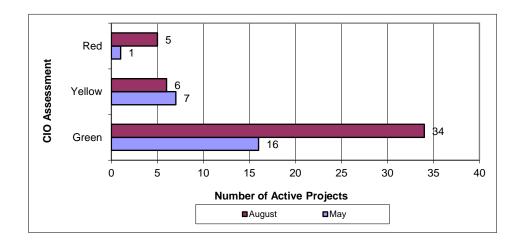
Commonwealth of Virginia IT Projects Status Report for August 2020 - Summary

Summary of the August 2020 Report - Category 1, 2, 3, 4 Projects

CIO Assessment	Number	Percent	Dollar Value	Percent
Active - Red	5	10.6%	\$110,191,730	17.9%
Active - Yellow	6	12.8%	\$43,452,755	7.0%
Active - Green	34	72.3%	\$386,171,385	62.6%
Suspended	2	4.3%	\$77,200,872	12.5%
Total	47	100.0%	\$617,016,742	100.0%



Notes:

May 2020 report included Category 1, 2, 3 projects

Commonwealth of Virginia IT Projects Status Report for August 2020 - Report Description

The report, organized by project life cycle phase, summarizes information as of the latest IT Project Status Reports submitted through ProSight, unless otherwise noted. The information includes the most recent agency rating of the Dashboard Key Status Indicators, CIO assessment and comment, and comments from the Auditor of Public Accounts (APA). The report is presented in three parts: Part 1 - Status Assessment and Comment; Part 2 - Baselines; Part 3 - Projected for Initiation Approval in the current quarter. Specific descriptions of the report contents are provided in the following notes.

Notes:

- (1) Secretariat and Agency identification numbers are now included in addition to the name.
- (2) Pre-ITIB denotes a project approved prior to the inception of the IT Investment Board on July 1, 2003.
- 3) Key Status Indicators:

Performance: Is the project on track to meet planned business goals and the associated measures of success?

Budget: Are the costs within the planned budget?

Schedule: Is the project on schedule?

Scope: Does the project remain within the approved scope?

Risk: Is the project being managed to minimize or mitigate the identified risks?

(4) Ratings:

Printed: 8/20/2020

Green - On Track.

Yellow - Warning, consider corrective action or monitor previous corrective action.

Red - Problem, immediate corrective action required.

- (5) Draft status report completed by project manager; awaiting approval by agency head or sponsor.
- (6) CIO assessment of the project, based on Secretariat evaluation and PMD analysis.
- (7) Comments presented at most recent joint APA/PMD project review meeting.
- (8) Projects are listed in order of Life Cycle Phase and within each phase by Secretariat then Agency.
- (9) Date project granted Project Initiation Approval and entered Detailed Planning.
- (10) Date project completed Detailed Planning and entered Execution and Control.
- (11) Date project completed Execution and Control and entered Closeout.
- (12) Values noted in Project Proposal and Charter when granted Initiation Approval. Figure not available for some Pre-ITIB projects.
- (13) Current value reflecting any approved baseline changes. Variance from original value noted below the value.
- (14) Current date reflecting any approved baseline changes. Variance from original date noted below the date.
- (15) Planned and Actual Cost-to-Date figures based on agency and Commonwealth financial reporting, which can lag one or two months behind the project status reporting period.

Category One Projects are High Risk/High Complexity projects.

Category Two Projects are High Risk/Medium Complexity, High Risk/Low Complexity or Medium Risk/High Complexity.

Category Three Projects are Medium Risk/Medium Complexity, Medium Risk/Low Complexity or Low Risk/High Complexity.

Category Four Projects are Low Risk/Medium Complexity; Low Risk/Low Complexity.

