

2018

Annual Report



**EDUCATION
COMMISSION
OF THE STATES**

Your education policy team.



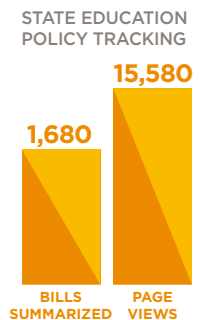
We **compile information** on **education policies** from **early childhood** through **postsecondary education** and **workforce**, so **state policymakers** can make **informed decisions**.

RESE

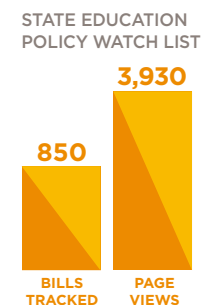
State Education Policy Tracking

We have been researching education legislation for more than 25 years. Summaries of enacted and vetoed legislation — from early learning through postsecondary education and from the early 1990s through 2016 — are accessible on our website.

Our one-of-a-kind [State Education Policy Tracking](#) resource, launched in 2017, allows users to search *enacted* and *vetoed* legislation across more than **45 education issues** and **275 sub-issues**. Search results can be filtered by state and/or issue and sub-issue, or by keywords found in the bill titles. In 2018, our staff summarized **1,680 bills** for this resource. The State Education Policy Tracking resource received more than **15,580** pageviews in 2018.



In 2018 we began closely monitoring policy action in a few issue areas and updating a new resource, the [State Education Policy Watch List](#), with *pending*, *enacted* and *vetoed* bills. We tracked about **850 bills** from introduction related to need- and merit-based financial aid, postsecondary governance, career and technical education, dual enrollment, and teacher certification and licensure. The State Education Policy Watch List resource received more than **3,930** pageviews in 2018.



RESEARCH

50-State Comparisons

Our issue-specific **50-State Comparisons** allow policymakers to compare their states' laws against other states on topics such as teacher license reciprocity, open enrollment, statewide admissions, K-12 governance structures and many others.

In 2018, we updated several existing 50-State Comparisons and compiled multiple new ones in key policy areas:

- [Charter School Policies](#)
- [States' School Accountability Systems](#)
- [Academic Credit for Military Experience](#)
- [Governors' Top Education Priorities in 2018 State of the State Addresses](#)
- [State Summative Assessments](#)
- [Instructional Time Policies](#)
- [School Leader Certification and Preparation Programs](#)
- [State Kindergarten-Through-Third-Grade Policies](#)
- [Transfer and Articulation Policies](#)
- [State Policies on School Discipline](#)
- [Teacher Leadership and Licensure Advancement](#)
- [Open Enrollment Policies](#)
- [Developmental Education Policies](#)

State Information Requests

One of the most unique and valued ways we assist state education leaders is by responding to State Information Requests with **personalized research**, typically within 24 hours.

In 2018, our policy staff completed over **820 personalized responses to State Information Requests**. These requests came from every state and the District of Columbia, and the top categories include:

- **High school graduation requirements.**
- **Dual enrollment.**
- **Teacher preparation** (certification/licensure).
- **Teacher pay.**
- **School finance.**
- **Career and technical education.**
- **Assessments.**
- **Accountability.**
- **School choice.**
- **Postsecondary financial aid.**
- **Postsecondary governance.**
- **School safety.**



We maintain an online database with summaries of education-related proposals from **governors' State of the State addresses**. The database was updated with information from the 2018 State of the State addresses; and users can view the content by state, issue and year, from 2011 to present.





We regularly issue **relevant** and **timely resources** that provide education leaders with **concise, factual information** on the **full spectrum** of **state education policies**.


REPO




Our blog, *Ed Note*, provides timely education policy updates. Through **77 blog posts** in 2018, state education leaders learned new strategies for approaching issues from STEM in early learning to supporting adult learners through postsecondary education. Top five viewed blogs in 2018:

 ["Supporting Students With Disabilities by Preparing Arts Teachers"](#)

 ["Why the 2018 Elections Matter for Education"](#)

 ["How Does Arts Education Fare in the Final Round of State ESSA Plan Submissions?"](#)

 ["How Is the Opioid Epidemic Affecting Schools and Students?"](#)

 ["Suicide Prevention in Schools: What Are States Doing to Prevent Youth Suicide?"](#)

Reports

In 2018, we released **34 reports** on key policy issues ranging from preschool through postsecondary education and the workforce. All reports can be accessed by clicking on the thumbnail images.

PORT



How Students Use Federal, State and Institutional Aid to Pay for College: A Primer for State Policymakers



Teacher Evaluations



Using State Data Systems to Report Information on Arts Education



Open Enrollment Quick Guide



Teacher Development and Advancement



Work-Based Learning: Model Policy Components



Suspension and Expulsion



Targeted Teacher Recruitment



Math Pathways: Expanding Options for Success in College Math



Alternative School Discipline Strategies



Rethinking Dual Enrollment to Reach More Students



Approaches to State Workforce Development Systems



Restraint and Seclusion



Preparing Educators and School Leaders for Effective Arts Integration



STEM Dual Enrollment: Model Policy Components



Initiatives From Preschool to Third Grade: A Policymaker's Guide



School Leadership: A Primer for State Policymakers



Tuition-Setting in Postsecondary Education



How States Fund Pre-K: A Primer for Policymakers



Increasing the Supply of Qualified High School Teachers for Dual Enrollment Programs: An Overview of State and Regional Accreditor Policies



Postsecondary Tuition Capping and Freezing



Developmental Education: An Introduction for Policymakers



Guiding Questions for State School Improvement Efforts



School and District Leadership



High School Diploma Options That Meet Federal Graduation Rate Calculation Requirements



