Chief of Police and Director of Security, Virginia Tech</li> <li>Conclusions and Instructions: Peter Blake, Director, SCHEV</li> </ul>     |
| <b>12:15</b> – <b>1:00</b> pm | LUNCH   |

#### 1:00 – 2:15 Boards' Fiduciary Obligations for Building Budgets and Setting Tuitions

- Moderator: Bill Bolling, Former Member, Board of Visitors, James Madison University; Former Lieutenant Governor of Virginia
- Speakers: Michael Maul, Associate Director, Department of Planning & Budget (DPB)

**Dwight Shelton**, Vice President for Finance and Chief Financial Officer, Virginia Tech

**Victoria Harker**, Member, SCHEV Council; Former Chair, Finance Committee, Board of Visitors, University of Virginia

 Conclusions and Instructions: Marge Connelly, Chair, Resources and Planning Committee, SCHEV Council; Former Rector and Interim President, Longwood University

#### 2:15 - 2:30 BREAK

# 2:30 – 3:45 Board Governance and Executive Management: Leadership for Virginia's 21st-Century Needs and Goals

- Moderator: Troy Paino, President, University of Mary Washington
- Panelists: Makola Abdullah, President, Virginia State University
   Ángel Cabrera, President, George Mason University
   Mark Lawrence, Rector, Board of Visitors, Radford University
   Marianne Radcliff, Rector, Board of Visitors, Longwood University
- Conclusions: Peter Blake, Director, SCHEV

#### 3:45 – 4:00 Synthesis, Conclusions and Appreciation

- **Kelly Thomasson**, Secretary of the Commonwealth
- Peter Blake, Director, SCHEV

#### 2018 Planning Group

Makola Abdullah, Virginia State University
Ken Ampy, State Council of Higher Education for Virginia
Peter Blake, State Council of Higher Education for Virginia
Fran Bradford, Deputy Secretary of Education
Carlos Del Toro, Virginia Commission on Higher Education Board Appointments
Jodi Fisler, State Council of Higher Education for Virginia
Charlie King, James Madison University
Mark Lawrence, Carilion Clinic
Atif Qarni, Secretary of Education
Kelly Thomasson, Secretary of the Commonwealth
Katie Webb, State Council of Higher Education for Virginia
Al Wilson, Office of the Attorney General

#### **Registered Attendees - 2018 Boards of Visitors Orientation**

#### **Christopher Newport University**

Maria Herbert

#### The College of William & Mary

Victor Branch

#### **George Mason University**

Anjan Chimaladinne

Paul Reagan

Edward Rice

Denise Roth

Ignacio Moreno

#### **James Madison University**

**Buddy Gadams** 

Maggie Ragon

Zuraya Tapia-Hadley

#### **Longwood University**

Larry Palmer

Polly Raible

#### **Norfolk State University**

Dwayne Blake

Jean Cunningham

B. Keith (BK) Fulton

Tamara Jones

Joan Wilmer

#### **Old Dominion University**

Robert Corn

Unwanna Dabney

#### **Radford University**

Tom Brewster

Greg Burton

Nancy Rice

Georgia Anne Snyder-Falkinham

#### **University of Mary Washington**

Martha Abbott

Allida Black

Leopoldo Martinez

Patricia McGinnis

#### **University of Virginia**

Robert Hardie

**Evans Poston** 

Rusty Connor (Rector)

#### **Virginia Commonwealth University**

Phoebe Hall (Rector)

Gopinath Jadhav

Stuart Siegel

#### **Virginia Community College System**

Yohannes Abraham Adnan Bokhari

Peggy Layne

#### **Virginia Military Institute**

Thomas E. "Teddy" Gottwald

#### **Virginia State University**

Valerie Brown

#### **Virginia Tech**

Ed Baine

Robert Mills

Dennis Treacy (Rector)

Preston White

## **State Council of Higher Education** for Virginia

Peter Blake, Director

Marge Connelly

Heywood Fralin, Chair

Victoria Harker

Henry Light

Stephen Moret

Thomas Slater

Katharine Webb

#### **Board Professionals**

April Allbritton, Norfolk State University Ericke Cage, Norfolk State University Karen Casteele, Radford University Donna Harper, James Madison

University Susan Harris, University of Virginia Jeffrey McClurken, University of

Mary Washington Rose Marie Owen, State Board for

Community Colleges
Annie Redd, Virginia State University

Michele Schumacher, Virginia
Commonwealth University

#### **Student Advisory Committee**

Mary Zell Galen, LU Cody Hartley (Co-Chair), RU Sarah Izabel, VCU Matthew McCauley, CWM

#### Governor

The Hon. Ralph Northam, Governor of Virginia

#### **Cabinet Members**

The Hon. Kelly Thomasson, Secretary of the Commonwealth

The Hon. Fran Bradford, Deputy Secretary of Education

The Hon. Megan Healy, Governor's Chief Workforce Development Advisor

The Hon. Aubrey Layne, Secretary of Finance

#### **Other Participants**

Makola Abdullah, President, Virginia State University

The Hon. Lashrecse Aird, Virginia House of Delegates

Aaron Arenas, Old Dominion University

The Hon. Bill Bolling, Former Lieutenant Governor Jamie Bosket, President & CEO, Virginia Museum of History & Culture

Àngel Cabrera, President, George Mason University

Anastasia Chaky, Old Dominion University Kelly Crace, Associate VP for Health & Wellness,

The College of William and Mary

Nikki Elkins, Old Dominion University Kevin Foust, Chief of Police & Director of

Security, Virginia Tech

Alan Gernhardt, Senior Attorney, FOIA Advisory Council

Susan Gooden, Vice Chair, State Board for Community Colleges

Charles King, Senior VP for Administration & Finance, James Madison University

Mark Lawrence, Rector, Radford University Michael Maul, Associate Director, Department of Planning & Budget

Troy Paino, President, University of Mary Washington

Marianne Radcliff, Rector, Board of Visitors, Longwood University

Dwight Shelton, Vice President for Finance and CEO, Virginia Tech

Todd Stottlemyer, Member and Former Rector, College of William & Mary

Evie Terrono, American Association of University Professors

Brian Turner, American Association of University Professors

Belle Wheelan, Southern Association of Colleges & Schools Commission on Colleges

Al Wilson, Senior Assistant Attorney General, Office of Attorney General