Commonwealth of Virginia IT Projects Status Report for August 2020 - Part 1: Status and Assessment								tus and Assessment	
Secretariat & Agency	Project Title (2)	Dat	e & Ratings of Most	Recent Agency Ke	y Status Indicators (3,4)	CIO Assessment		Comments
(1)		Performance	Budget	Schedule	Scope	Risk	Rating (4,6)	APA (7)	CIO
						Projects i	in the Detailed Plan	ning Phase	
1 180 Secretary of Administration 136 Virginia Information Technologies Agency	EO19_VITA_CTP Modernization Project	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-2	Not under review at this time.	New project. Project Initiation Approval (PIA) granted 6/8/2020. Category-2 project; first monthly status report due in August for the reporting period ending 7/31/2020. Detailed planning efforts underway.
2 183 Secretary of Natural Resources 440 Department of Environmental Quality	Water Planning Enhancements Phase 1	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-4	Not under review at this time.	New project. Project Initiation Approval (PIA) granted 7/20/2020. Category-4 project; first semi-annual status report due in January for the reporting period ending 12/31/2020.
3 185 Secretary of Education 212 Virginia State University	Website Modernization Project	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-4	Not under review at this time.	New project. Project Initiation Approval (PIA) granted 8/3/2020. Category-4 project; first semi-annual status report due in January for the reporting period ending 12/31/2020.
Motor Vehicles	DMV Project 2019: Remittance Processing System (RPS)_Re-Platform	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-4	Not under review at this time.	Project received PIA approval in June 2020. The SOW will be signed by DMV and Databank in August 2020. Databank will then work to allocate staff to the project. At this time, DMV is planning to start detailed design late summer or early fall, that will be driven by when staff is available to start. At this time the project is on track.
5 186 Secretary of Transportation 154 Department of Motor Vehicles	DMV Project 2019: Law Enforcement Case and Records Management Solution	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-4	Not under review at this time.	This project is doing well. Both Caliber and DMV are progressing with building the integrations into RMS. The project team continues to work with business uses on building test cases. Business users have undergone some training sessions with Caliber as well. The project team is on target with rolling implementations starting December 2020.
6 186 Secretary of Transportation 501 Department of Transportation	State Transportation Improvement Program (STIP) Project	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-4	Not under review at this time.	Overall the STIP project is moving ahead very well, with few issues being raised as we have moved through requirements elaboration and into development. Stakeholder remains highly engaged and responsive despite this being the busiest time of year for normal workflow within the department. Very little variation has been encountered between stated requirements and the fully elaborated version. Demos of functionality have been well received by the stakeholder. Project shows internal resource spend below anticipated partly because less technical oversight was needed than anticipated, and the project has not yet reached a place where additional technical oversight is expected to ramp up.
7 187 Secretary of Public Safety & Homeland Security 799 Department of Corrections	DOCTime - DOCXL and TAL Replacement Project	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-2	Not under review at this time.	Project status is green. Vendor contract has completed VITA staff review, ECOS approval is received, and the contract is with the CIO for approval.
8 188 Secretary of Health & Human Resources 601 Department of Health	Integrated HIV Care and Prevention Data System- ADAP	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-1	Not under review at this time.	New project. Project Initiation Approval (PIA) granted 7/24/2020. First status report due in September for the period ending 8/31/2020.
9 188 Secretary of Health & Human Resources 601 Department of Health	ODW GEC Project	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-4	Not under review at this time.	New project. Project Initiation Approval (PIA) granted 6/9/2020. Category-4 project; first semi-annual status report due in January for the reporting period ending 12/31/2020.
10 188 Secretary of Health & Human Resources 601 Department of Health	Virginia Immunization Information System	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-4	Not under review at this time.	New project. Project Initiation Approval (PIA) granted 7/8/2020. Category-4 project; first semi-annual status report due in January for the period ending 12/31/2020.
11 188 Secretary of Health & Human Resources 602 Department of Medical Assistance Services	Cover VA Implementation Project	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-2	Not under review at this time.	New project. Project Initiation Approval (PIA) granted 7/24/2020. First status report due in September for the period ending 8/31/2020.
						Projects in t	the Execution and (Control Phase	
12 180 Secretary of Administration 136 Virginia Information Technologies Agency	Data Center Move	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-1	Not under review at this time.	Yellow assessment due to schedule. Tower suppliers are working their respective tasks, however cross-billing issues have impeded some progress; the OLAs that each supplier has with other suppliers are mitigating the issues. Other risks and issues are being managed. The approval of VITA Architecture Reviews (VARs) has been a significant issue causing a recoverable schedule delay; these critical path issues are under VITA Executive oversight.
13 183 Secretary of Natural Resources 440 Department of Environmental Quality	Certification Accreditation Tracking System Architecture Upgrade	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Jun 30, 2020	Category-4	Not under review at this time.	Project is progressing for scope and budget. Go-live date has been moved to October 2020. Executive management and project teams are working well together to ensure project success. A change control request is in process of approval to move the project closeout date from June to October. All risks and issues are being managed effectively.