Opening Credits: An Introduction to PLA Policies



Engaging the Arts in the Broader Education Policy Landscape



Funding Transparency Under ESSA



Redesigning State Financial Aid: Principles to Guide State Aid Policymaking



Governance in Early Childhood Education



ArtScan at a Glance



Transitions and Alignment From Preschool to Kindergarten



Governors' Top Education Priorities in 2018 State of the State Addresses



Creative Youth Development: Transforming the Learning Environment



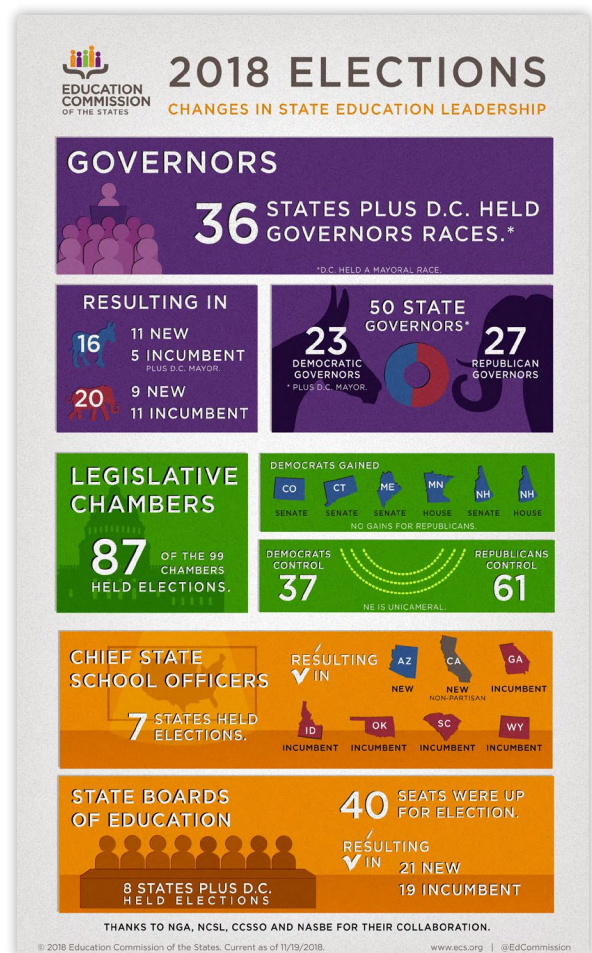
We provide **unbiased advice** on **policy plans**, **consult** on proposed **legislation** and **testify** at **legislative hearings** as **third-party experts**.

COU

2018 Election Tracking

Our state relations team closely monitored the impact of the **2018 elections** on state education leaders, including governors, those in legislative chambers, chief state school officers and state board members.

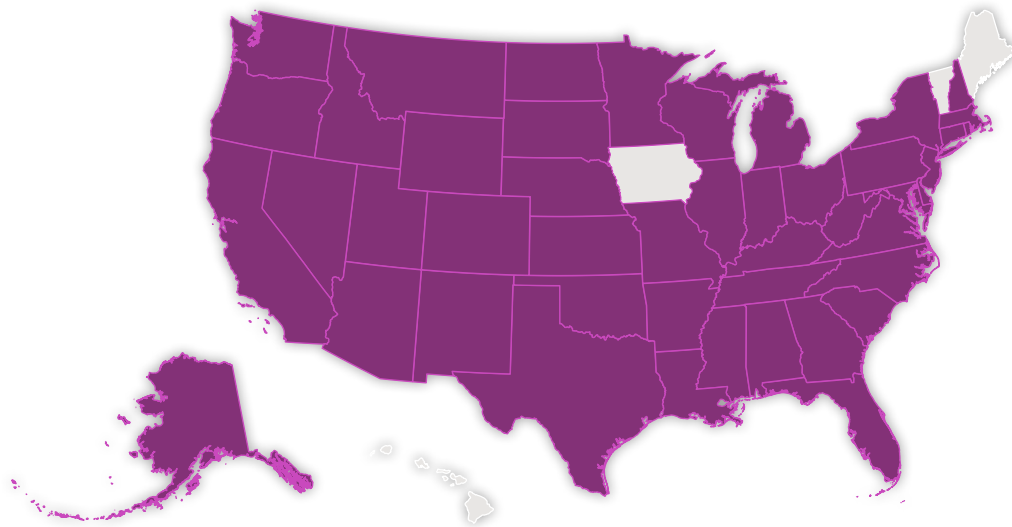
We published our findings as resources, including an **interactive map** and a **shareable infographic**.



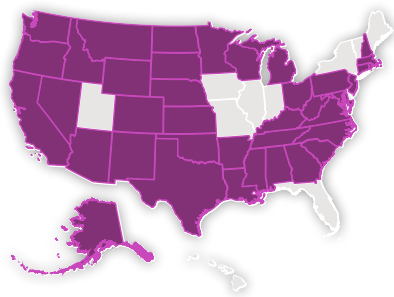
NSEL

2018 State Visits

We visited **46 states** and **DC**.

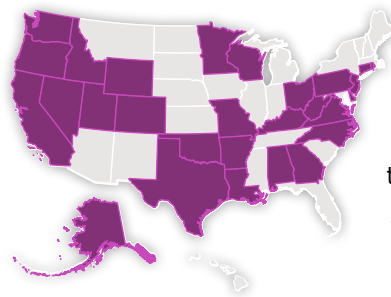


State Relations Visits



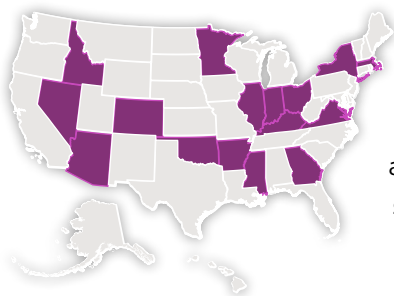
We visited **39 states**.

Testimony



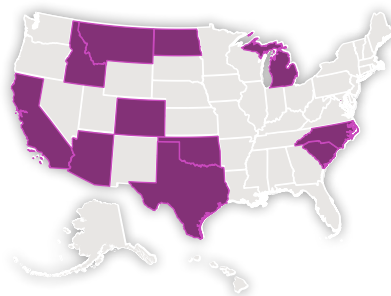
We provided testimony in **28 states and DC**.

Technical Assistance



We provided technical assistance in **16 states and DC**.

Presentations



We gave presentations in **11 states and DC**.