| 14 186 Secretary of
Transportation
154 Department of
Motor Vehicles | EO19_QFLOW
System_Refactor | Jun 30, 2020 | Category-4 | Not under review at this time. | Several delays due to COVID-19 have impacted progress of the project; however, the project timeline does not appear to be in jeopardy at this time. DMV has finalized requirements for QFlow upgrade to Version 6.2 with the ACF vendor. QFlow version 6.2 is up and running in test. Rollout plan is being finalized. Implementation is on schedule for 12/20/2020 with closeout by 12/31/2020. |
|---|---|--------------|--------------|--------------|--------------|--------------|------------|--|--|
| 15 186 Secretary of
Transportation
501 Department of
Transportation | CEDAR Upgrade Project | Jun 30, 2020 | Category-4 | Under review; APA
concurs with PMD
review. | This project is progressing well with all 3 modules being worked in parallel. Deployment of Facility Compliance GIS Editing (module 1) capability was hampered by long lasting issues with SWAP portal, Firewall Ports, and ESRI GIS services configuration. User Acceptance Testing (UAT) is being conducted on the new functionality and production will be scheduled as soon any are put in place and validated. T&E (module 2) development UAT will be scheduled as soon as remediation fixes are validated. TMDL SOW (module 3) requirements elaboration is well ahead of schedule, with development work also progressing well. Accommodation of the missed requirements is expected to be absorbed by elimination of lower priority work, as well as GeoDecisions adding additional resource bandwidth at no additional cost. |
| 16 186 Secretary of
Transportation
501 Department of
Transportation | SMART SCALE - SMART
Portal 2020 Project | Jun 30, 2020 | Category-4 | Not under review at this time. | The project is moving along as expected. The business is so pleased with it that they just got approval to add more functionality to the SMART Portal; this will result in either a change request or a new follow-on project to be created and approved by ITD and VITA. This is a sign that not only the business is happy with the current design, but they want to expand the format and process developed for SMART SCALE to all funding programs. This is a reflection of the quality and hard work of the entire team. |
| 17 186 Secretary of
Transportation
501 Department of
Transportation | Statewide Traffic Signal
System Project | Jun 30, 2020 | Category-4 | Not under review at this time. | This project is green. An RFS was submitted in January 2020 for VITA to provide VDOT with an Azure subscription for the statewide traffic signal system. The initial RFS proposal did not meet VDOT's requirements. VDOT is currently providing clarification of requirements for Azure cloud services. SOW2 is planned to be completed within 300 days (10 months). The completion date will be March 31, 2021 as a result of delays in provisioning the Azure tenancy and changes in communication and training plans resulting from COVID-19. Customization for initial deployment are 75% complete and documentation was submitted on June 26, 2020. Final customization and documentation are anticipated to be submitted by August 31, 2020 once system deployment in the Azure cloud is near completion and verified. Final System architecture Plan is completed and the SOW2 purchase order and notice to proceed was issued to the vendor by VDOT on June 24, 2020. Over the next 6 months it is planned for the software to be deployed, licenses to be purchased, intersection implementation/configuration services to be performed, training to be conducted, initial deployment customization to be completed, and initial user acceptance testing to be completed. |
| 18 187 Secretary of
Public Safety &
Homeland Security
127 Department of
Emergency
Management | CAD System Project | Jun 30, 2020 | Category-3 | Not under review at this time. | Yellow assessment due to schedule. VDEM has not been able to make much progress with the project under the COVID-19 health state of emergency declaration. All of VDEM transitioned over to emergency support services in March. In June the project started back up again and a revised schedule was created. The project is being pushed out 4 months and a change request was created. |
| 19 187 Secretary of
Public Safety &
Homeland Security
140 Department of
Criminal Justice
Services | DCJS Opioids Data Sharing
Project | Jun 30, 2020 | Category-2 | Not under review at this time. | Project status is green. Project report creation is in progress and data source integration efforts continue. Project team continues to try to identify new data sources and participating agencies. |
| 20 187 Secretary of
Public Safety &
Homeland Security
140 Department of
Criminal Justice
Services | EO19_DCJS_Grants
Management Information
System_Repurchase | Jun 30, 2020 | Category-2 | Not under review at this time. | Project status is green. Configuration efforts are underway, training for testing is underway. |
| 21 187 Secretary of
Public Safety &
Homeland Security
156 Department of
State Police | Firearms VCheck 2.0 | Jun 30, 2020 | Category-2 | Not under review at this time. | Project status is green, coding and configuration efforts are underway, reports and forms are being created, user stories around gun shows are currently in process. |
| 22 187 Secretary of
Public Safety &
Homeland Security
156 Department of
State Police | Oracle E-Business AR
Modules | Jun 30, 2020 | Category-2 | Not under review at this time. | Project status is green, process mapping underway, requirements being finalized and translated to user stories in releases, and system integration points are being mapped. |
| 23 187 Secretary of
Public Safety &
Homeland Security
156 Department of
State Police | SOR System Replacement | Jun 30, 2020 | Category-2 | Not under review at this time. | Yellow assessment due to schedule. Vendor contract was signed in June, this delay has caused the schedule to be pushed out. The project team and the vendor will rebaseline the schedule and complete a change request. Once the change request is approved the project will go back to green status. |
| 24 187 Secretary of
Public Safety &
Homeland Security
156 Department of
State Police | STARS Subscriber and
Infrastructure Upgrade | Jun 30, 2020 | Category-1 | Not under review at this time. | Project status is green. Subscriber RFP was released and the bidders conference was held in June, Aviat work on the towers is in process, and Motorola efforts around TDMA and MPLS are in process. |
| 25 187 Secretary of
Public Safety &
Homeland Security
999 Department of
Alcoholic Beverage
Control | ABC Licensing and
Compliance System | Jun 30, 2020 | Category-1 | Under review; APA concurs with PMD review. | Project status is green. The vendor Acela has begun efforts to define requirements around the VA legislative change reducing the number of ABC licenses and making those changes in the new licensing system. |