We bring **education leaders** together within and across states to **interact, collaborate** and **learn** from each other.

CONV

NATIONAL FORUM ON EDUCATION POLICY

Your education policy convening.

The 2018 National Forum on Education Policy, held in Washington, D.C., convened pivotal education leaders — governors, legislators, state commissioners, higher education leaders, teachers and business leaders — all focused on transforming policy and advancing student success. The three-day event also brought some of the nation's top education speakers and included sessions on topics ranging from preschool through postsecondary education and workforce readiness.

The 2018 National Forum on Education Policy convened **596 registrants**, including **28 Steering Committee Members** and **80 Commissioners**.

Five ancillary meetings were held in conjunction with the 2018 National Forum on Education Policy:

- **Executive Directors of State Boards of Education** with 19 attendees from 17 states.
- **Governors' Education Policy Advisors** with 20 attendees from 20 states.
- **Strong Start to Finish** with nine attendees from eight states.
- **State Teachers of the Year** with 34 attendees from 33 states.
- **Legislative Education Staff Network** with 40 attendees from 30 states.

WENNE



WINTER COMMISSIONERS Meeting

We hold the **Winter Commissioners Meeting** annually. This convening presents an opportunity for Commissioners and our staff to build relationships, engage in rich discussions and prepare for the year ahead.

In 2018, **141 registrants**, including **27 Steering Committee members** and **41 Commissioners**, attended the Winter Commissioners Meeting in New Orleans.

A **State Longitudinal Data Systems Thinkers Meeting**, with 16 attendees from 11 states, was held in New Orleans in conjunction with the Winter Commissioners Meeting.

Other Convenings

In 2018, we convened several small groups of education leaders from across the states to discuss — and learn about — specific education policies. These opportunities allow attendees to examine details and best practices, through sharing lessons and celebrations from each other's states.

A few highlights include:

- **ESSA Thinkers Meeting** in Chicago with 16 attendees from 11 states.
- **Financial Aid Redesign** meeting in Denver with eight attendees from four states.
- **Scaling AP Computer Science to Meet State Workforce Needs** meeting in Denver with 35 attendees from 14 states.
- **STEM Dual Enrollment Policy Academy** in Indianapolis with 30 attendees from eight states and a second meeting in Chicago with 32 attendees from seven states.
- **K-3 Policy Academy** in Denver with 23 attendees from six states.
- **Higher Education Policy Forum** in Washington, D.C. with 118 attendees from five states.



Appendix

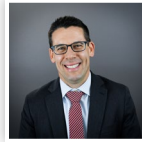
- A | **Education Commission of the States Leadership Team**
- B | **Standing Committees**
- C | **Steering Committee and Commissioners**
- D | **Partners and Policy Support**
- E | **Budget and Financial Summary**

Appendix A

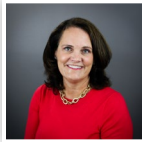
Education Commission of the States Leadership Team



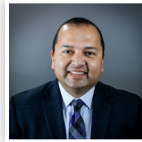
JEREMY ANDERSON
PRESIDENT
303.299.3624 | janderson@ecs.org



BRIAN SPONSLER
VICE PRESIDENT, POLICY
303.299.3615 | bsponsler@ecs.org



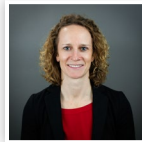
JANE BEST
Director, Arts Education Partnership
303.299.3638 | jbest@ecs.org



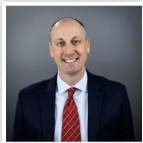
MATT PADILLA
Chief Financial Officer
303.299.3693 | mpadilla@ecs.org



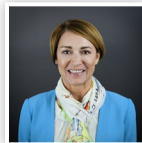
ANTOINETTE GARCIA
Director, Administrative Services
303.299.3610 | agarcia@ecs.org



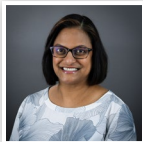
SARA SHELTON
Director, State Relations
303.299.3667 | sshelton@ecs.org



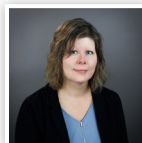
MATT JORDAN
Director, Strategic Initiatives
303.299.3686 | mjordan@ecs.org



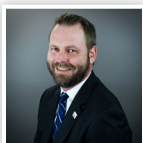
AMY SKINNER
Director, Communications
303.299.3609 | askinner@ecs.org



SHARMILA MANN
Director, Policy
303.299.3670 | smann@ecs.org



JENNIFER THOMSEN
Director, Policy
303.299.3633 | jthomsen@ecs.org



CHRIS MULLIN
Director, Strong Start to Finish
303.299.3608 | cmullins@ecs.org

Appendix B

2018 Standing Committees

Executive Committee

CHAIR



Phil Bryant
Governor, Mississippi



Laurie Smith
*Executive Director, State Workforce
Investment Board, Office of Governor
Phil Bryant, Mississippi*



Pat Ross
*Education Policy Advisor, Office of
Governor Phil Bryant, Mississippi*

VICE CHAIR



Shirley Weber
*Assemblymember, Education and
Higher Education Standing Committee,
California*

TREASURER



Jillian Balow
*Superintendent of Public Instruction,
Wyoming*

IMMEDIATE PAST CHAIR



Steve Bullock
Governor, Montana



Siri Smillie
*Education Policy Advisor, Office of
Governor Steve Bullock, Montana*

MEMBERS



Stephanie Bell
*Vice Chair, State Board of Education,
Alabama*



Dolores Gresham
*Chair, Senate Education Committee,
Tennessee*



Peter Blake
*Director, State Council of Higher
Education, Virginia*



Luther Olsen
*Chair, Senate Education Committee,
Wisconsin*



Ben Cannon
*Executive Director, Higher Education
Coordinating Commission, Oregon*



Tony Smith
*State Superintendent of Education,
Illinois*

Finance Committee

TREASURER and COMMITTEE CHAIR



Jillian Balow
*Superintendent of Public Instruction,
Wyoming*

VICE CHAIR



Dennis Kruse
*Chair, Senate Education and Career
Development Committee, Indiana*

MEMBERS



John Bonaiuto
*Government Relations Consultant,
Association of School Boards, Nebraska*



Shirley Turner
*Vice Chair, Senate Education Committee,
New Jersey*



Wendy Horman
Representative, Idaho

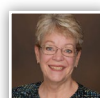
National Forum Planning Committee

CHAIR



Shirley Weber
*Assemblymember, Education
and Higher Education Standing
Committees, California*

VICE CHAIR



Nancy Norman
*Consultant, Norman Consultant
Services, Alaska*

MEMBERS



Katy Anthes
*Commissioner of Education,
Colorado*



Mary Fallin
Governor, Oklahoma



Doug Ducey
Governor, Arizona



Jake Yunker
Oklahoma



Dawn Wallace
*Education and Strategic Initiatives
Policy Advisor, Office of Governor
Doug Ducey, Arizona*



Tami Pyfer
*Education Advisor, Office of
Governor Gary Herbert, Utah*

Nominating Committee

CHAIR



Dolores Gresham
*Chair, Senate Education Committee,
Tennessee*

VICE CHAIR



Stephanie Bell
*Vice Chair, State Board of Education,
Alabama*

MEMBERS



Linda Fandel
*Special Assistant for Education, Office
of Governor Kim Reynolds, Iowa*



David Volkman
*Executive Deputy Secretary,
Department of Education, Pennsylvania*



Erin Hames
President, ReformED, Georgia



Chuck Wiger
*Ranking Minority Member, E-12 Senate
Finance Committee, Minnesota*



Adrienne Jones
*Chair, Education and Economic
Development Subcommittee, House of
Delegates, Maryland*

Appendix C

2018 Steering Committee and Commissioners

The Steering Committee is the primary policy-setting body of Education Commission of the States. Specifically, the Steering Committee adopts and approves statements and communications to implement, effectuate and share our work; considers policy recommendations from any person, committee or other body; discusses and debates education issues in order to provide major programmatic direction; recommends bylaw changes; and approves our strategic plan, annual budget and annual report.

Commissioners by state as of December 31, 2018. Steering Committee members are listed in **bold**.

ALABAMA

- **Stephanie Bell**, Member, Alabama State Board of Education
 - Kay Ivey, Governor, State of Alabama
 - Governor's Proxy: Nick Moore, Education Policy Advisor, Alabama Governor's Office
 - Dick Brewbaker, Chair, Senate Education and Youth Affairs Committee, Alabama State Senate
 - Eric Mackey, State Superintendent, Alabama State Department of Education
 - Bill Poole, Chair, House Ways and Means Education Committee, Alabama House of Representatives
 - Jim Purcell, Executive Director, Alabama Commission on Higher Education
 - Jeana Ross, Secretary, Alabama Department of Early Childhood Education

ALASKA

- **Nancy Norman**, Education Consultant, Norman Consultant Services
 - Bill Walker, Governor, State of Alaska
 - Deena Bishop, Superintendent of Schools, Anchorage School District
 - Harriet Drummond, Chair, House Education Committee, Alaska House of Representatives
 - James Fields, Chair, Alaska Board of Education and Early Development
 - Michael Johnson, Commissioner, Alaska Department of Education & Early Development
 - Gary Stevens, Member, Senate Education Committee, Alaska State Senate

AMERICAN SAMOA

- **Moreli Niutatoa**, President, Kanana Fou Theological Seminary
 - Lolo Matalasi Moliga, Governor, Territory of American Samoa
 - Seth Galea'i, President, American Samoa Community College
 - Vaetasi Tu'umolimoli Moliga, Chair, House Education Committee, American Samoa House of Representatives
 - Etuale Viane, Director, Office of Catholic Education

ARIZONA

- **Doug Ducey**, Governor, State of Arizona
 - Governor's Proxy: Dawn Wallace, Education Policy Advisor, Arizona Governor's Office
 - Sylvia Allen, Chair, Senate Education Committee, Arizona Senate
 - Heather Carter, Vice-Chairman, House Appropriations Subcommittee on Education, Arizona House of Representatives
 - Janice Palmer, Vice President & Director of Policy, Helios Education Foundation
 - Kimberly Yee, Senate Majority Leader, Arizona Senate

ARKANSAS

- **Terri Hardy**, President, TNH Educational Consulting, Inc.
 - Asa Hutchinson, Governor, State of Arkansas
 - Kaneaster Hodges, Jr., former Chair, Higher Education Coordinating Board, Arkansas Department of Higher Education
 - Calvin Johnson, former Dean of Education, University of Arkansas
 - Johnny Key, Commissioner of Education, Arkansas Department of Education

CALIFORNIA

- **Shirley Weber**, Member, Assembly Education Committee, California Assembly
 - Jerry Brown, Jr., Governor, State of California
 - Ben Allen, Chair, Senate Education Committee, California State Senate
 - Estela Bensimon, Professor and Director, University of Southern California
 - Lark Park, Senior Advisor for Policy, State of California
 - Ilene Straus, Vice President, California State Board of Education
 - Tom Torlakson, State Superintendent of Public Instruction, California Department of Education

COLORADO

- **Katy Anthes**, Commissioner of Education, Colorado Department of Education
 - John Hickenlooper, Governor, State of Colorado
 - Dan Baer, Executive Director, Colorado Department of Higher Education
 - James Coleman, Representative, Colorado General Assembly
 - Kerrie Dallman, President, Colorado Education Association
 - David Padrino, Chief of Staff, Office of Lt. Governor Colorado
 - Kevin Priola, Vice Chair, Senate Education Committee, Colorado Senate

CONNECTICUT

- **Beth Bye**, Co-Chair, Higher Education and Employment Advancement, Connecticut General Assembly
 - Dannel Malloy, Governor, State of Connecticut
 - Ellen E. Cohn, Deputy Commissioner, Connecticut Department of Education
 - Cheryl Dickinson, Professor, Southern Connecticut State University
 - Andrew Fleischmann, Co-Chair, Joint House Education Committee, Connecticut House of Representatives
 - Gail Lavielle, Ranking Member, House Education Committee, Connecticut House of Representatives
 - Dianna Roberge Wentzell, Commissioner of Education, Connecticut Department of Education
 - Hayley Zinn-Rowthorn, Owner, Educational Consultant, REALize Learning, LLC

DELAWARE

- **David Sokola**, Chair, Senate Education Committee, Delaware Senate
- John Carney, Jr., Governor, State of Delaware
- Madeleine Bayard, Vice President, Policy and Practice, Rodel Charitable Foundation of Delaware
- Susan Bunting, Secretary of Education, State of Delaware
- Kevin Fitzgerald, Superintendent, Caesar Rodney District, Caesar Rodney School District
- John C. Gooden, President, M. Davis & Sons, Inc.