| 26 | 188 Secretary of
Health & Human
Resources
602 Department of
Medical Assistance
Services | MES Data Warehouse | Jun 30, 2020 | Category-1 | Under review; APA concurs with PMD review. | Yellow assessment (trending green) due to schedule. MES Program component project. EDWS Project Phase 1 and Phase 3 complete. Phase 2 of the project is behind schedule due to OPSS/PLMS (Accenture) delays and a baseline change request is being drafted which will move Phase 2 deadline (project closeout) six months, to 12/31/2020. Additional EDWS scope is being proposed to CMS, which has the potential to extend the project schedule further out until December 2021. The project is performing well under a disruptive and dynamic environment. |
|----|--|---|--------------|--------------|--------------|--------------|--------------|------------|--|--|
| | 188 Secretary of
Health & Human
Resources
602 Department of
Medical Assistance
Services | MES Encounter Processing | Jun 30, 2020 | Category-1 | Under review; APA concurs with PMD review. | MES Program component project. Project team continues system integration activities with sibling projects in the MES Program; ISS integration extends until August. Conduent integration already in place, so EPS assimilating with MES contingency planning is relatively small and simple. Release 5 successfully implemented on May 29; zero defects noted. The project is making solid progress to deliver the revised scope. |
| | 188 Secretary of
Health & Human
Resources
602 Department of
Medical Assistance
Services | MES Fee for Service and
Core Processing | Jun 30, 2020 | Category-1 | Under review; APA concurs with PMD review. | Red assessment due to schedule slippage, dependency risks, pending cost increase and pending baseline change request. MES Program component project. Stopping work on the Accenture contract has caused a major disruption for the project and the entire MES Program. The fallback plan of relying on the legacy vendor for OPSS/PLMS for the interim is activated. All MES projects are in the process of being rebaselined based on the MES Contingency Strategy. Rebaselining the Core Systems project may continue into November. The Provider Services Solution (PRSS) is also reporting delays up to two additional months. MES Program vendors are continuing with the project tasks that do not have dependencies with OPSS & PLMS and PRSS. DMAS will continue to work towards implementing the Appeals and CRMS modules as per original schedule since they do not have dependencies on OPSS & PLMS for the Release 1 implementation. |
| | 188 Secretary of
Health & Human
Resources
602 Department of
Medical Assistance
Services | MES Integration | Jun 30, 2020 | Category-1 | Under review; APA concurs with PMD review. | Red assessment (trending green) due to overdue baseline change request. MES Program component project. The project is on track for all components, except for the OPSS integration data, which is experiencing delays. The project needs additional time and cost to complete the project due to contingency work from OPSS/PLMS module. A baseline change request has been drafted, which needs review and stakeholder approvals. Team continues to aggressively manage the complex integration of MES functional modules and underlying technology. Risks are actively managed. |
| 30 | 188 Secretary of
Health & Human
Resources
720 Department of
Behavioral Health
and Developmental
Services | Cardinal HCM Interfaces
Project | Jun 30, 2020 | Category-2 | Not under review at this time. | Project on track for schedule and budget. Accomplishments during this period include Mock 3 tasks by deadline (due 6/5/2020) and SOW completed Sole Source vendors Kronos and FMS (6/4/2020). |
| 31 | 188 Secretary of
Health & Human
Resources
720 Department of
Behavioral Health
and Developmental
Services | DBHDS Website Redesign | Jun 30, 2020 | Category-4 | Not under review at this time. | Project on track for schedule and budget. Project delayed after Investment Business Case (IBC) approval to evaluate project approach and resource alignment. |
| 32 | 188 Secretary of
Health & Human
Resources
720 Department of
Behavioral Health
and Developmental
Services | DOJ - Licensing System | Jun 30, 2020 | Category-2 | Not under review at this time. | Red assessment due to multiple schedule delays related to vendor poor quality and timeliness of delivery. Agency procurement and executive representatives are currently in review of next options. |
| 33 | 188 Secretary of
Health & Human
Resources
720 Department of
Behavioral Health
and Developmental
Services | OneMind Cerner Millennium
Replacement Project | Jun 30, 2020 | Category-1 | Not under review at this time. | Project currently tracking to schedule but due to COVIDs the specific milestones are being monitored very closely. Significant accomplishments during this period include the Super User Training the week of 7/13/2020 and End User Training started the week of 7/20/2020. |
| 34 | 188 Secretary of
Health & Human
Resources
765 Department of
Social Services | APECS Document Phase II | Jun 30, 2020 | Category-4 | Not under review at this time. | Red assessment (trending green) due to a major change in scope prior to final project closeout. The change control request was approved by the VDSS IT Investment Board on 6/23/2020. The baseline will be adjusted prior to next reporting period still pending final approvals and submission to VITA. |
| 35 | 188 Secretary of
Health & Human
Resources
765 Department of
Social Services | CCWIS (Comprehensive
Child Welfare Information
System) - Mobility | Jun 30, 2020 | Category-1 | Not under review at this time. | Yellow assessment (trending green) due to pending change request for schedule and budget. A new project manager has been assigned and plans to submit a change request after thorough research of prior reporting discrepancies. |
| | 188 Secretary of
Health & Human
Resources
765 Department of
Social Services | EAP Returned Funds (CR
330) VaCMS | Jun 30, 2020 | Category-4 | Not under review at this time. | Project on track for budget and schedule. This project is operating on a short timeline but is aligned with other change requests related to VaCMS. |
| 37 | 190 Secretary of
Finance
151 Department of
Accounts | Cardinal Statewide HCM | Jun 30, 2020 | Category-1 | Under review; APA concurs with PMD review. | Project is progressing well for scope, schedule and budget. Executive management and project teams are working well together to ensure project success. Final operational readiness tests and checklists for Cardinal OCI migration are in progress and being validated for Labor Day go-live in September. Risks and issues are being managed effectively. |

39	192 Secretary of Commerce and Trade 182 Virginia Employment Commission 192 Secretary of Commerce and Trade 182 Virginia Employment	Pandemic Emergency Unemployment Compensation (PEUC) VEC Computer Room Move	Jun 30, 2020	Category-4	Not under review at this time. Not under review at this time.	Vellow assessment (trending green) due to vendor delays in delivering remaining procurement documentation. Project manager confirmed vendor is now aware and actively engaged. Red assessment due to schedule. VITA managed equipment successfully relocated from VEC's old central office to CESC on 3/12. The VEC managed equipment move experienced various delays and was relocated to CESC in June. Delays continue in establishing a redundant connection to the VEC enclave within CESC.				
	Commission						Proje	cts in the Closeout	Phase	
	183 Secretary of Natural Resources 440 Department of Environmental Quality	Voluntary Remediation Program	Jun 30, 2020	Category-4	Not under review at this time.	Project is in closeout and working with project team and PMD to successfully schedule project closeout meeting and demo.				
	185 Secretary of Education 212 Virginia State University	Network Infrastructure Upgrade	Jun 30, 2020	Category-2	Not under review at this time.	Project is progressing well for scope, schedule and budget. Executive management and project teams are working well to ensure project success. Project is in closeout while the University remains focused on installing and sanitizing the remaining network switches and software. While University staff are working remotely, they must work in sanitized conditions to ensure the safety of the IT staff. IV&V vendor has been selected and process should begin over the next few weeks.				
	186 Secretary of Transportation 154 Department of Motor Vehicles	EO19_Hearing Office Scheduling System_Repurchase	Jun 30, 2020	Category-4	Not under review at this time.	The project is 95% complete. DMV is now monitoring the project until an actual hearing is scheduled, decision applied and closed. The project closeout report is expected to be completed by Aug 8, 2020.				
	186 Secretary of Transportation 154 Department of Motor Vehicles	Motor Carrier IFTA/IRP/CVIEW Solution	Jun 30, 2020	Category-4	Not under review at this time.	This project is progressing toward closeout. Data conversion is complete, VAMCS system deployed to production and production support processes are in place, User Acceptance Testing is complete, and Go/No-Go decision complete. Scope risk remains due to open incidents (not go-live dependent) found in testing and delivery of IFTA/IRP Audit upload capabilities. Phase 2 delivery items in review and being prioritized by Motor Carrier Business Unit.				
	188 Secretary of Health & Human Resources 601 Department of Health	Environmental Health Data Management Information System Project	Jun 30, 2020	Category-1	Under review; APA concurs with PMD review.	Closeout report is under review.				
	190 Secretary of Finance 161 Department of Taxation	JBoss and VTOL Upgrade	Jun 30, 2020	Category-3	Not under review at this time.	Project is progressing for scope and budget. Project closeout date must be extended from June 30, 2020 to October 31, 2020 to allow time to complete the final deliverables for this effort. GA mandates required the use of reallocation of resources from this project to meet these mandates. Executive management and project teams are working together to ensure project success.				
								jects under Suspe		
	185 Secretary of Education 260 Virginia Community College System	Identity Access Management System (IAMS)	Jun 30, 2020	Category-3	Not under review at this time.	Tier II Project. Project currently on hold pending legal and procurement remediation underway due to vendor performance issues.				
	192 Secretary of Commerce and Trade 182 Virginia Employment Commission	Unemployment Insurance Modernization	Jun 30, 2020	Category-1	Under review; APA concurs with PMD review.	Due to the COVID19 pandemic the project has been suspended at the agency's request to focus all available resources on responding to the unprecedented demand for unemployment services.				

					Cor	mmonwealth of Virg	inia IT Projects Stat	us Report for Augus	t 2020- Part 2: Basel	ine Report			
		Ω	오		Life Cycle Phase (8)			Schedule Baselines	Current Cost and	Schedule Baselines	Most Recent C	ost-to-Date (15)	
Secretariat & Agency (1)	Project Title (2)	CIO Assessment Rating	# of Baseline Changes (> 10%)	Detailed Planning (9)	Execution and Control (10)	Closeout (11)	Estimate at Completion	Planned Submission of Closeout Report	Estimate at Completion (13)	Planned Submission of Closeout Report (14)	Planned	Actual	Notes
	_							Detailed Planning Ph					
1 180 Secretary of Administration 136 Virginia Information Technologies Agency	EO19_VITA_CTP Modernization Project	Cat-2	0	Jun 8, 2020			\$903,525	Mar 26, 2021	No Change	No Change	\$903,525	\$44,615	
2 183 Secretary of Natural Resources 440 Department of Environmental Quality	Water Planning Enhancements Phase 1	Cat-4	0	Jul 20, 2020			\$441,325	Dec 31, 2020	No Change	No Change			
3 185 Secretary of Education 212 Virginia State University	Website Modernization Project	Cat-4	0	Aug 3, 2020			\$389,500	Nov 30, 2020	No Change	No Change			
4 186 Secretary of Transportation 154 Department of Motor Vehicles	DMV Project 2019: Remittance Processing System (RPS)_Re-Platform	Cat-4	0	Jun 3, 2020			\$1,531,700	Jun 15, 2021	No Change	No Change	\$405,250	\$118,875	
5 186 Secretary of Transportation 154 Department of Motor Vehicles	DMV Project 2019: Law Enforcement Case and Records Management Solution	Cat-4	1	Sep 12, 2019			\$369,000	May 15, 2020	No Change	Mar 31, 2021 Variance 10 Months	\$325,000	\$347,000	
6 186 Secretary of Transportation 501 Department of Transportation	State Transportation Improvement Program (STIP) Project	Cat-4	0	Sep 11, 2019	May 15, 2020		\$406,164	Dec 31, 2020	No Change	No Change	\$75,306	\$61,145	
7 187 Secretary of Public Safety & Homeland Security 799 Department of Corrections	DOCTime - DOCXL and TAL Replacement Project	Cat-2	0	Jun 12, 2020			\$1,441,772	Oct 30, 2021	No Change	No Change			
8 188 Secretary of Health & Human Resources 601 Department of Health	Integrated HIV Care and Prevention Data System- ADAP	Cat-1	0	Jul 30, 2020			\$1,408,536	Apr 30, 2021	No Change	No Change			
9 188 Secretary of Health & Human Resources 601 Department of Health		Cat-4	0	Jun 9, 2020			\$371,385	Dec 31, 2021	No Change	No Change			
10 188 Secretary of Health & Human Resources 601 Department of Health	Information System	Cat-4	0	Jul 8, 2020			\$1,369,355	Dec 31, 2021	No Change	No Change			
11 188 Secretary of Health & Human Resources 602 Department of Medical Assistance Services	Cover VA Implementation Project	Cat-2	0	Jul 24, 2020			\$11,903,182	Jun 30, 2021	No Change	No Change			
								ecution and Control					
12 180 Secretary of Administration 136 Virginia Information Technologies Agency	Data Center Move	Cat-1	0	Jan 24, 2020	Apr 21, 2020		\$8,742,750	Jun 1, 2022	\$10,400,233 Variance \$1,657,483	No Change	\$780,700	\$735,948	
13 183 Secretary of Natural Resources 440 Department of Environmental Quality	Certification Accreditation Tracking System Architecture Upgrade	Cat-4	0	Nov 1, 2019	Jan 7, 2020		\$374,150	Mar 31, 2020	No Change	No Change	\$374,150	\$311,792	
14 186 Secretary of Transportation 154 Department of Motor Vehicles	EO19_QFLOW System_Refactor	Cat-4	0	Nov 19, 2019	Jul 10, 2020		\$1,782,209	Dec 31, 2020	No Change	No Change	\$707,629	\$340,775	
15 186 Secretary of Transportation 501 Department of Transportation	CEDAR Upgrade Project	Cat-4	1	Feb 20, 2018	May 30, 2018		\$3,740,000	Oct 30, 2021	\$3,979,885 Variance \$239,885	No Change	\$2,703,357	\$2,918,323	