DISTRICT OF COLUMBIA

- **Hanseul Kang**, State Superintendent of Education, Office of the State Superintendent of Education
- Muriel Bowser, Mayor, District of Columbia Office of the Mayor
- Christopher Bell, Chairman, Board of Trustees, University of the District of Columbia
- David Grosso, Chair, Education Committee, Council of the District of Columbia
- Ronald Mason, Jr., President, University of the District of Columbia
- Phil Mendelson, Chair, Council of the District of Columbia
- Karen Williams, President, Board of Education of District of Columbia

FLORIDA

- **Kelli Stargel**, Deputy Majority Leader, Florida Senate
- Rick Scott, Governor, State of Florida
- Michael Bileca, Chair, House Education Committee, Florida House of Representatives
- Manny Diaz, Jr., Chair, House Appropriations for Pre-K-12 Subcommittee, Florida House of Representatives
- Bill Montford, Member, Senate Appropriations Subcommittee on Pre-K-12 Education, Florida Senate
- Eric Smith, Member, AVID Center of Florida & Georgia

GEORGIA

- **Erin Hames**, President, ReformEd Georgia
- Nathan Deal, Governor, State of Georgia
- Governor's Proxy: Alexis Oberg, Education Policy Advisor, Georgia Governor's Office
- Wes Cantrell, Member, Education Committee, Georgia House of Representatives
- William S. Schofield, Superintendent, Hall County School District
- Freddie Powell Sims, Secretary, Education and Youth Committee, Georgia Senate
- Richard Woods, State Superintendent of Schools, Georgia Department of Education
- Steve Wrigley, Chancellor, University System of Georgia

HAWAII

- **Michelle Kidani**, Chair, Senate Education Committee, Hawaii Senate
- David Ige, Governor, State of Hawaii
- Joan Husted, Board of Directors, Education Institute of Hawaii
- Christina Kishimoto, State Superintendent of Schools, Hawaii Department of Education
- Carmielita Minami, Adjunct, University of Hawaii at Manoa
- Alan Oshima, President and CEO, Hawaiian Electric Company
- Justin Woodson, Chair, House Education Committee, Hawaii House of Representatives

IDAHO

- **Wendy Horman**, Representative, Idaho State Legislature
- C.L. Otter, Governor, State of Idaho
- Governor's Proxy: Marilyn Whitney, Education Policy Advisor, Idaho Governor's Office

- Matt Freeman, Executive Director, Idaho State Board of Education
- Rod Gramer, President and CEO, Idaho Business for Education
- Dean Mortimer, Chair, Senate Education Committee, Idaho Senate
- Julie VanOrden, Representative, Idaho House of Representatives
- Sherri Ybarra, Superintendent of Public Instruction, Idaho Department of Education

ILLINOIS

- **Tony Smith**, State Superintendent, Illinois State Board of Education
- Bruce Rauner, Governor, State of Illinois
- Kimberly Lightford, Vice-Chairperson, Senate Education Committee, Illinois Senate
- Craig Lindvahl, member, Illinois Board of Education

INDIANA

- Dennis Kruse, Chair, Senate Education and Career Development Committee, Indiana Senate
- Eric Holcomb, Governor, State of Indiana
- Robert Behning, Chair, House Education Committee, Indiana House of Representatives
- Teresa Lubbers, Commissioner, Indiana Commission for Higher Education
- Jeff Raatz, Senator, Indiana Senate

IOWA

- **Linda Fandel**, Special Assistant for Education to the Governor, State of Iowa
- Kim Reynolds, Governor, State of Iowa
- Tod R. Bowman, Member, Senate Education Committee, Iowa Senate
- Craig Johnson, Member, Senate Education Committee, Iowa Senate
- Walt Rogers, Chair, House Education Committee, Iowa House of Representatives
- Cindy Winckler, Member, House Education Committee, Iowa House of Representatives
- Ryan Wise, Director, Iowa Department of Education

KANSAS

- **Sally Cauble**, Board Member, Kansas State Board of Education
- Ann Brandau-Murguia, Kansas Board of Regents
- Jeff Colyer, Governor, State of Kansas
- Clay Aurand, Chair, House Education Committee, Kansas House of Representatives
- Molly Baumgardner, Chair, Senate Education Committee, Kansas State Senate
- Diane DeBacker, CEO and President, DeBacker Consulting
- Randy Watson, Commissioner of Education, Kansas Department of Education

KENTUCKY

- **Derrick Graham**, Member, Educational Assessment & Accountability Review Subcommittee, Kentucky House of Representatives
- Matt Bevin, Governor, State of Kentucky
- Gary Houchens, Associate Professor, Western Kentucky University
- Bob Hutchison, Owner, McDonalds of Eastern Kentucky
- Sherry Powers, Dean, Eastern Kentucky University
- Aaron Thompson, Executive Vice President and Chief Academic Officer, Kentucky Council on Postsecondary Education
- Mike Wilson, Chair, Senate Education Committee, Kentucky Senate

LOUISIANA

- **John Bel Edwards**, Governor, State of Louisiana
- Conrad Appel, Member, Senate Education Committee, Louisiana Senate
- Steve Carter, Member, House Education Committee, Louisiana House of Representatives
- Richard Lipsey, Member, Louisiana Board of Regents
- Donald Songy, Senior Policy Advisor, State of Louisiana
- Phyllis Taylor, Chairman and President, Patrick F. Taylor Foundation
- John White, State Superintendent of Education, Louisiana Department of Education