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16 186 Secretary of Transportation 501 Department of Transportation	SMART SCALE - SMART Portal 2020 Project	Cat-4	0	Mar 13, 2019	Feb 5, 2020	\$3,500,000	Jul 30, 2021	No Change	No Change	\$1,712,143	\$1,513,263	
17 186 Secretary of Transportation 501 Department of Transportation	Statewide Traffic Signal System Project	Cat-4	0	Oct 3, 2019	Dec 26, 2019	\$2,905,000	Dec 31, 2020	\$2,730,000 Variance -\$175,000	Mar 31, 2021 Variance 3 Months	\$657,000	\$324,000	
18 187 Secretary of Public Safety & Homeland Security 127 Department of Emergency Management	CAD System Project	Cat-3	1	Apr 25, 2018	Jan 3, 2019	\$423,700	Dec 31, 2019	\$376,997 Variance -\$46,703	Nov 15, 2020 Variance 11 Months	\$188,000	\$188,000	
19 187 Secretary of Public Safety & Homeland Security 140 Department of Criminal Justice Services	DCJS Opioids Data Sharing Project	Cat-2	0	Aug 29, 2019	Oct 15, 2019	\$1,899,000	Nov 1, 2020	No Change	No Change	\$837,000	\$837,000	
20 187 Secretary of Public Safety & Homeland Security 140 Department of Criminal Justice Services	EO19_DCJS_Grants Management Information System_Repurchase	Cat-2	0	Feb 25, 2020	May 21, 2020	\$315,000	Mar 30, 2021	No Change	No Change	\$139,000	\$139,000	
21 187 Secretary of Public Safety & Homeland Security 156 Department of State Police	Firearms VCheck 2.0	Cat-2	0	Apr 15, 2020	May 12, 2020	\$4,082,790	Nov 30, 2021	No Change	No Change	\$1,264,755	\$1,001,090	
22 187 Secretary of Public Safety & Homeland Security 156 Department of State Police	Oracle E-Business AR Modules	Cat-2	0	Apr 2, 2020	Apr 30, 2020	\$3,237,632	Jun 30, 2021	No Change	No Change	\$1,430,930	\$986,083	
23 187 Secretary of Public Safety & Homeland Security 156 Department of State Police	SOR System Replacement	Cat-2	0	Aug 2, 2019	Apr 6, 2020	\$1,534,500	Jan 29, 2021	No Change	No Change	\$151,419	\$151,419	
24 187 Secretary of Public Safety & Homeland Security 156 Department of State Police	STARS Subscriber and Infrastructure Upgrade	Cat-1	0	Jul 30, 2019	Oct 23, 2019	\$132,475,530	Oct 31, 2023	No Change	No Change	\$18,756,182	\$670,073	
25 187 Secretary of Public Safety & Homeland Security 999 Department of Alcoholic Beverage Control	ABC Licensing and Compliance System	Cat-1	0	Aug 28, 2017	Feb 13, 2018	\$8,743,786	Oct 30, 2020	\$8,155,786 Variance -\$588,000	Sep 30, 2021 Variance 11 Months	\$5,223,704	\$5,223,704	
26 188 Secretary of Health & Human Resources 602 Department of Medical Assistance Services	MES Data Warehouse	Cat-1	0	Dec 15, 2017	Feb 14, 2018	\$27,572,362	Feb 28, 2020	No Change	Jul 2, 2020 Variance 5 Months	\$26,182,575	\$21,699,698	IAOC approved schedule change 1/9/18; scope & budget unchanged.
27 188 Secretary of Health & Human Resources 602 Department of Medical Assistance Services	MES Encounter Processing	Cat-1	2	Aug 17, 2016	Oct 18, 2016	\$8,000,000	Sep 30, 2018	\$10,699,009 Variance \$2,699,009	Dec 31, 2020 Variance 27 Months	\$9,139,721	\$7,249,979	CIO approved scope, schedule and budget change 10/4/18 and 3/12/20.
28 188 Secretary of Health & Human Resources 602 Department of Medical Assistance Services	MES Fee for Service and Core Processing	Cat-1	0	Oct 13, 2017	May 9, 2018	\$78,132,905	Jan 31, 2020	No Change	No Change	\$69,400,000	\$53,282,774	
29 188 Secretary of Health & Human Resources 602 Department of Medical Assistance Services	MES Integration	Cat-1	0	Oct 26, 2017	Aug 3, 2018	\$26,707,463	Mar 23, 2020	\$27,571,704 Variance \$864,241	Jun 26, 2020 Variance 3 Months	\$21,040,144	\$20,492,067	IAOC approved schedule and budget change (<10%).