MAINE

- Paul LePage, Governor, State of Maine
- Duke Albanese, Senior Policy Advisor, Great Schools Partnership
- Brian Langley, Chair, Joint Committee on Education and Cultural Affairs, Maine Senate

MARYLAND

- **Adrienne Jones**, Chair, Education and Economic Development Subcommittee, Maryland House of Delegates
- Larry Hogan, Governor, State of Maryland
- Kathleen Hetherington, President, Howard Community College
- Nancy J. King, Chair, Senate Education, Business and Administration Subcommittee, Maryland Senate
- Karen Salmon, Superintendent of Schools, Maryland State Department of Education
- Gregory Schuckman, Assistant Vice President of University Relations, University of Central Florida
- Bill Ferguson, State Senator, Maryland General Assembly

MASSACHUSETTS

- Maura Banta, Director, Global Citizenship Initiative, IBM
- Richard Freeland, President Emeritus, Northeastern University
- Matthew Malone, Former Secretary of Education, Private citizen
- James Peyser, Secretary of Education, State of Massachusetts
- Paul Toner, Executive Director, Teach Plus Massachusetts
- Thomas Weber, Commissioner, Massachusetts Department of Early Education and Care

MICHIGAN

- Rick Snyder, Governor, State of Michigan
- Governor's Proxy: Eileen Weiser, Board Member, Michigan State Board of Education
- Sheila Alles, Interim State Superintendent, Michigan Department of Education
- Nancy Danhof, Executive Director, Todd Martin Development Fund
- Kellie Dean, President/CEO, Dean Transportation Headquarters
- Phil Pavlov, Chair, Senate Education Committee, Michigan Senate
- Tyler Sawher, Senior Strategy Advisor, Michigan Governor's Office

MINNESOTA

- **Charles Wiger**, Ranking Minority Member, E-12 Finance Committee, Minnesota Senate
- Mark Dayton, Governor, State of Minnesota
- Brenda Cassellius, Commissioner of Education, Minnesota Department of Education
- Sondra Erickson, Chair, Education Innovation Policy, Minnesota House of Representatives
- Carla Nelson, Chair, Senate E-12 Finance Committee, Minnesota Senate
- Lawrence Pogemiller, Commissioner of Higher Education, Minnesota Office of Higher Education

MISSISSIPPI

- **Phil Bryant**, Governor, State of Mississippi
- Governor's Proxy: Laurie Smith, Education & Workforce Development Policy Advisor, Mississippi Governor's Office
- Josh Harkins, Chairman, Universities and Colleges Committee, Mississippi Senate
- Nolan Mettetal, Chair, House Universities and Colleges Committee, Mississippi House of Representatives
- Alfred Rankins, Jr., Commissioner of Higher Education, Mississippi State Institutions of Higher Learning
- Gray Tollison, Chair, Senate Education Committee, Mississippi Senate
- Carey Wright, State Superintendent of Education, Mississippi Department of Education

MISSOURI

- Michael Parson, Governor, State of Missouri
- Steve Cookson, Member, House Elementary and Secondary Education Committee, Missouri House of Representatives
- Patrick Gadell, Attorney at Law
- Joel Jennings, Assistant Professor, Saint Louis University
- Mike Nietzel, Deputy Director, Missouri Department of Mental Health

MONTANA

- **Steve Bullock**, Governor, State of Montana
- Governor's Proxy: Siri Smillie, Education Policy Advisor, Montana Governor's Office
- Elsie Arntzen, Superintendent of Public Instruction, Montana Office of Public Instruction
- Seth Berglee, Chair, House Education Committee, Montana House of Representatives
- Elly Driggers, STARS Preschool Coach, State of Montana
- Alison Harmon, Dean, College of Education, Health and Human Development, Montana State University
- Keith Regier, Senator, Montana Senate
- Darlene Schottle, Vice-Chair, Montana Board of Public Education

NEBRASKA

- **John Bonaiuto**, Government Relations, Nebraska Association of School Boards
- Pete Ricketts, Governor, State of Nebraska
- Mike Baumgartner, Executive Director, Nebraska Coordinating Commission for Postsecondary Education
- Matthew Blomstedt, Commissioner of Education, Nebraska Department of Education
- Mike Groene, Chair, Senate Education Committee, Nebraska State Legislature
- Tyson Larson, Chair, General Affairs Committee, Nebraska State Legislature
- Adam Morfeld, Member, Senate Education Committee, Nebraska State Legislature

NEVADA

- **Brian Sandoval**, Governor, State of Nevada
- Governor's Proxy: Brian Mitchell, Director, Governor's Office of Science, Innovation and Technology
- Carolyn Edwards, Member, Board of School Trustees, Clark County School District
- Aaron D. Ford, Senate Majority Leader, Nevada Senate
- Robin Titus, Assemblywoman, Nevada Assembly
- Michael B. Wixom, Former Vice Chair, Board of Regents, Nevada System of Higher Education

NEW HAMPSHIRE

- Chris Sununu, Governor, State of New Hampshire
- Virginia Barry, Former Commissioner of Education
- Kathryn Dodge, Principal, Dodge Advisory Group, LLC
- Tom Horgan, President Emeritus, New Hampshire College and University Council
- Jay Kahn, Member, Education Committee, New Hampshire Senate
- Mel Myler, Member, House Education Committee, New Hampshire House of Representatives

NEW JERSEY

- **Shirley Turner**, Vice Chair, Senate Education Committee, New Jersey Senate
- Philip Murphy, Governor, State of New Jersey
- Clinton Calabrese, Member, Assembly Higher Education Committee, New Jersey Assembly
- Susan Cole, President, Montclair State University
- Kristin Hennessy, Elementary School Teacher, Brielle Elementary School
- Peter Renwick, Former Director, Special Projects, Westfield Town School District

NEW MEXICO

- **William Soules**, Chair, Senate Education Committee, New Mexico Senate
- Susana Martinez, Governor, State of New Mexico
- Barbara Damron, Cabinet Secretary, New Mexico Higher Education Department
- Stephanie Garcia Richard, Chair, House Education Committee, New Mexico House of Representatives
- Matt Pahl, Executive Director, New Mexico Coalition for Charter Schools
- Dennis Roch, Representative, New Mexico House of Representatives
- Joseph Shepard, President, Western New Mexico University

NEW YORK

- **Johanna Duncan-Poitier**, Senior Vice Chancellor of Community Colleges & the Education Pipeline, State University of New York
- Andrew Cuomo, Governor, State of New York
- MaryEllen Elia, Commissioner of Education, New York State Department of Education
- John Flanagan, Majority Leader, New York Senate
- Bethaida Gonzalez, Vice President for Community Engagement, Syracuse University

NORTH CAROLINA

- **Craig Horn**, Co-Chair, House Education Committee, North Carolina House of Representatives
- Roy Cooper, Governor, North Carolina Governor's Office
- Governor's Proxy: Geoff Coltrane, Education Policy Advisor, North Carolina Governor's Office
- Chad Barefoot, Co-Chair, Senate Appropriations on Education and Higher Education Committee, North Carolina Senate
- Peter Hans, President, North Carolina Community College System
- Cecilia Holden, Director, Legislative Affairs & Special Initiatives, North Carolina State Board of Education
- Mark Johnson, Superintendent of Public Instruction, North Carolina Department of Public Instruction
- James Williamson, President, North Carolina Community Colleges
- Margaret Spellings, President, University of North Carolina System

NORTH DAKOTA

- **Donald Schaible**, Chair, Senate Education Committee, North Dakota Senate
- Doug Burgum, Governor, State of North Dakota
- Governor's Proxy: Levi Bachmeier, Policy Advisor, North Dakota Governor's Office
- Kirsten Baesler, State Superintendent, North Dakota Department of Public Instruction
- Mike Bitz, Superintendent, Mandan Public School District
- Mark Hagerott, Chancellor, North Dakota University System
- Travis Jordan, Superintendent, Beulah School District 27
- Mark Owens, Chair, House Education Funding Committee, North Dakota House of Representatives

OHIO

- John Kasich, Governor, State of Ohio

OKLAHOMA

- **Mary Fallin**, Governor, State of Oklahoma
- Governor's Proxy: Jake Yunker, Deputy Policy Director, State of Oklahoma
- Joy Hofmeister, State Superintendent of Public Instruction, Oklahoma Department of Education
- Glen Johnson, Chancellor, Oklahoma State Regents for Higher Education
- Marcie Mack, Director, Oklahoma State Board of Career and Technical Education
- Michael Rogers, Chair, House Common Education Committee, Oklahoma House of Representatives
- Jason Smalley, Member, Appropriations Subcommittee on Education, Oklahoma Senate
- Gary Stanislawski, Majority Caucus Chair & Senate Education Chair, Oklahoma Senate

OREGON

- **Ben Cannon**, Executive Director, Oregon Higher Education Coordinating Commission
- Lindsey Capps, Acting Chief Education Officer, Oregon Education Investment Board
- Colt Gill, Director, Oregon Department of Education
- Diego Hernandez, Vice Chair, House Education Committee, Oregon House of Representatives
- Sherrie Sprenger, Member, House Interim Committee on Education, Oregon House of Representatives

PENNSYLVANIA

- **David Volkman**, Executive Deputy Secretary, Pennsylvania Department of Education
- Tom Wolf, Governor, State of Pennsylvania
- Andrew Dinniman, Minority Chair, Senate Education Committee, Pennsylvania Senate
- Nichole Duffy, Senior Education Advisor, Pennsylvania House of Representatives
- Stanley Saylor, Chair, House Appropriations Committee, State of Pennsylvania House of Representatives

PUERTO RICO

- Ricardo Rossello, Governor, Commonwealth of Puerto Rico
- Jenniffer Gonzalez-Colon, Representative, Puerto Rico House of Representatives
- Julia Keleher, Secretary of Education, Puerto Rico Department of Education
- Angel Rosa Rodriguez, Chair, Government Affairs, Government Efficiency and Economic Innovation Committee, Puerto Rico Senate

RHODE ISLAND

- **Gina Raimondo**, Governor, State of Rhode Island
- Elizabeth Burke Bryant, Executive Director, Rhode Island KIDS COUNT
- Anna Cano Morales, Assistant Vice President, Community, Equity & Diversity, Rhode Island College
- Brenda Dann-Messier, Acting Commissioner of Postsecondary Education, Rhode Island Council on Postsecondary Education
- Ken Wagner, Commissioner, Rhode Island Department of Elementary and Secondary Education

SOUTH CAROLINA

- Henry McMaster, Governor, South Carolina Office of the Governor
- Larry Kobrovsky, Former Member, State Board of Education

SOUTH DAKOTA

- Dennis Daugaard, Governor, State of South Dakota
- Jim Bolin, Chair, Senate Education Committee, South Dakota Senate
- Timothy Johns, Chair, House Education Committee, South Dakota House of Representatives
- Rick Melmer, Director, Leadership South Dakota
- Tony Venhuizen, Chief of Staff, Office of the Governor, State of South Dakota

TENNESSEE

- **Dolores Gresham**, Chair, Senate Education Committee, State of Tennessee
- Bill Haslam, Governor, State of Tennessee
- Governor's Proxy: Candice McQueen, Commissioner of Education, Tennessee Department of Education
- Harry Brooks, Chair, House Education Administration and Planning Committee, Tennessee House of Representatives
- John DeBerry, Representative, Tennessee House of Representatives
- Tammy Grissom, Executive Director, Tennessee School Boards Association
- Claude Pressnell, Jr., President, Tennessee Independent Colleges and Universities Association
- Lana Seivers, Dean, College of Education, Middle Tennessee State University