30 188 Secretary of Health & Human Resources 720 Department of Behavioral Health and Developmental Services	Cardinal HCM Interfaces Project	Cat-2	0	Jun 25, 2020	Jul 6, 2020		\$2,158,526	May 1, 2022	No Change	No Change	\$277,665	\$177,239	
31 188 Secretary of Health 8 Human Resources 720 Department of Behavioral Health and Developmental Services		Cat-4	0	Apr 17, 2020	Jul 6, 2020		\$943,000	Oct 1, 2020	No Change	No Change	\$637,308	\$327,176	
32 188 Secretary of Health 8 Human Resources 720 Department of Behavioral Health and Developmental Services	DOJ - Licensing System	Cat-2	2	Nov 7, 2018	May 1, 2019		\$2,761,323	Apr 1, 2020	\$3,013,116 Variance \$251,793	Sep 30, 2020 Variance 5 Months	\$1,964,411	\$1,552,438	Change request approved by IAOC 2020.
33 188 Secretary of Health 8 Human Resources 720 Department of Behavioral Health and Developmental Services	OneMind Cerner Millennium Replacement Project	Cat-1	2	Jan 17, 2019	May 1, 2019		\$47,642,455	Jan 30, 2021	\$46,919,649 Variance -\$722,806	May 17, 2021 Variance 4 Months	\$21,232,950	\$10,063,394	Change request approved 6/24.
34 188 Secretary of Health 8 Human Resources 765 Department of Social Services	APECS Document Phase II	Cat-4	0	Dec 11, 2019	Jan 31, 2020		\$460,000	Mar 30, 2020	No Change	No Change	\$450,000	\$472,080	
35 188 Secretary of Health 8 Human Resources 765 Department of Social Services	Child Welfare Information	Cat-1	2	Aug 23, 2018	Dec 10, 2018		\$2,445,636	Nov 29, 2019	\$3,083,663 Variance \$638,027	Dec 30, 2020 Variance 13 Months	\$2,663,663	\$2,240,741	Change request approved by CIO February 2020.
36 188 Secretary of Health 8 Human Resources 765 Department of Social Services	EAP Returned Funds (CR 330) VaCMS	Cat-4	0	Mar 16, 2020	Jun 25, 2020		\$1,495,220	Sep 20, 2020	No Change	No Change	\$788,556	\$16,376	
37 190 Secretary of Finance 151 Department of Accounts	Cardinal Statewide HCM	Cat-1	3	Aug 24, 2016	Jun 21, 2018		\$42,500,000	May 30, 2019	\$131,820,000 Variance \$89,320,000	Jun 30, 2022 Variance 37 Months	\$80,793,642	\$76,250,922	
38 192 Secretary of Commerce and Trade 182 Virginia Employment Commission	Pandemic Emergency Unemployment Compensation (PEUC)	Cat-4	0	May 26, 2020	Jun 5, 2020		\$485,000	Sep 30, 2020	No Change	No Change	\$20,000	\$7,000	
39 192 Secretary of Commerce and Trade 182 Virginia Employment Commission	VEC Computer Room Move	Cat-4	0	Nov 15, 2019	Dec 30, 2019		\$1,014,005	May 22, 2020	No Change	No Change	\$339,780	\$326,529	
							Projects in t	the Closeout Phase					
40 183 Secretary of Natural Resources 440 Department of Environmental Quality	Voluntary Remediation Program	Cat-4	0	Nov 1, 2019	Jan 7, 2020	May 1, 2020	\$252,203	Jul 15, 2020	No Change	No Change	\$252,203	\$252,203	
41 185 Secretary of Education 212 Virginia State University	Network Infrastructure Upgrade	Cat-2	0	Sep 7, 2018	Apr 2, 2019	Dec 2, 2019	\$2,586,127	Dec 2, 2021	No Change	Jan 31, 2022 Variance 1 Months	\$2,173,227	\$2,032,898	
42 186 Secretary of Transportation 154 Department of Motor Vehicles		Cat-4	0	Sep 18, 2019	May 4, 2020	Jul 31, 2020	\$385,000	Jan 15, 2020	No Change	Jun 30, 2020 Variance 5 Months	\$385,000	\$382,529	
43 186 Secretary of Transportation 154 Department of Motor Vehicles	Motor Carrier IFTA/IRP/CVIEW Solution	Cat-4	1	Dec 29, 2017	Oct 22, 2018	Jul 31, 2020	\$4,568,022	Jun 30, 2019	No Change	Aug 31, 2020 Variance 14 Months	\$610,858	\$628,488	
44 188 Secretary of Health 8 Human Resources 601 Department of Health	Management Information	Cat-1	1	Apr 27, 2018	Aug 10, 2018	Jul 7, 2020	\$278,651	Jul 29, 2019	No Change	Jul 31, 2020 Variance 12 Months	\$238,030	\$103,484	

	5 190 Secretary of Finance 161 Department of Taxation	JBoss and VTOL Upgrade	Cat-3	1	Feb 15, 2018	Aug 1, 2018	Apr 15, 2020	\$998,552	Aug 15, 2019	No Change	Dec 31, 2020 Variance 16 Months	\$998,552	\$562,532	CCR #2 is required due to GA mandates to complete final website deliverables. (6/10/2020).Change request approved by CIO September 2018.
								Projects u	nder Suspension					
46		Identity Access Management System (IAMS)	Cat-3	0				\$4,239,040	Jun 30, 2019	No Change	No Change			
47		Unemployment Insurance Modernization	Cat-1	5	Sep 17, 2009	Apr 8, 2011		\$58,831,331	Sep 27, 2013	\$72,961,832 Variance \$14,130,501	Jul 6, 2021 Variance 94 Months	\$63,423,875		Change requests approved by CIO October 2011, September 2013, October 2015, May 2016, July 2017.

		I		Estimated	T	Notes
Secretariat & Agency (1)	Project Title (2)	Project Description	Start Date	End Date	Total Cost	inutes
180 Secretary of Administration 194 Department of General Services	Enterprise Electronic Procurement Solution 2019	Project will support the implementation resulting from the competitive procurement (RFP) of an Enterprise Electronic Procurement Solution. Current eVA contract ends 6/30/2021. Estimated Project Costs include DGS staff, IV&V, SEC525, ECOS, data transition and conversion, organizational change management and project management, RFP estimates, and a 10% contingency.	Sep 30, 2020	Jun 30, 2021	\$29,804,258	
186 Secretary of Transportation 154 Department of Motor Vehicles	DMV Project 2019: Hauling Permit System Replacement	Upgrade existing DMV Hauling Permit system with vendor hosted Cloud solution.	Sep 15, 2020	Oct 29, 2021	\$1,192,895	
186 Secretary of Transportation 501 Department of Transportation	Accounts Payable Automation Project	VDOT seeks to transform how the Agency processes invoices with a digital, comprehensive COTS cloud solution to automate the intake, processing and approvals of invoicing. The solution will be used across the agency by all staff responsible for this business function. In addition, VDOT anticipates other agencies may be able to leverage this solution. VDOT processes for managing invoices are manual, inefficient, time consuming and make it difficult for all vendors to do business with VDOT. VDOT processes over 129,000 invoices each year using numerous channels (mail, email) and destinations (multiple locations vs. a central intake) and passes hardcopy documents to multiple personnel for handling and "west" signatures, which is inefficient and time-consuming. Each invoice received requires multiple VDOT personnel to: Manually enter invoice data twice which provides opportunities for simple, but expensive, errors. Create and store paper copies of invoices, supporting paperwork and AP Vouchers which requires extensive personnel time to properly manage document storage, archive and retrieval. Research and respond to vendor inquiries regarding invoice processing status (manual process). In addition to VDOT's pain points regarding invoices, the vendor community has difficulties submitting invoices to multiple channels and locations, retrieving up-to-date status of submitted invoices and forecasting cash flow. VDOT seeks to transform how the Agency processes invoices with a digital, comprehensive COTs cloud solution to automate the intake, processing and approvals of invoicing. The solution will be used across the agency by all staff responsible for this business function. In addition, VDOT anticipates other agencies may be able to leverage this solution. Substantial productivity savings are expected across the agency with an anticipated ROI.	Sep 15, 2020	Dec 22, 2021	\$400,000	
186 Secretary of Transportation 501 Department of Transportation	Digitize Bridge Inspection Reports Project	VDOT structure and Bridge will implement a modern, automated inspection software tool that efficiently captures key data, streamlines workflow, integrates data across key systems, and accelerates development of reports and analysis.	Sep 15, 2020	Oct 30, 2021	\$2,164,000	
188 Secretary of Health & Human Resources 765 Department of Social Services	Child Protective Services (CPS) Mandated Reporter Version 2	The VDSS Child Protective Services has completed development on a project to facilitate the intake process for Mandatory Reporters. However, while the application/services technically meet the requirements, VDSS is looking to enhance the presentation layer with a focus on Human Centric Design/UX (User Experience) practices. Additionally, VDSS will request that the vendor identify why components cannot be reused for the back end application. VDSS will request that the vendor indicate whether or not cloud hosting is an option.	Aug 28, 2020	Apr 30, 2020	\$500,000	
188 Secretary of Health & Human Resources 765 Department of Social Services	Child Support Payment Processing	DCSE seeks to invest in Software and software maintenance as necessary to operate the Payment Processing Unit (checks) in the State Disbursement Unit. The investment may also include hardware lease and/or purchase to include maintenance of hardware component units for the purpose of performing automated mail extraction and imaging of checks and related documents.	Aug 31, 2020	Jun 30, 2023	\$2,225,000	
188 Secretary of Health & Human Resources 765 Department of Social Services	Local Employee HR Tracking System (LETS) Replacement	The Local Employee Tracking System (LETS) replacement system will implement a software as a service subscription solution to administer personnel merit and pay practices including: compensation planning, position classification, employee transaction information, and management reporting for 120 local departments of social services (LDSS). The data in LETS is used by Virginia Department of Social Services for a variety of purposes including: monitoring human resource transactions at the local level, classification and compensation studies, recruitment and selection, joint cost count and random moment sampling.	Sep 30, 2020	Jun 30, 2022	\$3,500,000	
190 Secretary of Finance 152 Department of the Treasury	Project TRS New Investment Accounting and Reporting System	Treasury is seeking to procure an off-the-shelf investment accounting system that will meet both Treasury's needs for investment tracking and reporting, and also meet VITA's ECOS requirements. A Request For Proposal (RFP) was issued earlier in 2019 to find a replacement investment system, but was cancelled due to lack of funding. We have since received funding.	Sep 30, 2020	Dec 31, 2021	\$349,000	
190 Secretary of Finance 152 Department of the Treasury	TRS New Unclaimed Property SaaS Solution Project	This Project (RFP) is to replace the current Treasury Unclaimed Property system (TUPS) with a commercial off the shelf (COTS) abandoned property system or provide funding to make needed enhancements to the current system. Treasury's Division of Unclaimed Property (UCP) is responsible for the administration of the Unclaimed Property Act, a consumer protection law that protects the property rights of absentee owners. The Division received more than 13,000 holder reports and added more than 1.3 million new owners to the owner database in FY2019. The Division received more than \$254 million and 10.4 million security shares as unclaimed property remittances. It is the Division's primary mission to reunite property reported by holders after a period of inactivity with its rightful owner. The total dollar value of claims paid to owners in FY19 was \$87.1 million for 28,000 claims covering more than 130,000 asset accounts. The Division also accounts for a securities portfolio of stocks, bonds, and mutual funds of 320 million. Currently, UCP uses TUPS as its unclaimed property database solution along with integrated document management software called PaperVision and its Workflow solution. Treasury also maintains a 24/7 public facing searchable database on the web called Click and Claim that is integrated with TUPS. TUPS and Click and Claim were developed in-house and PaperVision with Workflow is a purchased software application that was selected and programmed to use with TUPS. TUPS consists of modules for processing holder and owner information, a claims module, a securities module and an outreach module. There are several updates needed for the TUPS system to provide necessary business functionality. In addition, the Click and Claim searchable database needs a significant rewrite. These updates have not been completed because of the lack of manpower. Treasury is pursuing a next generation unclaimed property management cloud based third party solution.	Aug 31, 2020	Jul 1, 2021	\$2,715,000	