TEXAS

- Greg Abbott, Governor, State of Texas
- Governor's Proxy: John Colyandro, Senior Advisor and Policy Director, State of Texas
- Dwayne Bohac, Member, Public Education Committee, Texas House of Representatives
- Mike Morath, Commissioner of Education, Texas Education Agency
- Raymund Paredes, Commissioner of Higher Education, Texas Higher Education Coordinating Board
- Ron Simmons, Representative, Texas House of Representatives
- Larry Taylor, Chair, Senate Education Committee, Texas Senate
- Royce West, Member, Senate Education Committee, Texas Senate

UTAH

- **Tami Pyfer**, Education Advisor, State of Utah
- Gary Herbert, Governor, State of Utah
- David Buhler, Commissioner of Higher Education, Utah System of Higher Education
- Sydnee Dickson, State Superintendent of Public Instruction, Utah State Office of Education
- Francis Gibson, Member, House Education Committee, Utah House of Representatives
- Tracy Gruber, Director, Office of Childcare, State of Utah
- Dave Woolstenhulme, Commissioner, Utah College of Applied Technology

VIRGIN ISLANDS

- Kenneth Mapp, Jr., Governor, U.S. Virgin Islands
- Angeli Ferdschneider, Education Policy Advisor, U.S. Virgin Islands
- David Hall, President, University of the Virgin Islands
- Nereida Rivera O'Reilly, Member, Committee on Education and Workforce Development, Virgin Islands Senate

VIRGINIA

- **Peter Blake**, Director, State Council of Higher Education for Virginia
- Ralph Northam, Governor, Commonwealth of Virginia
- Kristen Amundson, President and CEO, National Association of State Boards of Education
- Steven Landes, Chair, House Education Committee, Virginia House of Delegates
- James Lane, Superintendent of Public Instruction, Virginia Department of Education
- Stephen Newman, Chair, Senate Education and Health Committee, Virginia Senate
- Joan Wodiska, Senior Federal Affairs Counsel, National Conference of State Legislatures

WEST VIRGINIA

- **Robert Plymale**, Senator, West Virginia Senate
- James Justice, Governor, State of West Virginia
- Amelia Courts, President/CEO, The Education Alliance
- Paul Espinosa, Chair, House Education Committee, West Virginia Legislature
- Paul Hill, Chancellor, West Virginia Higher Education Policy Commission
- Steven L. Paine, Superintendent of Schools, West Virginia Department of Education and the Arts

WISCONSIN

- **Luther Olsen**, Senator, Wisconsin Senate
- Scott Walker, Governor, State of Wisconsin
- Tony Evers, Superintendent of Public Instruction, Wisconsin Department of Public Instruction
- Tracie Happel, Former Assistant Center Director, School District of La Crosse
- Demond Means, Former Superintendent, Mequon-Thiensville School District
- John Reinemann, Executive Secretary, Wisconsin Higher Educational Aids Board

WYOMING

- **Jillian Balow**, State Superintendent of Public Instruction, Wyoming Department of Education
- Matt Mead, Governor, State of Wyoming
- Governor's Proxy: Mary Kay Hill, Education Policy Advisor, Wyoming Governor's Office
- David Northrup, Chair, House Education Committee, Wyoming House of Representatives
- Jim Rose, Executive Director, Wyoming Community College Commission
- Rachel Rubino, Case Manager, Albany County School District
- Kathy Vetter, President, Wyoming Education Association
- Jeff Wasserburger, Member, Senate Education Committee, Wyoming Senate

Appendix D

2018 Partners and Policy Support

2018 Education Commission of the States Partners

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2018 Education Commission of the States Policy Support

- Alliance for Early Success
- Ascendium Education Group
- Bill & Melinda Gates Foundation
- Heising-Simons Foundation
- Hewlett Foundation
- National Endowment for the Arts
- Strada Education Network
- Temple Hoyne Buell Foundation
- The Joyce Foundation
- The Kresge Foundation
- The Wallace Foundation
- U.S. Department of Education
- Walton Family Foundation

Appendix E

Budget and Financial Summary

Statement of financial position for year ending Dec. 31, 2018.

Income Statement

REVENUES

GRANTS/CONTRACTS	9,611,153
SPONSORSHIP FUNDING/REGISTRATION	815,310
STATE FEES	3,118,519
GAINS/LOSS - INVESTMENTS	(296,379)
IN-KIND	95,000
OTHER	6,305
TOTAL REVENUE	\$13,349,908

Expenses

SALARIES AND BENEFITS	5,532,666
OTHER OPERATING EXPENSES	7,130,561
TOTAL EXPENSES	\$12,663,227

Balance Sheet

ASSETS

CURRENT ASSETS	12,160,142
PROPERTY, PLANT AND EQUIPMENT	672,016
TOTAL ASSETS	\$12,832,158

Liabilities

CURRENT LIABILITIES	183,433
ACCRUALS	279,255
DEFERRED REVENUE	44,444
DEFERRED RENT	302,106
TOTAL LIABILITIES	\$809,238

Net Assets

INVESTED IN CAPITAL ASSETS	672,016
OPERATING RESERVE	1,559,260
TEMPORARILY RESTRICTED	8,057,599
UNDESIGNATED	1,734,045
TOTAL NET ASSETS	\$12,022,920

Audited financial statements are available upon request.



TOP Policy Reports



- 2018 Election Outcomes and Changes in State Education Leadership* (infographic)
- How Students Use Federal, State and Institutional Aid to Pay for College: A Primer for State Policymakers*
- Rethinking Dual Enrollment to Reach More Students*
- What School Leaders Can Do to Increase Arts Education*
- Alternative School Discipline Strategies*

TOP 50-State Comparisons



- State Kindergarten-Through-Third-Grade Policies
- Open Enrollment Policies
- Charter School Policies
- State Summative Assessments
- States' School Accountability Systems

TOP Blog Posts



- "Supporting Students With Disabilities by Preparing Arts Teachers"
- "Why the 2018 Elections Matter for Education"
- "How Is the Opioid Epidemic Affecting Schools and Students?"
- "How Does Arts Education Fare in the Final Round of State ESSA Plan Submissions?"
- "Suicide Prevention in Schools: What Are States Doing to Prevent Youth Suicide?"

TOP Web Resource

**STATE
EDUCATION
POLICY
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